

Eastern Gateway Community College Jefferson County, Ohio

Audited Financial Statements

For the Fiscal Years Ended June 30, 2019 and 2018



88 East Broad Street Columbus, Ohio 43215 IPAReport@ohioauditor.gov (800) 282-0370

Board of Trustees Eastern Gateway Community College 110 John Scott Highway Steubenville, Ohio 43952

We have reviewed the *Independent Auditor's Report* of the Eastern Gateway Community College, Jefferson County, prepared by Rea & Associates, Inc., for the audit period July 1, 2018 through June 30, 2019. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them. In conjunction with the work performed by the Independent Public Accountant, the Auditor of State is issuing the following:

The Auditor of State is conducting an investigation. As of the date of this report, the investigation is ongoing. Dependent on the results of the investigation, results may be reported on at a later date.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Eastern Gateway Community College is responsible for compliance with these laws and regulations.

Keith Faber Auditor of State Columbus, Ohio

March 3, 2020



EASTERN GATEWAY COMMUNITY COLLEGE JEFFERSON COUNTY, OHIO JUNE 30, 2019 and 2018

TABLE OF CONTENTS

TITLE	PAGE
Independent Auditor's Report	1-3
Management's Discussion and Analysis	4-23
Basic Financial Statements:	
Statement of Net Position	24
Statement of Revenues, Expenses and Changes in Net Position	25
Statement of Cash Flows	26
Notes to the Financial Statements	27-70
Required Supplementary Information:	
Schedule of the College's Proportionate Share of the Net Pension Liability	71
Schedule of College Contributions - Pension	72-73
Schedule of the College's Proportionate Share of the Net OPEB Liability/(Asset)	74
Schedule of College Contributions - OPEB	75-76
Notes to the Required Supplementary Information	77-78
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	79-80
Independent Auditor's Report on Compliance for Each Major	
Federal Program and Report on Internal Control over Compliance Required by the Uniform Guidance	81-83
Schedule of Expenditures of Federal Awards	84
Notes to the Schedule of Expenditures of Federal Awards	85
Schedule of Findings and Questioned Costs	86-88
Corrective Action Plan	89
Schedule of Prior Year Findings.	90





February 27, 2020

Board of Trustees Eastern Gateway Community College Jefferson County, Ohio 110 John Scott Highway Steubenville, Ohio 43952

Independent Auditor's Report

Report on the Financial Statements

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of Eastern Gateway Community College, Jefferson County, Ohio (the College), as of and for the years ended June 30, 2019 and 2018, and the related notes to the financial statements, which collectively comprise the College's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Trustees Eastern Gateway Community College Independent Auditor's Report Page 2 of 3

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of the College, as of June 30, 2019 and 2018, and the respective changes in financial position and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Schedule of the College's Proportionate Share of the Net Pension Liability, the Schedule of the College's Contributions—Pension, the Schedule of the College's Proportionate Share of the Net OPEB Liability/(Asset) and the Schedule of the College's Contributions—OPEB as listed in the table of contents, to be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the College's basic financial statements. The Schedule of Expenditures of Federal Awards, as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*, is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Schedule of Expenditures of Federal Awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Board of Trustees Eastern Gateway Community College Independent Auditor's Report Page 3 of 3

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 27, 2020 on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the College's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering College's internal control over financial reporting and compliance.

New Philadelphia, Ohio

Kea & Associates, Inc.

Management Discussion and Analysis

Introduction

Our discussion and analysis of Eastern Gateway Community College's (the "College") financial performance provides an overview of the College's financial activities for the year ended June 30, 2019 and June 30, 2018, with selected comparative information for the year ended June 30, 2017. This discussion has been prepared by management and should be read in conjunction with the financial statements and the notes thereto which follow this section.

The College is a public, two-year community college operating under the authority of the Ohio Department of Education. Governed by a ten-member board of trustees appointed by the governor, The College offers over 70 associate degree programs and majors and numerous certificate programs. In addition to pre-baccalaureate and technical programs, the College provides many continuing education opportunities through flexibly scheduled courses, seminars, and on-site training for area businesses and industries and has one of the largest co-op education programs in the country. The College is fully accredited by the Higher Learning Commission and holds numerous programmatic accreditations.

The College serves Trumbull, Mahoning, Columbiana and Jefferson Counties in eastern Ohio and the Mahoning Valley. Educational programs and services are delivered at the main Jefferson county campus and its Valley Center site in downtown Youngstown. Distance learning courses enroll students from both outside and within the geographic region.

Using the Financial Statements

The College's financial report consists of three financial statements: the statement of net position; the statement of revenue, expenses, and changes in net position; and the statement of cash flows. These statements are prepared in accordance with Governmental Accounting Standards Board (GASB) principles. The College has adopted GASB Statement No. 35, Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities, as amended by additional GASB statements. These statements establish standards for external financial reporting for public colleges and universities and require that financial statements focus on The College as a whole, with resources classified for accounting and reporting purposes into three net position categories.

Under the provision of GASB Statement No. 61, *The Financial Reporting Entity: Omnibus*, Eastern Gateway Community College Foundation, a 501-C-3 non-profit organization, (the "Foundation") has been determined to be a component unit of The College. Accordingly, the Foundation will be discretely presented in The College's financial statements. The discretely presented component unit has been excluded from the management's discussion and analysis.

During fiscal year 2018, the College implemented GASB Statement No. 75, Accounting and Reporting for Postemployment Benefits Other Than Pensions. During fiscal year 2015, the College implemented GASB Statement No. 68, Accounting and Reporting for Pensions, an amendment to GASB Statement No. 27, and Statement No. 1, Pension Transition for Contributions Made Subsequent to the Measurement Date. The College is now recognizing its unfunded pension and other post-employment benefit obligation as a liability and asset on the statement of net position. The statements also enhance accountability and transparency through revised note disclosures and required supplemental information.

Management Discussion and Analysis (Continued)

Statement of Net Position

The statement of net position presents the financial position of the College at the end of the fiscal year. Net position represents the difference between total assets and deferred outflows and total liabilities and deferred inflows. Net position indicates the overall financial condition of the College, while the change in net position is an indicator of whether the overall financial condition has improved or worsened during the year. Assets and liabilities are generally measured using current values. One notable exception is capital assets, which are stated at historical cost less an allowance for depreciation. A summarized comparison of the College's assets and deferred outflows, liabilities and deferred inflows, and net position at June 30 follows (in thousands):

Statement of Net Position

	2019	2018	Restated 2017
Assets and Deferred Outflows			
Cash, cash equivalents, and investments	\$3,113	\$1,648	\$1,299
Accounts receivable - Net	41,675	12,936	14,268
Other assets	1,250	629	409
Capital assets - Net	21,390	15,793	14,849
Total assets	67,428	31,006	30,825
Deferred outflows	10,705	7,581	4,682
Total assets and deferred outflows	\$78,133	\$ 38,587	\$35,507
Liabilities and Deferred Inflows			
Accounts payable and accrued expenses	\$3,356	\$1,898	\$957
Unearned revenue	30,903	6,974	10,819
Long-term liabilities – current	1,922	844	419
Long-term liabilities	33,266	26,987	24,829
Total liabilities	69,447	36,703	37,024
Deferred inflows	4,810	3,565	3,228
Total liabilities and deferred inflows	74,257	40,268	40,252
Net Position			
Net investment in capital assets	15,769	14,278	13,214
Restricted	672	856	943
Unrestricted	(12,565)	(16,815)	(18,902)
Total net position	3,876	(1,681)	(4,745)
Total liabilities, deferred inflows, and net position	\$78,133	\$38,587	\$35,507

Management Discussion and Analysis (Continued)

Assets

Cash and cash equivalents, restricted cash, and investments make-up 4.0 percent, 4.3 percent, and 3.7 percent of total assets and deferred outflows at June 30, 2019, 2018, and 2017, respectively. Cash and cash equivalents, restricted cash, and investments include bank deposits, cash on hand, U.S. government agency securities, and Treasury notes. Cash and cash equivalents, restricted cash, and investments increased \$1.5 million at June 30, 2019 from June 30, 2018. This was primarily due to unspent proceeds relating to the \$2.0 million Tax Anticipation loan.

Accounts receivable make up 53.3 percent, 33.5 percent, and 40.2 percent of the total assets and deferred outflows at June 30, 2019, 2018, and 2017, respectively. The increase in fiscal year 2019 was attributable primarily to a increase in current student receivables caused by changes in the registration process. Accounts receivable at June 30 include (in thousands):

	2019	2018	2017
Grants	\$109	\$273	\$358
Other	312	458	138
Tuition and other	41,826	12,760	14,486
Collaboration agreement	410	450	500
Property taxes	1,074	1, 034	923
Allowance for doubtful accounts	(2,056)	(2,039)	(2,137)
Total	\$ 41,675	\$ 12,936	\$14,268

Capital assets, net of depreciation, make up 27.4 percent, 40.9 percent, and 41.8 percent of the total assets and deferred outflows at lune 30, 2019, 2018, and 2017, respectively. The increase in the capital assets percentage in fiscal year 2019 is due primarily to the addition of new ORACLE ERP system in the amount of \$4.7 million. Other assets include prepaid expenses and other College inventories.

Liabilities

The \$33.9 million increase for fiscal year 2019 in total liabilities and deferred inflows was primarily due to the following: implementation of the ORACLE ERP system which increased liabilities by \$4.3 million, issuance of a Tax Anticipation Loan which had an outstanding balance of \$2.0 million at year end, an increase of \$1.3 million in accrued liabilities due to a consolidation in company pay periods, increases of \$23.9 million in unearned revenue due to changes in registration dates and a \$2.4 million increase in net pension liabilities.

On December 19, 2014, the College issued \$1,011 of Series A Ohio Air Quality Development Authority ("OAQDA") Bonds for the purpose of assisting The College in financing of the costs of the acquisition, construction and installation of personal property comprising "air quality facilities" to be located on the campus of EGCC. Interest payments, at a fixed rate of 2.30 percent are payable on January 1 and July 1 of each year, until the principal amount is paid. The bonds were issued for a ten-year period with a final maturity date of January 1, 2024.

Management Discussion and Analysis (Continued)

On December 19, 2014, the College issued \$820 of Series B Ohio Air Quality Development Authority ("OAQDA") Bonds for the purpose of assisting The College in financing of the costs of the acquisition, construction and installation of personal property comprising "air quality facilities" to be located on the campus of EGCC. Interest payments, at a fixed rate of 5.02 percent are payable on January 1 and July 1 of each year, until the principal amount is paid. The bonds were issued for a fifteen-year period with a final maturity date of January 1, 2029.

On February 16, 2018 the College entered into a \$2.0 million Tax Anticipation Note maturing at June 1, 2022; interest is 2.55% per annum and on June 28, 2019 the College entered into another \$2.0 million Tax Anticipation Note maturing at June 1, 2024; interest is 2.69% per annum. Long-term liabilities at June 30 include (in thousands):

	2019	2018	Restated 2017
Bonds			
OAQDA 2014 Series A	\$546	\$ 667	\$785
OAQDA 2014 Series B	<u>820</u>	<u>820</u>	<u>820</u>
Total bonds	1,366	1,487	1,605
Loans payable	85	104	123
ORACLE payable	4,256	-	-
Tax anticipation notes	3,430	1,880	-
Net pension liab – SERS	7,939	6,799	7,089
Net pension liab – STRS	13,583	11,925	15,689
Net OPEB liab – SERS	3,646	2,912	-
Net OPEB liab – STRS	-	1,959	-
Compensated absences	<u>883</u>	<u>765</u>	<u>742</u>
Total	<u>\$35,188</u>	<u>\$27,831</u>	\$25,248

Management Discussion and Analysis (Continued)

Net Position

Net position for the following fiscal years ended (in dollars):

	2019	2018	2017
Net investment in capital assets	\$15,769,304	\$14,277,653	\$13,213,661
Restricted Non-expendable:			
Scholarships	64,555	64,555	64,555
Restricted Expendable:			
Scholarships	419,839	406,331	400,242
Capital	113,550	185,262	116,559
Agency	12,282	3,575	3,706
Educational	61,905	196,760	357,933
Unrestricted	(12,565,622)	(16,815,025)	(18,902,357)
Total Net Position	\$ 3,875,813	\$ (1,680,889)	\$ (4,745,701)

The scholarships assets are the College's Scholarship Fund, which is available for scholarships for students.

Net position restricted for capital reflects the unspent state funds received by the College that are available for future capital purchases or improvements. The College currently receives an annual allocation for these types of purchases.

Net position restricted for educational and general represent various grant funds that have been received but not yet expended.

For fiscal year ended June 30, 2018, the total net position increased by \$8,283,368 due to increased enrollment from 2017 and decreases in net pension liabilities. The change in net position for 2018 was then offset by the implementation of GASB 75 which resulted in a decrease of \$5,218,556 in 2018 beginning net position. For fiscal year ended June 30, 2019, the total net position increased \$5,556,702 due to increased enrollment from 2018.

Management Discussion and Analysis (Continued)

Statement of Revenue, Expenses, and Changes in Net Position

The statement of revenue, expenses, and changes in net position presents both the operating results and the non-operating revenue and expenses of the College. State appropriations, while budgeted for operations, are considered non-operating revenue.

A summarized comparison for the years ended June 30 follows (in thousands):

Statement of Revenue, Expenses, and Changes in Net Position

	2019	2018	2017
Revenue			
Tuition and fees, net	\$ 6,878	\$5,568	\$765
Grants and contracts	2,382	3,592	3,285
Auxiliary services	15	1	123
Other operating revenues	4,581	1,647	1,376
Non-operating revenue (expenses)	34,766	22,172	17,883
Total revenue	48,622	32,979	23,432
Expenses			
Education and general	14,647	10,310	5,697
Public service	822	677	1,250
Academic support	1,272	328	656
Student services	5,641	4,130	3,533
Institutional support	17,619	6,293	8,610
Operations and maintenance of plant	983	1,321	1,098
Depreciation & amortization	1,480	757	769
Scholarships	569	880	370
Auxiliary services	32	-	123
Other operating expenses	-	-	1,346
Total expenses	43,065	24,696	23,452
Increase (decrease) in net position	5,557	8,283	(20)
Net position - Beginning of year	(1,681)	(4,746)	(4,726)
GASB 75 implementation	-	(5.218)	
-Net position - End of year	\$ <u>3.876</u>	\$ (1 <u>.681)</u>	\$ <u>(4.746)</u>

Management Discussion and Analysis (Continued)

Revenues

Revenues for fiscal year 2019 increased by \$15.6 million or 47.4 percent over fiscal year 2018. The change derives primarily from the following three functional categories of revenue:

- 1. Student tuition and fees are reported net of scholarship allowance. The 23.5 percent growth over fiscal year 2018 is the result of an approximate 9,800 on-line union enrollment increase.
- 2. Other operating revenue and partnership income increased \$2.9 million or 184.3 percent growth over fiscal year 2018 is the result of a profitable On-line Union Collaboration partner.
- 3. Non-operating revenue increased by \$12.6 million, or 56.4 percent primarily due to increases in federal and state grants due to increased enrollment.

Expenses

Expenses for fiscal year 2019 increased by \$18.4 million, or 74.3 percent, over fiscal year 2018. Increased enrollment as noted above resulted in increased expenses in nearly all functional categories. The most significant increases noted were in the following three functional categories of expense:

- 1. Institutional support expenses increased by \$11.3 million, or 180.0 percent, over fiscal year 2018.
- 2. Education and general expenses in creased by \$4.3 million or 42.1 percent, over fiscal year 2018.
- 3. Student services in creased by \$1.5 million, or 36.6 percent, over fiscal year 2018.

Statement of Cash Flows

The statement of cash flows provides additional information about The College's financial results by reporting the major sources and uses of cash. A comparative summary of the statement of cash flows for the years ended June 30 follows (in thousands):

Statement of Cash Flows

	2019	2018	2017
Net cash used in operating activities	\$(31,869)	\$(21,753)	\$(17,774)
Net cash provided by non-capital financing activities	35,945	23,974	16,537
Net cash used in capital and related financial activities	(2 678)	(1,866)	1,819
Net cash provided by investing activities	42	5	16
Net (decrease) increase in cash and cash equivalents	1,440	360	598
Cash and cash equivalents - Beginning of year	1,381	1,021	423
Cash and cash equivalents - End of year	\$ 2,821	\$1,381	\$ 1,021

The primary cash receipts from operating activities consist of tuition and fee revenue. Cash outlays for operating activities include payments of wages, benefits, supplies, utilities, and scholarships.

Management Discussion and Analysis (Continued)

Capital Assets

Capital assets, net of accumulated depreciation & amortization, totaled \$21.4 million, \$15.8 million, and \$14.8 million at June 30, 2019, 2018, and 2017, respectively, an increase of \$5.6 million and an increase of \$1.0 million in fiscal years 2019 and 2018, respectively. Changes in capital assets during fiscal years 2019, 2018, and 2017 included (*in millions*):

		Net Additions/		Net Additions/	
<u> </u>	2019	Reductions	2018	Reductions	2017
Land	\$0.7	\$0.0	\$0.7	\$0.0	\$0.7
Building and improvements	25.5	1.8	23.7	0.0	23.7
Equipment	10.3	6.6	3.7	0.1	3.6
Construction in progress	0.3	(1.3)	1.6	1.6	0.0
Accumulated depreciation & amortization	(15.3)	(1.5)	(13.8)	(0.7)	(13.1)
	\$21.5	\$5.6	\$15.9	\$1.0	\$14.9

Factors Impacting Future Operations

State support

To bolster the Ohio economy, the Governor has placed higher education at the top of Ohio's priorities, emphasizing affordability, graduation, completion, and quality. On June 30, 2017, former Ohio Governor Kasich signed HB 49, as amended, into law, the State's Biennium Budget Bill, which maintained higher education funding, or State Share of Instruction (SSI), at the fiscal year 2017 level of \$456 million over the two-year cycle of fiscal years 2018 and 2019.

Tuition was frozen for fiscal year 2018 but certain fees were allowed to be increased. The College's share of SSI increased \$1.27 million (19.8 percent) in fiscal year 2017, \$1.06 million (13.8 percent) in fiscal year 2018, \$775 thousand in Fiscal Year 19 and \$2.01 million, or 21.2% projected for fiscal year 2020.

Major changes were made to the community college funding formula, or State Share of Instruction (SSI), over the biennium ended June 30, 2015. For fiscal year 2014, SSI was based 50 percent on enrollment, 25 percent on course completions and 25 percent on success point metrics, with additional weighted funding for access categories of low income, adult, and minority.

For fiscal year 2015, the enrollment component of SSI was eliminated and replaced with a combination of course completions (50 percent), success points (25 percent), and completion metrics such as associate degrees, certificates, and transfers (25 percent). At-Risk or access category weights were assigned to eligible students (low-income, adult, minority). A statewide funding consultation group comprised of representatives of each of the 23 Ohio community colleges was established to develop the SSI funding components and weights for fiscal years 2015 and 2016, which they completed and added an additional risk category of academic preparedness for the

2016-2017 biennium budget. There were no additional changes in the SSI formula for fiscal year 2018.

Working in tandem with the governor's initiatives, the Ohio Board of Regents has been asked to work with the University System of Ohio adult career centers, community colleges, and universities to implement curricular models for graduating students with the skills employers are seeking as quickly and cost- effectively as possible.

Management Discussion and Analysis (Continued)

This Complete College Ohio initiative intends to provide comprehensive and bold new proposals to accomplish the goal of graduating more students and encouraging them to remain in Ohio upon graduation. While the outlook for state support of higher education in Ohio is positive, the College exists in an increasingly competitive environment and faces challenging economic and demographic trends. In response to the competition, a number of proactive initiatives have been addressed in strategic planning, academics, workforce development, quality improvement, enrollment and retention, fundraising, energy management, and other services to minimize the economic impact of competition on the College's future operations.

Strategic Planning

The College continues to work on implementing its 2017-2020 Strategic Plan. Strategic Planning groups meet and update goals and strategies on a quarterly basis to ensure that the plan is moving forward in a cohesive and ongoing manner. This plan is designed to establish common goals and objectives across the College and provide a foundation of understanding for all stakeholders to strive toward in the future. It became evident that through the process of implementing the Strategic Plan that the institution needed to undergo the process of reviewing and possibly updating the institutional Mission and Vision statements.

To this end, the College worked with large groups of stakeholders across the institution to collaboratively develop an updated Vision and Mission Statement that more accurately reflects the focus of the College for the future growth and planning initiatives. Both have been submitted to the Board of Trustees for review and approval and will be adopted across the institution once that process has been completed. The plan is for the team to review the current Strategic Plan in light of the revised Mission and Vision as well as the six key priorities that the Board of Trustees have established for the College focus for the next two years. We will determine in the next quarterly review meeting if the current strategic plan is still relevant in reflecting these changes or if some of the goals and strategies should be sunset and new goals added to better reflect the growth and changes the college has undergone over the past two years.

Currently, the College's Strategic Plan contains three distinctive strategic goals: (1) EGCC will engage every student and provide the support needed to achieve student success; (2) EGCC will operate within a framework of continuous improvement; and (3) EGCC will explore and implement strategies to ensure financial stability and vitality into the future utilizing 2016 as our base year. Key performance indicators (KPIs) and objectives have been established for each goal. Teams that are representative of the stakeholder groups across the College as well as representative of the College strategic business units have been assigned to each goal and are actively working to achieve the goals established within the teams.

The College has established a College wide meeting schedule to report updates and progress on goals on a quarterly basis throughout the year. On-going work is being documented and tracked through the TracDat data tracking and reporting system for ease of monitoring and performance reporting.

Academics

The 2017-2018 academic year has been a year of changes at the College. During this period, the College underwent the transition of two academic leaders with an Interim Provost between the two tenures. The College is now again under the leadership of the Interim Academic VP of Academic Affairs. Under this new leadership, the academic core is focused on meeting the strategic priorities established as well as addressing long-standing issues with student persistence and completion across the College.

Management Discussion and Analysis (Continued)

This has taken place on several fronts. In March 2017, the College developed an active Student Success team that was a consolidation of the prior Higher Learning Commission (HLC) Persistence and Completion Academy team; the Achieving the Dream team and the Student Success Leadership Initiative team. The consolidated team is a representative group that includes several lead faculty members from both locations as well as academic leadership, the Director of Institutional Effectiveness and student services representation. This team is extremely active in state initiatives for supporting student success as well as with the HLC Persistence and Completion Academy.

With renewed focus and support, the team was named as a mentor institution for the academy due to the progress that has been completed. The work of these committees takes into consideration the 2016-2018 Completion Plan, prescribed in Ohio Revised Code Section 3345.81, and to leverage the activities initiated in 2016 to focus on developing countermeasures to address those loss points, once identified and data collected.

Academic leadership is working collaboratively with faculty and academic leaders across both campuses to focus on improvements to curriculum by embedding Open Educational Resources (OER) materials wherever possible, expanding quality course offerings for the College and addressing the need for a more active assessment of student success and student learning across the curriculum.

In Spring 2017, the College undertook the development of a "One Stop Shop" approach for student support and engagement. Renovation and restructuring of facilities and personnel is now completed which allows students to manage all aspects of enrollments, testing and registration as well as counseling in one centralized location. This is a beautiful and actively engaging location for all students, which will have a positive impact on student service and support throughout the College.

Enrollment and Retention

Eastern Gateway has continued the trend of significant enrollment increases for the Fall 2019 term. While all campus locations are experiencing growth year over year, the primary driver is Online, which is up 68.8% over Fall 2018. This growth comes from new and continued Union partnerships through our Student Resource Center. The College has also introduced new in- demand degrees/certificates to extend our reach to wider audience of students and is on track to launch 3-5 more programs in the upcoming calendar year.

Enrollment	FA16	FA17	% Change	FA18	% Change	FA19	% Change
CCP	833	956	14.8%	1,085	13.5%	1,292	19.1%
Online	1,825	5,711	212.9%	14,230	149.2%	24,022	68.8%
Steubenville	955	861	(9.8%)	843	(2.1%)	922	9.4%
Youngstown	980	981	0.1%	918	(6.4%)	1,006	9.6%
Grand Total	4,593	8,509	85.3%	17,076	100.7%	27,242	59.5%

With increased enrollments, the College has also experienced an increase in credit hours and FTEs. While the two campuses are seeing a slight dip in average registered credit hours, there is an increase with the Online student population. The campus declines are in part due to an operational decision to make developmental Math and English courses zero credits through the State of Ohio Aspire program. Online students are not required to take these courses which did not impact the year-over-year performance.

Management Discussion and Analysis (Continued)

Enrollment and Retention (Cont'd)

Credits	FA16	FA17	% Change	FA18	% Change	FA19	% Change
CCP	4,619	5,113	10.7%	6,088	19.1%	7,421	21.9%
Online	9,337	36,871	294.9%	101,355	174.9%	187,654	85.1%
Steubenville	10,143	8,990	(11.4%)	8,905	(0.9%)	8,971	0.7%
Youngstown	9,528	9,496	(0.3%)	9,022	(5.0%)	9,553	5.9%
Grand Total	33,627	60,470	79.8%	125,370	107.3%	213,599	70.4%
Avg Reg Credits	FA16	FA17	% Change	FA18	% Change	FA19	% Change
CCP	5.5	5.3	(3.5%)	5.6	4.9%	5.7	2.4%
Online	5.1	6.5	26.2%	7.1	10.3%	7.8	9.7%
Steubenville	10.6	10.4	(1.7%)	10.6	1.2%	9.7	(7.9%)
Youngstown	9.7	9.7	(0.4%)	9.8	1.5%	9.5	(3.4%)
Grand Total	7.3	7.1	(2.9%)	7.3	3.3%	7.8	6.8%
FTE	FA16	FA17	% Change	FA18	% Change	FA19	% Change
CCP	154	170	10.7%	203	19.1%	247	21.9%
Online	311	1,229	294.9%	3,379	174.9%	6,255	85.1%
Steubenville	338	300	(11.4%)	297	(0.9%)	299	0.7%
Youngstown	318	317	(0.3%)	301	(5.0%)	318	5.9%
Grand Total	1,121	2,016	79.8%	4,179	107.3%	7,120	70.4%

One of the College's strategic plan initiatives was to monitor and improve class sizes to positively impact online adjunct costs. With improved reporting and visibility, as well as the implementation of video conferencing, the College has been able to again increase class sizes for the Fall 2019 term by 24.2% over prior year.

Fall to Fall retention is up 389 basis points (3.89%) from last year. Online is showing the most improvement at 412 basis points (4.12%). This is being driven by the Student Resource Center bringing most of the services in house over the past year. The hiring of experienced staff over the past year has also contributed to the Online improvement in retention.

Retention	FA15 to FA16	FA16 to FA17	% Change	FA17 to FA18	% Change	FA18 to FA19	% Change
CCP	37.9%	44.3%	644 bps	36.6%	-769 bps	43.4%	678 bps
Online	41.2%	47.3%	617 bps	50.0%	268 bps	54.1%	412 bps
Steubenville	59.0%	57.0%	-204 bps	55.9%	-110 bps	56.5%	66 bps
Youngstown	50.6%	48.4%	-226 bps	51.7%	331 bps	46.6%	-509 bps
Grand Total	50.3%	49.0%	-129 bps	49.3%	29 bps	53.2%	389 bps

Management Discussion and Analysis (Continued)

Enrollment and Retention (Cont'd)

Credits	FA16	FA17	% Change	FA18	% Change	FA19	% Change
CCP	4,619	5,113	10.7%	6,088	19.1%	7,421	21.9%
Online	9,337	36,871	294.9%	101,355	174.9%	187,654	85.1%
Steubenville	10,143	8,990	(11.4%)	8,905	(0.9%)	8,971	0.7%
Youngstown	9,528	9,496	(0.3%)	9,022	(5.0%)	9,553	5.9%
Grand Total	33,627	60,470	79.8%	125,370	107.3%	213,599	70.4%
Avg Reg Credits	FA16	FA17	% Change	FA18	% Change	FA19	% Change
CCP	5.5	5.3	(3.5%)	5.6	4.9%	5.7	2.4%
Online	5.1	6.5	26.2%	7.1	10.3%	7.8	9.7%
Steubenville	10.6	10.4	(1.7%)	10.6	1.2%	9.7	(7.9%)
Youngstown	9.7	9.7	(0.4%)	9.8	1.5%	9.5	(3.4%)
Grand Total	7.3	7.1	(2.9%)	7.3	3.3%	7.8	6.8%
FTE	FA16	FA17	% Change	FA18	% Change	FA19	% Change
CCP	154	170	10.7%	203	19.1%	247	21.9%
Online	311	1,229	294.9%	3,379	174.9%	6,255	85.1%
Steubenville	338	300	(11.4%)	297	(0.9%)	299	0.7%
Youngstown	318	317	(0.3%)	301	(5.0%)	318	5.9%
Grand Total	1,121	2,016	79.8%	4,179	107.3%	7,120	70.4%
Granu rotal	1,121	2,010	17.0/0	4,179	107.370	7,120	70.470

One of the College's strategic plan initiatives was to monitor and improve class sizes to positively impact online adjunct costs. With improved reporting and visibility, as well as the implementation of video conferencing, the College has been able to again increase class sizes for the Fall 2019 term by 24.2% over prior year.

Fall to Fall retention is up 389 basis points (3.89%) from last year. Online is showing the most improvement at 412 basis points (4.12%). This is being driven by the Student Resource Center bringing most of the services in house over the past year. The hiring of experienced staff over the past year has also contributed to the Online improvement in retention.

Retention	FA15 to FA16	FA16 to FA17	% Change	FA17 to FA18	% Change	FA18 to FA19	% Change
CCP	37.9%	44.3%	644 bps	36.6%	-769 bps	43.4%	678 bps
Online	41.2%	47.3%	617 bps	50.0%	268 bps	54.1%	412 bps
Steubenville	59.0%	57.0%	-204 bps	55.9%	-110 bps	56.5%	66 bps
Youngstown	50.6%	48.4%	-226 bps	51.7%	331 bps	46.6%	-509 bps
Grand Total	50.3%	49.0%	-129 bps	49.3%	29 bps	53.2%	389 bps

Management Discussion and Analysis (Continued)

Enrollment and Retention (Cont'd)

Persistence from the Spring19 to the Fall19 term has shown significant improvement at 664 basis points higher than the prior year. This again is driven by Online. As mentioned above we have added more experienced staff and better reporting to identify students are risk and improve persistence.

Persistence	SP16 to FA16	SP17 to FA17	% Change	SP18 to FA18	% Change	SP19 to FA19	% Change
CCP	31.0%	41.0%	996 bps	41.1%	16 bps	43.9%	276 bps
Online	51.4%	58.4%	702 bps	59.8%	132 bps	67.1%	733 bps
Steubenville	67.8%	63.4%	-443 bps	63.0%	-37 bps	63.1%	7 bps
Youngstown	59.5%	56.7%	-282 bps	61.3%	467 bps	57.3%	-400 bps
Grand Total	53.5%	56.3%	279 bps	58.5%	228 bps	65.2%	664 bps
Persistence	FA15 to SP16	FA16 to SP17	% Change	FA17 to SP18	% Change	FA18 to SP19	% Change
CCP	70.3%	83.0%	1267 bps	76.7%	-628 bps	82.5%	580 bps
Online	65.7%	67.2%	149 bps	70.6%	346 bps	70.3%	-31 bps
Steubenville	76.4%	74.2%	-212 bps	72.9%	-130 bps	75.4%	243 bps
Youngstown	71.4%	70.4%	-94 bps	69.4%	-99 bps	65.8%	-362 bps
Grand Total	72.7%	72.2%	-50 bps	71.4%	-79 bps	71.1%	-28 bps

Persistence from the Spring19 to the Fall19 term has shown significant improvement at 664 basis points higher than the prior year. This again is driven by Online. As mentioned above we have added more experienced staff and better reporting to identify students are risk and improve persistence.

Persistence	SP16 to FA16	SP17 to FA17	% Change	SP18 to FA18	% Change	SP19 to FA19	% Change
CCP	31.0%	41.0%	996 bps	41.1%	16 bps	43.9%	276 bps
Online	51.4%	58.4%	702 bps	59.8%	132 bps	67.1%	733 bps
Steubenville	67.8%	63.4%	-443 bps	63.0%	-37 bps	63.1%	7 bps
Youngstown	59.5%	56.7%	-282 bps	61.3%	467 bps	57.3%	-400 bps
Grand Total	53.5%	56.3%	279 bps	58.5%	228 bps	65.2%	664 bps
Persistence	FA15 to SP16	FA16 to SP17	% Change	FA17 to SP18	% Change	FA18 to SP19	% Change
Persistence CCP	FA15 to SP16 70.3%	FA16 to SP17 83.0%	% Change 1267 bps	FA17 to SP18 76.7%	% Change	FA18 to SP19 82.5%	% Change 580 bps
CCP	70.3%	83.0%	1267 bps	76.7%	-628 bps	82.5%	580 bps
CCP Online	70.3% 65.7%	83.0% 67.2%	1267 bps 149 bps	76.7% 70.6%	-628 bps 346 bps	82.5% 70.3%	580 bps -31 bps

Management Discussion and Analysis (Continued)

College Relations

The College successfully concluded it collective bargaining negotiations with the Eastern Gateway Community College Association, a chapter of the Ohio Education Association, this past year and signed a new three -year agreement effective July 1, 2018. The new agreement includes the following:

- 1. New Full Time Faculty Positions
 - a. Fully online FT faculty position
 - b. 3 academic term teaching contract (Fall, Spring, Summer)
 - c. Higher load than campus-based FT faculty
 - i. Focus on teaching and departmental integration
 - ii. No ancillary responsibilities (committee work, etc.)
 - d. Will assist with HLC requirements
 - e. Will develop labor relations by having adequate FT faculty to cover enrollment
 - f. Will help student success by increasing FT faculty dedicated to teaching
- 2. One of the College's strategic plan initiatives was to monitor and improve class sizes to positively impact online adjunct costs. With improved reporting and visibility, as well as the implementation of video conferencing, the College has been able to again increase class sizes for the Fall 2019 term by 24.2% over prior year.
- 3. Fall to Fall retention is up 389 basis points (3.89%) from last year. Online is showing the most improvement at 412 basis points (4.12%). This is being driven by the Student Resource Center bringing most of the services in house over the past year. The hiring of experienced staff over the past year has also contributed to the Online improvement in retention.
- 4. Academic Infrastructure Development
 - **a.** Faculty driven infrastructure project to enhance academic strength:
 - i. "4-Dean" Model
 - 1. Increase deanships to serve disciplines better and lead faculty
 - ii. Division Chairs / Lead Faculty
 - 1. Develop leadership within disciplines
 - 2. Provide opportunities for mentoring online faculty and adjuncts
 - **3.** Assist with and facilitate adjunct evaluations
 - a. HLC Requirement
 - **b.** Best practice for assessment and quality control

Management Discussion and Analysis (Continued)

College Relations (Cont'd)

- 5. Labor Relations Initiatives
 - a. Association & College President Open Forums
 - i. At least twice per year
 - ii. Both Presidents convene in open forum to discuss concerns/issues
 - **b.** Labor-Management Committee
 - i. Strengthening and expansion of LMC to identify and resolve issues before becoming problems
 - ii. Focus on keeping morale and quality high
 - c. Departmental Collaboration Meetings
 - i. Union members have collaborative input on operations of each department
 - ii. Ensures all perspectives are at the table
 - 1. Example Enrollment Management
 - a. Course caps set based on discipline, to be reviewed annually

Faculty are more engaged with the College Leadership and taking an active leadership role in academic committees:

- Restructuring of the Academic Program Review Committee makes it a faculty driven committee with faculty leadership in place
- The President has established regular Town Hall meetings in an effort to improve and make more transparent the communication process and operational processes of the College.
- The President has worked with the Board of trustees to establish four subcommittees that are engaged at least twelve times a year in specific data review and updates, so they have a better understanding of what the College is facing and can therefore make more informed decisions as a Board.
- At least twice a year the President establishes an All College discussion day where data elements from the Strategic Plan KPI's are discussed and reviewed. The Taskforce take at least one of the CCSSSE areas that The College is low scoring in and they work on activities to improve those scores.

Management Discussion and Analysis (Continued)

Energy Management

In 2013, the College began implementing a campus wide energy efficiency project as required by the Ohio Task Force on Affordability and Efficiency and as detailed in HB 251 and HB 7. The College sought feedback and interviewed other Ohio Community Colleges that have successfully implemented such a performance-based program and actual returns experienced. Sinclair Community College was very helpful in providing a template for their process, which the College ultimately adopted.

The College conducted requests for qualifications (RFQs) to solicit the assistance of an energy consultant with Ohio HB 7 experience to assist the College in managing the engineering and bond issuance complexities that accompany a project of this type. By March 2014, with Board of Trustees approval, the College contracted with Facilities Management Concepts of Westlake, Ohio. After a very competitive request for proposal (RFP) process, the College entered into contract with The Efficiency Network (TEN) of Pittsburgh, Pennsylvania to implement the proposed energy cost saving improvements for a guaranteed annual cost saving of \$132,956.

Work was substantially completed in November 2015, which officially started the performance measurement period. In 2017, after a significant period obtaining utility usage data, TEN submitted the required Measurement and Verification Report to confirm the guaranteed cost savings were achieved. The College's consultant, Facilities Management Concepts, conducted an audit to confirm the report complied with the agreement verification process, which was achieved. For performance year 1, the savings achieved in accordance with the Agreement were \$143,407. This was \$10,451 in excess of the Guaranteed Savings of \$132,956.

A five-year HVAC service agreement was also solicited within the RFP. TEN's proposal achieved one of the College's primary objectives: to convert the building automation system (BAS) away from the existing proprietary Siemens system, to a non-proprietary BAS system that will enable a competitive bid environment for maintenance.

The TEN proposal included upgrades to BAS controls and provides functionality and access through the non-proprietary Niagara Tridium system. The College currently has a five-year maintenance agreement with TEN. After the five-year period, the College can solicit new HVAC Maintenance proposals for a significant cost savings.

Deferred Maintenance

The College does not currently budget local funds for deferred maintenance or capital projects. All Deferred Maintenance is funded through State of Ohio Capital Appropriations. As part of the 2011-2012 capital appropriations, the College dedicated their entire allocation to Deferred Maintenance for Roof Replacements and Parking Lot Replacement.

In 2014, the College replaced approximately 85% of the aged roof system on the Jefferson Campus. The College contracted with ES Architecture for design and construction administration for \$76,000 and Kalkreuth Roofing for \$1,117, 853 for construction services.

Management Discussion and Analysis (Continued)

Deferred Maintenance (Cont'd)

In 2014, the College replaced the deteriorated asphalt pavement of the Pugleise Center Parking Lot. The College contracted with Karl Rhorer and Associates for design and construction administration services for \$12,995 and Lash Paving for construction services for \$137,685.

Capital Projects - State of Ohio Funding

In 2016, the College implemented the Main Academic Building Renovation Project. This project included the renovation of the Nursing Laboratory, The Welding Laboratory and the General Science Laboratory. This project was funded with the College's 2013-2014 State of Ohio capital appropriation. The College contracted with Hasenstab Architects\$107,187 for design and construction administration services and DeSalvo Construction for \$1,114,100 for construction services

In 2018, the College completed work on the Student Success Center Project. This project was to renovate the existing computer wing and relocate departments that are critical for a students' journey through the College, from first time campus tours, financial aid, placement testing, guidance counseling, tutoring and Bookstore. This project was funded with the College's 2015-2016 State of Ohio capital appropriation and Barnes and Noble capital contribution. The College contracted with BHDP for \$130,000 for design and construction administration services and Beaver Constructors for \$1,623,100 for construction services. Construction was completed in September 2018.

In 2019 the College was awarded \$1,500,000 in State of Ohio capital appropriations. This funding was used for three (3) projects. Project 1: The remainder of the 15% of the roof that was not replaced in the 2014 project. This was completed in October 2019. Project 2: A new front driveway and landscaping was added to the entrance of the Student Success Center renovation project from 2018. This was to complete the exterior of the renovation project that could not be funded in 2018. In addition, this portion of the project also replaced all external and internal signage for the main campus. This was completed in October of 2019. Project 3: Installation of security cameras and a door access system to increase security on campus. This project is scheduled to be completed by December 2019.

Technology Services

Technology Services projects for fiscal years 2017 through 2019 are designed to implement improvements for all students and departments to compensate for extreme growth and to meet the objectives of EGCC's strategic plan.

<u>Strategic Goal 1:</u> Eastern Gateway Community College will engage every student and provide the support needed to achieve student success. In FY17, the Technology Services Department supported this effort by:

- Implementing a student portal for ease of access to all student services, along with implementing single sign on for all student services.
- An outsourced technology help desk was launched in 2017, this service assists with student support providing 24/7/365 availability.

Management Discussion and Analysis (Continued)

Technology Services (Cont'd)

FY18:

- 50% of the classroom PCs were purchased for the Steubenville Campus to cycle outdated equipment.
- A new LMS (Learning Management System) was deployed. This includes several programs using courseware for consistent delivery of course content. This new LMS replaced 2 antiquated systems. In addition, as part of the affordability and efficiency plan, 85% of all textbooks have been replaced with either eTextbooks or OER materials as part of this initiative.
- Bandwidth was increased from 150mbps to 500mbps at both the Steubenville and Youngstown
 campus. This was to improve internet performance in the classroom and help support the online
 student body growth accessing internal services from the college.
- Student account automation was completed to provide faster deployment of student accounts once the student is enrolled

FY19:

- The technology help desk was brought internal to enhance and provide a higher level of support for our students.
- 50% of the classroom PCs were purchased for the Youngstown Campus to cycle outdated equipment.
- Active Directory services are being moved to the Azure in the cloud. This is to provide a higher level
 of access and single sign for students. This will also provide a new student portal for students in early
 2020
- All computers were updated to Windows 10 to provide both students and staff with better security and performance at the College.
- The College switched to a new online eTextbook provider to lower the costs of eTextbooks for students and the Ohio Affordability and Efficiency project. 87% of the textbooks at the College are now eTextbooks.

Strategic Goal 2: Eastern Gateway Community College will operate within a framework of continuous improvement.

In FY17. the Technology Services Department supported this effort by:

- An online transcript review system was internally developed and partnered with an outsource provider to more efficiently review and qualify student transfer credits into the college.
- A new college website was created and deployed, replacing a very dated and difficult to navigate site.

Management Discussion and Analysis (Continued)

Technology Services (Cont'd)

For FY18:

- Implemented a Customer Relations Management (CRM) system to better manage inquiries and allow the Admissions Department a better way to communicate with prospective students. This system will go live for the Spring 2018 start.
- 4 new servers and SAN were purchased to upgrade the college's database servers and VMWare services. These will be deployed in early 2018.
- For Academics, we will be launched several internally developed databases to help manage the departments' growth. These systems are: Course load and auxiliary classes, New and revised program tracker, and a Adjunct tracking system.
- An Issue Resolution system was created and launched to better manage student, faculty, and staff
 complaints. Ensuring that the complaint gets to the proper department and is answered in a timely
 manner.
- 2 new systems were integrated to our SIS system to provide enhanced services for Financial Aid. A Financial Aid Help Desk outsourced service will assist with incoming calls to the financial aid department, and an online financial aid forms system that will allow student to complete all required financial aid digital forms online.
- A new ERP system is being explored to replace several outdated systems and bring new services to the college.

FY19:

- Oracle HCM (Human Capital Management), ERP (Enterprise Resource Planning) and Budgeting and Planning systems were all launched.
- A new VOIP (Voice over IP) system was installed to increase call capacity and call management.
- An Employee Portal was created as a company intranet to provide a single point of access for all employees to all College digital services.
- Implementation of a new SIS (Student Information System) was started in 2019, the project is to complete early 2020.

Management Discussion and Analysis (Continued)

Technology Services (Cont'd)

Strategic Goal 3: Eastern Gateway Community College will explore and implement strategies to ensure financial stability and vitality into the future.

In FY17 through FY19, the Technology Services Department supported this effort by:

- Several of the initiatives above are using outsourced services and internal support centers; Transcript evaluation, Technology Services Help Desk, and Financial Aid Help Desk. Being able to leverage outsource services and internal support centers to compensate for production peaks and valleys, we are able to properly allocate resources during high production periods and avoid overstaffing during off peak periods. A savings of \$373,000.00 annually in unneeded salaries and overhead.
- Replaced 2 antiquated LMS systems with a new LMS, providing consistency in course delivery and saving \$405,000 annually.
- Renegotiated our bandwidth contracts with our ISP vendor to increase the bandwidth at both campuses and reducing our overall cost for the services, saving \$6,300.00 annually.
- Renegotiated our cellular contract saving \$4,200.00 annually.
- Purchased and deployed a video conferencing system to reduce travel costs between campuses.
- Move to several cloud-based systems to remove outdated on-prem servers to avoid the replacement costs, licensing costs, and maintenance costs of on-prem equipment.
- Implementation of a new ERP and Budgeting and Planning system to greatly improve financial and budgeting analysis.

EASTERN GATEWAY COMMUNITY COLLEGE Statements of Net Position June 30, 2019 and 2018

	EGCC EGCC 2019 2018					ponent Unit oundation 2019	Component Unit Foundation 2018		
Assets									
Current assets									
Cash and cash equivalents	\$	2,486,810	\$	998,362	\$	187,738	\$	265,109	
Short-term investments Student accounts receivable, net		10,000 39,770,326		10,000		-		-	
Property tax receivable		1,074,316		10,722,175 1,034,505		-		-	
Other receivables		829,998		1,179,609		_		_	
Prepaid expenses		160,638		627,006		-		_	
Inventory		96,421		1,660		-		_	
Total current assets		44,428,509		14,573,317		187,738		265,109	
Non-current assets									
Restricted cash and cash equivalents		335,110		383,162		-		-	
Endowment investments		281,288		256,245		698,600		564,125	
Capital assets, net		21,390,268		15,793,468		-		-	
OPEB: STRS		000.050							
Total non-current assets		992,656 22,999,322		16,432,875		698,600	-	564,125	
Total assets		67,427,831		31,006,192		886,338		829,234	
Deferred Outflow of Resources									
Pensions: SERS		2,688,821		2,168,886					
STRS		6,559,316		4,852,053		_		_	
OPEB:		0,000,010		4,002,000					
SERS		801,715		294,307		-		_	
STRS		655,536		265,560		-		-	
Total deferred outflow of resources		10,705,388		7,580,806		-		-	
Linkiliston									
Liabilities Current liabilities									
Accounts payable and accrued liabilities		2,025,007		1,837,355		_		_	
Accrued wages		1,331,215		60,351		-		-	
Unearned revenue		30,903,321		6,973,783		-		-	
Compensated absences - current portion		294,220		255,265		-		-	
Long-term debt - current portion Total current liabilities		1,627,921		588,965					
l otal current liabilities		36,181,684		9,715,719		-		-	
Non-current liabilities									
Bonds payable		1,242,456		1,366,157		-		-	
Loans Payable		2,845,364		1,516,376		-		-	
ORACLE Payable Net pension liability - SERS		3,420,038 7,939,671		6,799,287		-		-	
Net pension liability - STRS		13,582,863		11,924,837		_		_	
Net OPEB liability - SERS		3,646,032		2,911,960		-		-	
Net OPEB liability - STRS		-		1,958,573		-		-	
Compensated absences		589,325		509,684		-		-	
Total non-current liabilities		33,265,749		26,986,874		-		-	
Total liabilities		69,447,433		36,702,593		-		-	
Deferred Inflows of Resources									
Property taxes		558,644		537,943		-		-	
Pensions:		222 020		127.067					
SERS STRS		232,039		137,067		-		-	
OPEB:		2,162,443		2,364,780		-		-	
SERS		333,038		284,020					
STRS		1,523,809		241,484					
Total deferred inflows of recources		4,809,973		3,565,294	-	-		-	
Not Position									
Net Position		15 760 204		14 277 652					
Net investments in capital assets Restricted for		15,769,304		14,277,653		=		=	
Non-expendable									
Scholarships		64,555		64,555		375,835		312,815	
Expendable									
Scholarships		419,839		406,331		355,578		290,129	
Capital		113,550		185,262		20,995		82,251	
Education and General		61,905		196,760 3.575		-		-	
Agency Unrestricted Fund Balance		12,282 (12,565,622)		3,575 (16,815,025)		133,930		144,039	
Total net position	¢	3,875,813	\$	(1,680,889)	\$	886,338	\$	829,234	
rotal for position		0,010,010	¥.	(1,000,000)	¥	000,000	4	<u> </u>	

The accompanying notes are an integral part of these financial statements.

EASTERN GATEWAY COMMUNITY COLLEGE Statement of Revenues, Expenses and Change in Net Position For the Twelve Months Ending June 30, 2019 and 2018

	EGCC 2019	EGCC 2018	Component Unit Foundation 2019	Component Unit Foundation 2018
Revenues				
Operating revenues				
Tuition and student fees, net	\$ 6,877,92	26 \$ 5,567,657	\$ -	\$ -
Federal grants and contracts	948,04	40 1,721,575	-	-
Auxiliary enterprises revenue	15,2°	16 1	-	-
State grants and contracts	887,17	72 1,860,114	-	-
Local grants and contracts	547,02	24 10,795	-	-
Other operating revenue	1,354,27	72 902,205	-	-
Partnership income	3,203,75	50 700,810	-	-
Donations	23,08	32 44,690	443,942	541,232
Total operating revenue	13,856,48	10,807,847	443,942	541,232
Expenses				
Operating expenses:				
Education and general	14,647,14	40 10,310,379	271,871	31,946
Public services	821,94	44 677,126	-	-
Academic support	1,272,03	30 327,419	-	-
Student services	5,641,15	55 4,130,259	-	-
Institutional support	17,618,93	33 6,291,772	-	-
Operation and maintenance of plant	983,6	1,321,698	-	-
Scholarships and fellowships	568,84	48 879,889	178,073	440,315
Auxiliary enterprises	31,92	27 160	-	-
Depreciation and amortization expense	1,479,80	04 757,472	-	-
Total operating expenses	43,065,39	93 24,696,174	449,944	472,261
Operating (loss) income	(29,208,9	11) (13,888,327)	(6,002)	68,971
Non-operating revenue(expenses)				
Capital funds	49,20	07 91,902	-	-
State grants and contracts	9,530,79	99 8,839,185	-	-
Federal grants and contracts	24,148,36	60 12,273,212	-	-
Investment income (loss)	42,24	47 5,266	63,106	89,365
Interest expense	(100,37	70) (126,277)	-	-
Property taxes	1,095,37	70 1,088,407	-	-
Total non- operating revenue (expenses)	34,765,6	13 22,171,695	63,106	89,365
Change in net position Net position	5,556,70	02 8,283,368	57,104	158,336
Net Position, begining of the year	(1,680,88	89) (4,745,701)	829,234	670,898
Cumulative effect of GASB 75 Implementation	-	(5,218,556)		-
Net Position, begining of the year, as restated	(1,680,88		829,234	670,898
Net Position, end of year	\$ 3,875,8°	<u>\$ (1,680,889)</u>	\$ 886,338	\$ 829,234

The accompanying notes are an integral part of these financial statements.

EASTERN GATEWAY COMMUNITY COLLEGE Statement of Cash Flows For the Twelve Months Ending June 30, 2019 and 2018

		EGCC 2019		EGCC 2018		ponent Unit oundation 2019	ponent Unit oundation 2018
Cash flow from operating activities							
Student tuition and fees	\$	2,326,432	\$	3,478,831	\$	-	\$ -
Grants and contracts		2,382,236		3,592,484		-	-
Payments to suppliers		(14,284,753)		(11,222,206)		(271,871)	(31,946)
Employee and related payments		(23,081,049)		(17,669,422)		-	-
Auxiliary enterprise		(20,113)		1		-	-
Gifts and endowments received		23,082		44,690		443,942	541,232
Payments for scholarships		(568,848)		(879,889)		(178,073)	(440,315)
Other Income (loss)		1,354,272		902,205		-	
Net cash used by operating activities		(31,868,741)		(21,753,306)		(6,002)	68,971
Cash flows from non-capital financing activities							
State appropriations		9,530,799		8,839,185		-	-
Local property tax receipts		1,076,390		1,088,407		-	-
Grants and contracts		23,831,597		12,180,464		-	-
Proceeds from debt		2,000,000		2,000,000		-	-
Principal paid on debt		(450,000)		(120,000)		-	-
Interest paid on debt		(43,776)		(13,883)		-	 -
Net cash provided by non-capital financiang activities		35,945,010		23,974,173		-	-
Cash flows from capital and related financing activities							
Capital grants receivied		49.207		91.902		-	-
Purchases of capital assets		(2,059,806)		(1,708,991)		-	-
Principle payments on capital related debt		(610,927)		(136,390)		-	-
Interest payments on bond payable		(56,594)		(112,394)		-	-
Net cash used by capital and related financiang activities		(2,678,120)		(1,865,873)		-	-
Cash flows from investing activities							
Net purchase of investments		-		-		(150,000)	-
Net sale of investments		-		-		63,012	-
Investment income		42,247		5,266		15,619	14,835
Net cash provided by investing activities		42,247		5,266		(71,369)	14,835
Net (decrease) increase in cash		1,440,396		360,260		(77,371)	83,806
Cash and cash equivalents, beginning of year		1,381,524		1,021,264	\$	265,109	181,303
Cash and cash equivalents, end of year	\$	2,821,920	\$	1,381,524	\$	187,738	\$ 265,109
• • • • • • • • • • • • • • • • • • •	<u> </u>	2,021,320		1,301,324	<u>Ψ</u>	107,730	 203,103
Reconciliation of operating (loss) income to net cash used by operating activities: Operating (loss) income	\$	(29,208,911)	\$	(13,888,327)		(6,002)	68,971
Adjustments to reconcile operating (loss) income to net cash used by operating activi		(29,206,911)	Φ	(13,000,327)		(6,002)	00,971
Depreciation and amortization		1,479,804		757,472		-	-
Net pension/OPEB activity		(1,319,351)		(6,955,840)		-	-
(Increase) decrease in assets:							
Receivables, net		(28,698,540)		1,443,191		-	-
Inventories		(94,761)		7,995		-	-
Prepaid expense		466,368		(227,070)		-	-
(Decrease) increase in liabilities:							
Accounts payable and accrued liabilities		1,458,516		941,060		-	-
Unearned revenue		23,929,538		(3,845,751)		-	-
Deposits		-		(8,634)		-	-
Compensated absences		118,596	_	22,598		- (0.000)	 -
Net cash used by operating activites	\$	(31,868,741)	\$	(21,753,306)	\$	(6,002)	\$ 68,971
Non-cash capital and related financing activities:							
Asset acquired through a gift		23,082		44,690		-	-
Assets acquired through financing agreement		4,725,208		-		-	-
Change in fair value of investments		25,043		53,756		-	-

The accompanying notes are an integral part of these financial statements.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 1 – DESCRIPTION OF THE REPORTING ENTITY

Eastern Gateway Community College (the "College" or "EGCC") is a political subdivision established for the purpose of exercising the rights and privileges conveyed to it by the constitution and the laws of the State of Ohio. The College operates under an appointed Board of Trustees. Management believes the financial statements included in this report represent all of the funds of the College over which the College has the ability to exercise direct operating control.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared in accordance with generally accepted accounting principles ("GAAP") as prescribed by Governmental Accounting Standards Board ("GASB"). Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when an obligation has been incurred. The College reports business-type activities as required by GASB Statement No. 35, *Basic Financial Statements-and Management Discussion and Analysis-for Public Colleges and Universities*. Business-type activities are those activities that are financed in whole, or in part, by fees charged to external parties for goods and services. Pursuant to provisions of GASB Statement No. 35, the full scope of the College's activities is considered to be a single business-type activity and accordingly, is reported within a single column in the basic financial statements. Restricted grant revenue is recognized only to the extent expended.

Net Position Classifications

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by GASB.

In accordance with GASB Statement No. 35, *Basic Financial Statements-and Management Discussion and Analysis-for Public Colleges and Universities*, as amended by GASB Statements No. 37 and No. 38, the College classifies their resources for accounting and reporting purposes into the following net position categories:

Net investment in capital assets: This represents the College's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred, but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.

Restricted net position – expendable: Restricted, expendable net position includes resources in which the College is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.

Restricted net position – non-expendable: Non-expendable, restricted net position consist of endowment and similar type funds in which donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income, which may either be expended or added to principal.

Unrestricted net position: Unrestricted net position represent resources derived from student tuition and fees, state appropriations, and sales and services of educational departments and auxiliary enterprises. These resources are used for transactions relating to the educational and general operations of the College, and may be used at the discretion of the Governing Board to meet current expenses for any purpose. These resources also include auxiliary enterprises, which are substantially self-supporting activities that provide services for students, faculty, and staff.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

When an expense is incurred that can be paid using either restricted or unrestricted resources, the College's policy is to first apply the expense towards restricted resources, and then towards unrestricted resources.

Classification of Revenues

The College has classified its revenues as either operating or non-operating revenues according to the following criteria:

Operating revenues: Operating revenues include activities that have the characteristics of exchange transactions such as (1) student tuition and fees, net of external scholarship discounts and allowances, (2) sales and services of auxiliary enterprises, net of discounts and allowances, and (3) most federal, state and local grants and contracts and federal appropriations.

Non-operating revenues: Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as gifts and contributions, and other revenue sources that are defined as non-operating revenues by GASB No. 9, Reporting Cash Flows of Proprietary and Non-expendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting, and GASB No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments, such as state appropriations, investment income, and property taxes.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Cash Equivalents

For the purposes of the statement of cash flows, the College considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Investments

The College accounts for its investments at fair value in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, as amended by GASB Statement No. 72, Fair Value Measurement and Application. Changes in unrealized gain (loss) on the carrying value of investments are reported as a component of investment income in the statements of revenues, expenses, and changes in net position.

Inventory

Inventory is valued at cost on a first-in, first-out basis.

Accounts Receivable

Accounts receivable consists of tuition and fee charges to students and auxiliary enterprise services provided to students, faculty, and staff, the majority of each residing in the State of Ohio. Accounts receivable also include amounts due from the federal, state, and local governments, or private sources, in connection with reimbursement of allowable expenditures made pursuant to the College's grants and contracts. Accounts receivable are recorded net of estimated uncollectible amounts. This also includes receivables due from our College partners, Higher Education Partners ("HEP"). Property taxes receivable include estimated amounts due at June 30, 2019 and 2018.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital Assets

Capital assets are recorded at cost at the date of acquisition, or acquisition value at the date of donation in the case of gifts. For equipment, the College's capitalization policy includes all items with a unit cost of \$5,000 or more, and an estimated life of greater than one year. Renovations to buildings, infrastructure, and land improvements that significantly increase the value or extend the useful life of the structure are capitalized. Routine repairs and maintenance and software are charged to operating expense in the year in which the expense was incurred.

All assets except land and construction in progress are depreciated. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, 40 years for buildings and building improvements, 10 years for equipment and furniture other than computer equipment, and 3 years for computer equipment.

Unearned Revenues

Unearned revenues include amounts received or billed for tuition and fees and certain auxiliary activities prior to the end of the fiscal year, but related to the subsequent accounting period.

Compensated Absences

The College follows the provisions of Government Accounting Standards Board Statement No. 16, *Accounting for Compensated Absences*.

Vacation benefits are accrued as a liability as the benefits are earned if the employee's rights to receive compensation are attributable to services already rendered and it is probable that the College will compensate the employees for the benefits.

Sick leave benefits are accrued as a liability using the termination method. The liability includes all employees who are currently eligible to receive termination benefits, based on the employees accumulated sick leave time, up to certain limits established by the College's policy, and the current wage rate.

Non-current Liabilities

Non-current liabilities include estimated amounts for accrued compensated absences and other liabilities that will not be paid within the next fiscal year.

Deferred Outflow/Inflow of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflow of resources. Deferred outflow of resources represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resource (expense/expenditure) until then. For the College, deferred outflow of resources include amounts related to pensions and OPEB plans, which are explained in Notes 10 and 11.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflow of resources. Deferred inflow of resources represents an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time. For the College, deferred inflow of resources includes property taxes, pensions and OPEB plans. Property taxes represent amounts for which there is an enforceable legal claim as of June 30, 2019, but which were levied to finance fiscal year 2020 operations. These amounts have been recorded as a deferred inflow on the statement of net position. The deferred inflow of resources related to pensions and OPEB plans are explained in Notes 10 and 11.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Pensions and Other Postemployment Benefits

For purposes of measuring net pension liability/net OPEB liability, deferred outflow of resources and deferred inflow of resources related to pensions and OPEB, and pension and OPEB expense, information about the fiduciary net position of the pension plans and additions to/deductions from their fiduciary net position have been determined on the same basis as they are reported by the pension systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. The pension and OPEB systems report investments at fair value.

Income Tax

The College, as a political subdivision of the State of Ohio, is excluded from federal income taxes under Section 115 (1) of the Internal Revenue Code, as amended.

Scholarship Discounts and Allowances

Student tuition and fee revenues, and certain other revenues from students, are reported net of external scholarship discounts and allowances in the statements of revenues, expenses, and changes in net position. External scholarship discounts and allowances are the difference between the stated charge for goods and services provided by the College, and the amount that is paid by students and/or third parties making payments on the students' behalf. Certain governmental grants, such as Pell grants, and other federal, state, or non-governmental programs, are recorded as either operating or non-operating revenues in the College's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the College has recorded a scholarship discount and allowance.

Reclassifications

Certain amounts previously reported in the June 30, 2018 financial statements have been reclassified to conform to the reporting presentation of the financial statements at June 30, 2019.

Change in Accounting Principles and Restatement of Net Position

For the fiscal year ended June 30, 2018, the College has implemented Governmental Accounting Standards Board (GASB) Statement No. 75, Accounting and Financial reporting for Postemployment Benefits other than Pensions, GASB Statement No. 81, Irrevocable Split-Interest Agreements, GASB Statement No. 85, Omnibus 2017 and GASB Statement No. 86, Certain Debt Extinguishments.

GASB Statement No. 75 requires recognition of the entire net postemployment benefits other than pensions (other postemployment benefits or OPEB) liability and a more comprehensive measure of postemployment benefits expense for OPEB provided to the employees of state and local governmental employers through OPEB plans that are administered through trusts or equivalent arrangements. The implementation of GASB Statement No. 75 resulted in the inclusion of net OPEB liability and OPEB expense components on the accrual financial statements. Net Position beginning balances were restated in 2018 by \$5,218,556 for implementation of GASB 75.

GASB Statement No. 81 requires that a government that receives resources pursuant to an irrevocable split-interest agreement recognize assets, liabilities, and deferred inflows of resources at the inception of the agreement. Furthermore, it requires that a government recognize assets representing its beneficial interests in irrevocable split-interest agreements that are administered by a third party, if the government controls the present service capacity of the beneficial interests. This Statement also requires that a government recognize revenue when the resources become applicable to the reporting period. The implementation of GASB Statement No. 81 did not have an effect on the financial statements of the College.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

GASB Statement No. 85 addresses a variety of topics including issues related to blending component units, goodwill, fair value measurement and application, and postemployment benefits. These changes were incorporated in the College's fiscal year 2018 financial statements; however, there was no effect on beginning net position/fund balance.

GASB Statement No. 86 addresses the reporting and disclosure requirements of certain debt extinguishments including in-substance defeasance transactions and prepaid insurance associated with debt that is extinguished. The implementation of GASB Statement No. 86 did not have an effect on the financial statements of the College.

For the fiscal year ended June 30, 2019, the College has implemented Governmental Accounting Standards Board (GASB) Statement No. 83, Certain Asset Retirement Obligations and GASB Statement No. 88, Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements.

GASB Statement No. 83 establishes criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for asset retirement obligations. The implementation of GASB Statement No. 83 did not have an effect on the financial statements of the College.

GASB Statement No. 88 establishes additional financial statement note disclosure requirements related to debt obligations of governments, including direct borrowings and direct placements. These changes were incorporated in the College's fiscal year 2019 financial statements; however, there was no effect on beginning net position/fund balance.

Subsequent Events

In preparing these financial statements, the College has evaluated events and transactions for potential recognition or disclosure through February 27, 2020 the date the financial statements were available to be issued.

NOTE 3 – CASH AND CASH EQUIVALENTS AND INVESTMENTS

The investment and deposit of College monies is governed by the Ohio Revised Code. In accordance with the Ohio Revised Code, only banks located in Ohio and Ohio domestic building and loan associations are eligible to hold public deposits. Also, the investment of the College's monies is restricted to certificates of deposits, savings accounts, money market accounts, obligations of the United States Government, or certain agencies thereof, and certain industrial revenue bonds issued by other governmental entities. The College may also enter into repurchase agreements with any eligible depository for a period not exceeding 30 days.

The College's Board of Trustees is responsible for selecting depositories and investing funds. Protection for the College's deposits is provided by the Federal Deposit Insurance Corporation (FDIC), by eligible securities pledged by financial institutions as a security for repayment, or by financial institutions participation in the Ohio Pooled Collateral System (OPCS), a collateral pool of eligible securities deposited with a qualified trustee and pledged to the Treasurer of the State to secure the repayment of all public monies deposited in the financial institution.

The College adopted GASB Statement No. 40, *Deposit and Investment Risk Disclosures* (an amendment of GASB Statement No. 3). Generally, this statement requires that state and local governments communicate key information about such risks in four principal areas: investment credit risks, including credit quality information issued by rating agencies; interest-related disclosures that include investment maturity information; interest rate sensitivity for investments that are highly sensitive to changes in interest rates; and foreign exchange exposures that would indicate the foreign investment's denomination.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 3 – CASH AND CASH EQUIVALENTS AND INVESTMENTS (continued)

As of June 30, 2018 the College had the following cash and cash equivalents:

Description	Carrying Amount		Bank Balance
Checking and savings account Restricted cash	\$ 998,362 383,162	\$	1,216,709 383,162
Total cash and cash equivalents	\$ 1,381,524	\$ _	1,599,871

As of June 30, 2019 the College had the following cash and cash equivalents:

		Carrying		Bank
Description	_	Amount	_	Balance
Checking and savings account	\$	2,486,810	\$	2,504,482
Restricted cash		335,110	-	335,110
Total and and and applications	Φ	2 921 020	¢	2 920 502
Total cash and cash equivalents	Þ =	<u>2,821,920</u>	Þ	2,839,592

Credit Risk: The College does not have any exposure to credit risk.

Concentration of Credit Risk: The College does not have any exposure to concentration of credit risk.

Foreign Currency Risk: The College does not have any exposure to foreign currency risk.

Deposits: Of the June 30, 2019 bank balance of \$2,839,592, the Federal Depository Insurance Corporation insured \$250,000 and the balance of \$2,589,592 was exposed to custodial credit risk. Of the June 30, 2018 bank balance of \$1,599,871, the Federal Depository Insurance Corporation insured \$250,000 and the balance of \$1,349,871 was exposed to custodial credit risk.

Custodial Credit Risk: Custodial credit risk for deposits is the risk that in the event of a bank failure, the College will not be able to recover deposits or collateral securities that are in possession of an outside party. The College has no deposit policy for custodial risk beyond the requirements of State statute. Ohio law requires that deposits either be insured or protected by:

- Eligible securities pledged to the College and deposited with a qualified trustee by the financial institution as security for repayment whose market value at all times shall be at least 105 percent of the deposits being secured; or
- Participation in the Ohio Pooled Collateral System (OPCS), a collateral pool of eligible securities
 deposited with a qualified trustee and pledged to the Treasurer of State to secure the repayment
 of all public monies deposited in the financial institution. OPCS required the total market value
 of the securities pledged to be 102 percent of the deposits being secured or a rate set by the
 Treasurer of State.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 3 - CASH AND CASH EQUIVALENTS AND INVESTMENTS (continued)

Investments

The College categorizes its fair value measurements at fair value within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted market prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

As of June 30, 2018 the College's investments had the following recurring fair value measurements:

Investment Type	Level 1	Level 2	Level 3	<u>Total</u>
Negotiable Certificates of Deposit	-	10,000	-	10,000
Equity & Fixed Income	256,245			<u>256,245</u>
Total	256,245	10,000		266,245

As of June 30, 2019 the College's investments had the following recurring fair value measurements:

Investment Type	Level 1	Level 2	Level 3	<u>Total</u>
Negotiable Certificates of Deposit	-	10,000	-	10,000
Equity & Fixed Income	<u>281,288</u>			281,288
Total	<u>281,288</u>	10,000		<u>291,288</u>

Level 1 investing include equity and fixed income mutual funds that are valued using prices quoted in active markets that the custodian and College have the ability to access.

Level 2 investments include negotiable certificates of deposit. These investments are valued by various third party pricing services using matrix pricing techniques.

NOTE 4 – ACCOUNTS RECEIVABLE

Receivables at June 30, 2018 and 2019, consisted of accounts (tuition and other fees), notes, interest, levy receivables, receivable due from the College's partner in Youngstown, Higher Education Partners and intergovernmental grants. All receivables, except for those considered doubtful accounts and in collections with the Ohio Attorney General, are considered collectible in full due to the stable condition of State programs and the current fiscal year guarantee of federal awards. Student accounts receivable of \$39,770,326 for FY19 include unearned revenue of \$30,903,321; for FY18 student accounts receivable of \$10,722,175 included unearned revenue of \$6,973,783.

Other receivables consisted of the following:

	<u>2018</u>	<u>2019</u>
Grant receivables	\$ 273,000	\$ 108,892
State of Ohio – College Credit Plus	272,584	113,530
Higher Education Partners (HEP) receivable	471,219	471,219
Third parties	162,803	136,354
Interest receivable	 3	3
Total other receivables	\$ 1,179,609	\$ 829,998

Notes to Financial Statements June 30, 2019 and 2018

NOTE 5 – BOOKSTORE INVENTORY

In May 2019, the College assumed ownership and operational control of the bookstores in Steubenville and Youngstown. The inventory value (lower of cost or market) at June 30, 2019 was \$ 95,151.

NOTE 6 – CAPITAL ASSETS

Capital asset activity for the years ended June 30 was as follows:

Description	_	Balance at July 1, 2018	Increases		Decreases	<u>J</u>	Balance at June 30, 2019
Capital assets, non-depreciable:							
Land	\$	679,144	\$ -	\$	-	\$	679,144
Construction in progress		1,622,497	291,590		1,622,497		291,590
Total capital assets,							
non-depreciable		2,301,641	291,590		1,622,497		970,734
Capital assets, depreciable:							
Buildings and improvements		23,650,181	1,819,810		_		25,469,991
Equipment and furniture		3,663,698	6,587,701		-		10,251,399
Total depreciable		27,313,879	8,407,511	•			35,721,390
Less accumulated depreciation:							
Buildings and improvements		11,422,655	510,078		_		11,932,733
Equipment and furniture		2,399,397	969,726		_		3,369,123
Total accumulated depreciation		13,822,052	1,479,804		_		15,301,856
Total capital assets,							
depreciable, net		13,491,827	6,927,707				20,419,534
Capital assets, net	\$	15,793,468	\$ \$7,219,297	\$	\$1,622,497	\$	\$21,390,268

Notes to Financial Statements June 30, 2019 and 2018

NOTE 6 – CAPITAL ASSETS (continued)

Description	_	Balance at July 1, 2017	Increases	Decreases	<u>J</u>	Balance at June 30, 2018
Capital assets, non-depreciable: Land Construction in progress	\$	679,144	\$ - 1,622,497	\$ 	\$	679,114 1,622,497
Total capital assets, non-depreciable		679,144	1,622,497	-		2,301,641
Capital assets, depreciable:		22 (50 101				22 (50 101
Buildings and improvements Equipment and furniture		23,650,181 3,583,854	- 86,494	6,650		23,650,181 3,663,698
Total depreciable		27,234,035	86,494	6,650		27,313,879
Less accumulated depreciation:						
Buildings and improvements		10,915,891	506,764	-		11,422,655
Equipment and furniture		2,148,689	250,708			2,399,397
Total accumulated depreciation		13,064,580	757,472			13,822,052
Total capital assets,						
depreciable, net		14,169,455	(672,813)	6,650		13,491,827
Capital assets, net	\$	14,848,599	\$ \$951,519	\$ 6,650	\$	\$15,793,468

NOTE 7 – STATE SUPPORT

Eastern Gateway Community College is a state-assisted institution of higher education, which receives a student enrollment-based instructional subsidy from the State of Ohio. This subsidy is determined annually based upon a formula devised by the Ohio Board of Regents, adjusted to state resources available. The College received \$9,519,799 of student-based subsidy in fiscal year 2019 and \$8,744,983 in fiscal year 2018.

In addition to the current operating subsidies, the State of Ohio provides the funding for the construction of major plant facilities on Eastern Gateway Community College's campus. The funding is obtained from the issuance of special obligation bonds by the Ohio Public Facilities Commission (OPFC), which, in turn, initiates the construction and subsequent lease of the facility by the Ohio Board of Regents.

Such facilities are reflected as building or construction in progress in the accompanying statements of net position. Neither the obligation for the bonds issued by OPFC, nor the annual debt service charges for principal and interest on the bonds are reflected in the College's financial statements. Debt service is funded through appropriations to the Ohio Board of Regents by the General Assembly.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 8 – LOCAL APPROPRIATIONS

The College receives local appropriations in the form of property taxes levied against real, public utility, and tangible (used in business) personal property located in Jefferson County, Ohio. The electors within the county must approve any College property tax. The College collects property taxes for operating and capital purposes from one levy approved by the Jefferson County voters. The levy was passed for a ten-year period. The 1 mill levy was approved on November 3, 2015 and expires with the last collection in calendar year 2026.

Property taxes include amounts levied against all real, public utility, and tangible personal property (used in business) located in Jefferson County. Real property tax revenue received in calendar year 2019 represents collections of calendar year 2018 taxes. Real property taxes received in calendar year 2019 were levied after April 1, 2018, on the assessed value listed as of January 1, 2018, the lien date. Assessed values for real property taxes are established by state law at 35 percent of appraised market value. Real property taxes are payable annually or semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31 with the remainder payable by June 20. Under certain circumstances, state statute permits alternate payment dates to be established.

Public utility property tax revenue received in calendar year 2019 represent collections of calendar year 2018 taxes. Public utility real and tangible personal property taxes received in calendar year 2019 became a lien December 31, 2017, were levied after April 1, 2018 and collected in 2019 with real property taxes. Public utility real property is assessed at 35 percent of true value; public utility tangible personal property currently is assessed at varying percentages of true value.

Tangible personal property tax revenue received from telephone companies during calendar 2019 were levied after October 1, 2018, on the value as of December 31, 2018. Payments by multi-county taxpayers are due September 20. Single county taxpayers may pay annually or semi-annually. If paid annually, payment is due April 30; if paid semi-annually, the first payment is due April 30, with the remainder payable by September 20. Tangible personal property taxes paid by April 30 are usually received by the College prior to June 30.

Property taxes are levied and assessed on a calendar year basis while the College fiscal year runs from July through June. The County Treasurer collects property taxes on behalf of all taxing districts in the county, including the College. First-half tax collections are received by the College in the second half of the fiscal year. Second-half tax collections occur in the first half of the following fiscal year, and are reflected in property tax receivable. The County Treasurer periodically advances to the College its portion of the taxes collected. The amount available to be advanced can vary based on the date the tax bills are sent. Accrued property taxes receivable includes real property and public utility real property and personal property taxes and outstanding delinquencies which are measureable as of June 30, 2019 and for which there is an enforceable legal claim. The remaining portion of the receivable is offset by a credit to deferred inflow of resources – property taxes.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 – LONG-TERM LIABILITIES

Changes in the College's long-term liabilities during fiscal year 2019 were as follows:

	Balance at			Balance at	Due Within
	July 1, 2018	Additions	Reductions	June 30, 2019	One Year
Bonds					
OAQDA 2014 Series A	\$ 666,840	- \$	\$ (120,919)	\$ 545,921	\$ 123,701
OAQDA 2014 Series B	820,236	<u> </u>		820,236	
Total bonds	1,487,076	-	(120,919)	1,366,157	123,701
Direct Borrowings and Di	rect Placements	:			
Equipment Loan	104,422	-	(19,607)	84,815	19,451
Tax Anticipation Loan	1,880,000	2,000,000	(450,000)	3,430,000	650,000
ORACLE		4,725,208	(470,401)	4,254,807	834,769
Total Direct Borrowings	1,984,422	6,725,208	(940,008)	7,769,622	1,504,220
Net Pension/OPEB Liabili	ity				
SERS	9,711,247	1,874,456	-	11,585,703	-
STRS	13,883,410		(300,547)	13,582,863	
Total NPL/OPEB liability	23,594,657	1,874,456	(300,547)	25,168,566	-
Other Long-Term Liabilit	ties				
Compensated absences	764,949	118,596		883,545	294,220
Total	\$27,831,104	\$ <u>8,718,260</u>	\$ <u>(1,361,474</u>)	\$35,187,890	\$1,922,141

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 – LONG-TERM LIABILITIES (continued)

Changes in the College's long-term liabilities during fiscal year 2018 were as follows:

	Rest	ated							
	Balan	ce at				Balance	at		Due Within
	July 1	2017		Additions	Reductions	June 30, 2	<u> 2018</u>		One Year
Bonds									
OAQDA 2014 Series A	\$ 7	85,039	\$	-	\$ (118,199)	\$ 666	5,840	\$	120,919
OAQDA 2014 Series B	8	20,236	_			820),236		
Total bonds	1,6	05,275		-	(118,199)	1,487	7,076		120,919
Direct Downsvings and Di	moet Dloos	manta							
Direct Borrowings and Di					(10.101)	10	1 422		10.046
Equipment Loan	1.2	2,613		<u>-</u>	(18,191)		1,422		18,046
Tax Anticipation Loan		-		2,000,000	(120,000)	1,880	0,000	-	450,000
Total Direct Borrowings	12	2,613		2,000,000	(138,191)	1,984	,422		468,046
Net Pension/OPEB Liabili	itv								
SERS	•	27,300		_	(116,053)	9,711	1,247		_
STRS		96,225		_	(4,312,815)	13,883	*		_
Total NPL/OPEB Liability	28,0	23,525		-	(4,428,868)	23,594	1,657		-
Other Long-Term Liabilit	ios								
		12 251		22.500		76	1.040		255 265
Compensated absences		42,351		22,598			<u>1,949</u>		255,265
Total	\$30,4	93,764	\$	2,022,598	\$ (4,685,258)	\$ 27,831	1,104	\$	844,230

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 – LONG-TERM LIABILITIES (continued)

OAQDA 2014 Series A Bonds

On December 19, 2014, the College issued \$1,011,500 of Series A Ohio Air Quality Development Authority ("OAQDA") Bonds for the purpose of assisting the College in financing of the costs of the acquisition, construction and installation of personal property comprising "air quality facilities" to be located on the campus of EGCC. Interest payments, at a fixed rate of 2.30 percent are payable on January 1 and July 1 of each year, until the principal amount is paid. The bonds were issued for a ten-year period with a final maturity date of January 1, 2024.

The mandatory principal payment is to occur on July 1 and January 1 in each of the years and amounts shown below.

Due Date	Principal	Interest	Total Debt Service
July 1, 2019	0	6,311	6,311
January 1, 2020	123,701	6,311	130,012
July 1, 2020	0	4,881	4,881
January 1, 2021	126,548	4,881	131,429
July 1, 2021	0	3,418	3,418
January 1, 2022	129,460	3,418	132,878
July 1, 2022	0	1,921	1,921
January 1, 2023	132,438	1,922	134,360
July 1, 2023	0	391	391
January 1, 2024	33,774	391	34,165
Total	545,921	33,845	579,766

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 – LONG-TERM LIABILITIES (continued)

OAQDA 2014 Series B Bonds

On December 19, 2014, the College issued \$820,236 of Series B Ohio Air Quality Development Authority ("OAQDA") Bonds for the purpose of assisting the College in financing of the costs of the acquisition, construction and installation of personal property comprising "air quality facilities" to be located on the campus of EGCC. Interest payments, at a fixed rate of 5.02 percent are payable on January 1 and July 1 of each year, until the principal amount is paid. The bonds were issued for a fifteen-year period with a final maturity date of January 1, 2029.

The bonds are subject to mandatory sinking fund payments pursuant to the terms of the bond legislation. The mandatory payment is to occur on July 1 and January 1 in each of the years and amounts shown below.

Due Date	Principal	<u>Interest</u>	Debt Service
July 1, 2019	\$ -	\$ 20,588	\$ 20,588
January 1, 2020	-	20,588	20,588
July 1, 2020	-	20,588	20,588
January 1, 2021	-	20,588	20,588
July 1, 2021	-	20,588	20,588
January 1, 2022	-	20,588	20,588
July 1, 2022	-	20,588	20,588
January 1, 2023	-	20,588	20,588
July 1, 2023	-	20,588	20,588
January 1, 2024	101,712	20,588	122,300
July 1, 2024	-	18,035	18,035
January 1, 2025	138,236	18,035	156,271
July 1, 2025	-	14,565	14,565
January 1, 2026	140,918	14,565	155,483
July 1, 2026	-	11,028	11,028
January 1, 2027	143,652	11,028	154,680
July 1, 2027	-	7,423	7,423
January 1, 2028	146,439	7,423	153,862
July 1, 2028	-	3,747	3,747
January 1, 2029	149,279	3,746	153,025
Total	\$820,236	\$315,475	\$ 1,135,711

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 – LONG-TERM LIABILITIES (continued)

On June 8, 2017, the College issued a \$122,613 equipment loan for the purpose of purchasing an International Prostar truck and a Dane trailer to start the College's Workforce CDL program. Interest payments, at a fixed rate of 6.94 percent are payable on the 8th of each month, until the principal amount is paid. The loan was issued for a sixyear period with a final maturity date of May 8, 2023.

Principal and interest requirements to retire the equipment loan as follows:

Fiscal Year	<u>Principal</u>	Interest	Total Debt Service
	\$	\$	\$
2020	19,451	5,275	24,726
2021	20,725	3,881	24,606
2022	22,210	2,130	24,340
2023	22,429	772	23,201
Total	\$ 84,815	\$ 12,058	\$ 96,873

In fiscal year 2019, the College entered into a financing agreement for the acquisition and installation of an ORACLE ERP system. The total amount of the financing agreement was \$4,725,208 with no interest payable over five years.

Principal payment requirements to retire the equipment loan are as follows:

Fiscal Year	Princi	pal Payment
2020	\$	834,769
2021		1,140,013
2022		1,140,013
2023		1,140,012
Total	\$	4,254,807

On February 23, 2018, the College issued \$2,000,000 of Tax Anticipation Notes for the purpose of assisting the College in working capital financing. Interest payments, at a fixed rate of 2.55 percent are payable on June 1 and December 1 of each year, until the principal amount is paid. The notes were issued for a four-year period with a final maturity date of June 1, 2022.

On June 28, 2019, the College issued \$2,000,000 of Tax Anticipation Notes for the purpose of assisting the College in working capital financing. Interest payments, at a fixed rate of 2.69 percent are payable on June 1 and December 1 of each year, until the principal amount is paid. The notes were issued for a five-year period with a final maturity date of June 1, 2024.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 9 – LONG-TERM LIABILITIES (continued)

Principal and interest requirements to retire the Tax Anticipation Notes are as follows:

Fiscal Year	<u>Principal</u>	Interest	Total Debt Service
2020	\$ 650,000	\$ 82,024	\$ 732,024
2021	665,000	69,157	734,157
2022	685,000	51,806	736,806
2023	705,000	33,760	738,760
2004	725,000	14,660	739,660
Total	\$ 3,430,000	\$ 251,407	\$ 3,681,407

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS

Net Pension Liability

The net pension liability reported on the statement of net position represents a liability to employees for pensions. Pensions are a component of exchange transactions—between an employer and its employees—of salaries and benefits for employee services. Pensions are provided to an employee—on a deferred-payment basis—as part of the total compensation package offered by an employer for employee services each financial period. The obligation to sacrifice resources for pensions is a present obligation because it was created as a result of employment exchanges that already have occurred.

The net pension liability represents the College's proportionate share of each pension plan's collective actuarial present value of projected benefit payments attributable to past periods of service, net of each pension plan's fiduciary net position. The net pension liability calculation is dependent on critical long-term variables, including estimated average life expectancies, earnings on investments, cost of living adjustments and others. While these estimates use the best information available, unknowable future events require adjusting this estimate annually.

Ohio Revised Code limits the College's obligation for this liability to annually required payments. The College cannot control benefit terms or the manner in which pensions are financed; however, the College does receive the benefit of employees' services in exchange for compensation including pension.

GASB 68 assumes the liability is solely the obligation of the employer, because (1) they benefit from employee services; and (2) State statute requires all funding to come from these employers. All contributions to date have come solely from these employers (which also includes costs paid in the form of withholdings from employees). State statute requires the pension plans to amortize unfunded liabilities within 30 years. If the amortization period exceeds 30 years, each pension plan's board must propose corrective action to the State legislature. Any resulting legislative change to benefits or funding could significantly affect the net pension liability. Resulting adjustments to the net pension liability would be effective when the changes are legally enforceable.

The proportionate share of each plan's unfunded benefits is presented as a long-term *net pension liability*. Any liability for the contractually-required pension contribution outstanding at the end of the year is included in *accrued liabilities*.

Plan Description - College Employees Retirement System (SERS)

Plan Description – College non-teaching employees participate in SERS, a statewide, cost-sharing multiple-employer defined benefit pension plan administered by SERS. SERS provides retirement, disability and survivor benefits to plan members and beneficiaries. Authority to establish and amend benefits is provided by Ohio Revised Code Chapter 3309. SERS issues a publicly available, stand-alone financial report that includes financial statements, required supplementary information and detailed information about SERS' fiduciary net position. That report can be obtained by visiting the SERS website at www.ohsers.org under Employers/Audit Resources.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

Age and service requirements for retirement are as follows:

	Eligible to Retire before	Eligible to Retire on or after
	August 1, 2017*	August 1, 2017
Full Benefits	Any age with 30 years of service credit	Age 67 with 10 years of service credit; or
		Age 57 with 30 years of service credit
Actuarially Reduced	Age 60 with 5 years of service credit	Age 62 with 10 years of service credit; or
Benefits	Age 55 with 25 years of service credit	Age 60 with 25 years of service credit

^{*}Members with 25 years of service credit as of August 1, 2017, will be included in this plan.

Annual retirement benefits are calculated based on final average salary multiplied by a percentage that varies based on year of service; 2.2 percent for the first 30 years of service and 2.5 percent for years of service credit over 30. Final average salary is the average of the highest three years of salary.

When a benefit recipient has received benefits for 12 months, an annual COLA is provided. This COLA is calculated on the base retirement benefit at the date of retirement and is not compounded. For those retiring prior to January 7, 2013, the COLA will continue to be a three percent simple annual COLA. For those retiring after January 7, 2013, beginning in calendar year 2019, the COLA will be based on the average percentage increase in the Consumer Price Index, capped at three percent.

Funding Policy – Plan members are required to contribute 10 percent of their annual covered salary and the College is required to contribute 14 percent of annual covered payroll. The contribution requirements of plan members and employers are established and may be amended by the SERS' Retirement Board up to statutory maximum amounts of 10 percent for plan members and 14 percent for employers. The Retirement Board, acting with the advice of the actuary, allocates the employer contribution rate among four of the System's funds (Pension Trust Fund, Death Benefit Fund, Medicare B Fund, and Health Care Fund). For the fiscal years ended June 30, 2019 and 2018, the allocation to pension, death benefits, and Medicare B was 13.5 percent. SERS allocated 0.5 percent of employer contributions to the Health Care Fund for fiscal year 2019 and 2018.

The College's contractually required contribution to SERS was \$729,123 and \$610,007 for fiscal years 2019 and 2018, respectively. Of this amount, \$23,500 is reported as accrued liabilities.

Plan Description - State Teachers Retirement System (STRS)

Plan Description – College licensed teachers and other faculty members participate in STRS Ohio, a cost-sharing multiple-employer public employee retirement system administered by STRS. STRS provides retirement and disability benefits to members and death and survivor benefits to beneficiaries. STRS issues a stand-alone financial report that includes financial statements, required supplementary information and detailed information about STRS' fiduciary net position. That report can be obtained by writing to STRS, 275 E. Broad St., Columbus, OH 43215-3771, by calling (888) 227-7877, or by visiting the STRS Web site at www.strsoh.org.

New members have a choice of three retirement plans; a Defined Benefit (DB) Plan, a Defined Contribution (DC) Plan and a Combined Plan. Benefits are established by Ohio Revised Code Chapter 3307. For the DB Plan, from August 1, 2015–July 1, 2017, any member could retire with reduced benefits who had (1) five years of service credit and age 60; (2) 26 years of service credit and age 55; or (3) 30 years of service credit regardless of age. Effective

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

August 1, 2017–July 1, 2019, any member may retire with reduced benefits who has (1) five years of service credit and age 60; (2) 27 years of service credit and age 55; or (3) 30 years of service credit regardless of age. Eligibility changes will continue to be phased in through August 1, 2026, when retirement eligibility for unreduced benefits will be five years of service credit and age 65, or 35 years of service credit and at least age 60. Retirement eligibility for reduced benefits will be five years of service credit and age 60, or 30 years of service credit regardless of age.

The DC Plan allows members to place all their member contributions and 9.5 percent of the 14 percent employer contributions into an investment account. Investment allocation decisions are determined by the member. The remaining 4.5 percent of the 14 percent employer rate is allocated to the defined benefit unfunded liability. Effective July 1, 2017, employer contributions of 9.53 percent are placed in the investment accounts and the remaining 4.47 percent of the 14 percent employer rate is allocated to the defined benefit unfunded liability. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump sum withdrawal.

The Combined Plan offers features of both the DB Plan and the DC Plan. In the Combined Plan, 12 percent of the 14 percent member rate goes to the DC Plan and the remaining 2 percent is applied to the DB Plan. In the Combined Plan, member contributions are allocated among investment choices by the member, and employer contributions are used to fund a defined benefit payment. A member's defined benefit is determined by multiplying one percent of the member's final average salary by the member's years of service credit. The defined benefit portion of the Combined Plan payment is payable to a member on or after age 60 with five years of service. The DC portion of the account may be taken as a lump sum or converted to a lifetime monthly annuity at age 50 and termination of employment.

New members who choose the DC plan or Combined Plan will have another opportunity to reselect a permanent plan during their fifth year of membership. Members may remain in the same plan or transfer to another STRS plan. The optional annuitization of a member's defined contribution account or the defined contribution portion of a member's Combined Plan account to a lifetime benefit results in STRS bearing the risk of investment gain or loss on the account. STRS has therefore included all three plan options as one defined benefit plan for GASB 68 reporting purposes.

A DB or Combined Plan member with five or more years of credited service who is determined to be disabled may qualify for a disability benefit. Eligible survivors of members who die before service retirement may qualify for monthly benefits. New members on or after July 1, 2013, must have at least ten years of qualifying service credit to apply for disability benefits. Members in the DC Plan who become disabled are entitled only to their account balance. If a member of the DC Plan dies before retirement benefits begin, the member's designated beneficiary is entitled to receive the member's account balance.

Funding Policy – Employer and member contribution rates are established by the State Teachers Retirement Board and limited by Chapter 3307 of the Ohio Revised Code. For the fiscal years ended June 30, 2019 and 2018, plan members were required to contribute 14 percent of their annual covered salary. The College was required to contribute 14 percent; the entire 14 percent was the portion used to fund pension obligations. The fiscal year 2019 and 2018 contribution rates were equal to the statutory maximum rates.

The College's contractually required contribution to STRS was \$1,526,720 and \$983,537 for fiscal years 2019 and 2018, respectively.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

Pension Liabilities, Pension Expense, and Deferred Outflows/Inflows of Resources Related to Pensions

The net pension liability was measured as of June 30, 2018 and 2017, and the total pension liability used to calculate the net pension liability was determined by an independent actuarial valuation as of that date. The College's employer allocation percentage of the net pension liability was based on the employer's share of employer contributions in the pension plan relative to the total employer contributions of all participating employers. Following is information related to the proportionate share and pension expense:

	SERS		STRS		Total	
Proportion of the Net Pension Liability:						
Current Measurement Date		0.13863130%		0.06177467%		
Prior Measurement Date		0.11379980%		0.05019882%		
Change in Proportionate Share		0.02483150%		0.01157585%		
Proportionate Share of the Net				_		
Pension Liability as of Fiscal Year:						
June 30, 2019	\$	7,939,671	\$	13,582,863	\$	21,522,534
June 30, 2018	\$	6,799,287	\$	11,924,837	\$	18,724,124
Pension Expense as of Fiscal Year:						
June 30, 2019	\$	1,444,544	\$	1,275,146	\$	2,719,690
June 30, 2018	\$	43,641	\$	(5,023,553)	\$	(4,979,912)

Deferred outflows/inflows of resources represent the effect of changes in the net pension liability due to the difference between projected and actual investment earnings, differences between expected and actual actuarial experience, changes in assumptions and changes in the College's proportion of the collective net pension liability. The deferred outflows and deferred inflows are to be included in pension expense over current and future periods. The difference between projected and actual investment earnings is recognized in pension expense using a straight line method over a five year period beginning in the current year. Deferred outflows and deferred inflows resulting from changes in sources other than differences between projected and actual investment earnings are amortized over the average expected remaining service lives of all members (both active and inactive) using the straight line method. Employer contributions to the pension plan subsequent to the measurement date are also required to be reported as a deferred outflow of resources.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

At June 30, 2019 the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	SERS	 STRS	 Total
Deferred Outflows of Resources	 _	 	
Differences between Expected and			
Actual Experience	\$ 435,441	\$ 313,535	\$ 748,976
Changes of Assumptions	179,294	2,407,139	2,586,433
Changes in Proportion and Differences between			
College Contributions and Proportionate			
Share of Contributions	1,344,963	2,311,922	3,656,885
College Contributions Subsequent to the			
Measurement Date	 729,123	 1,526,720	2,255,843
Total Deferred Outflows of Resources	\$ 2,688,821	\$ 6,559,316	\$ 9,248,137
Deferred Inflows of Resources			
Differences between Expected and			
Actual Experience	\$ 0	\$ 88,704	\$ 88,704
Net Difference between Projected and			
Actual Earnings on Pension Plan Investments	219,982	823,649	1,043,631
Changes in Proportion and Differences between			
College Contributions and Proportionate			
Share of Contributions	12,057	1,250,090	1,262,147
Total Deferred Inflows of Resources	\$ 232,039	\$ 2,162,443	\$ 2,394,482

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

At June 30, 2018 the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	SERS	 STRS	 Total
Deferred Outflows of Resources			
Differences between Expected and			
Actual Experience	\$ 292,617	\$ 460,482	\$ 753,099
Changes of Assumptions	351,597	2,608,093	2,959,690
Changes in Proportion and Differences between			
College Contributions and Proportionate			
Share of Contributions	914,665	799,941	1,714,606
College Contributions Subsequent to the			
Measurement Date	 610,007	 983,537	 1,593,544
Total Deferred Outflows of Resources	\$ 2,168,886	\$ 4,852,053	\$ 7,020,939
Deferred Inflows of Resources			
Differences between Expected and			
Actual Experience	\$ 0	\$ 96,110	\$ 96,110
Net Difference between Projected and			
Actual Earnings on Pension Plan Investments	32,276	393,536	425,812
Changes in Proportion and Differences between			
College Contributions and Proportionate			
Share of Contributions	104,791	 1,875,134	1,979,925
Total Deferred Inflows of Resources	\$ 137,067	\$ 2,364,780	\$ 2,501,847

\$2,255,843 reported as deferred outflows of resources related to pension resulting from College contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the fiscal year ending June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

	SERS		 STRS		Total		
Fiscal Year Ending June 30:	·	<u> </u>	 				
2020	\$	1,453,046	\$ 1,153,375	\$	2,606,421		
2021		602,637	759,834		1,362,471		
2022		(260,558)	703,687		443,129		
2023		(67,466)	 253,257		185,791		
	\$	1,727,659	\$ 2,870,153	\$	4,597,812		

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

Actuarial Assumptions - SERS

SERS' total pension liability was determined by their actuaries in accordance with GASB Statement No. 67, as part of their annual actuarial valuation for each defined benefit retirement plan. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts (e.g., salaries, credited service) and assumptions about the probability of occurrence of events far into the future (e.g., mortality, disabilities, retirements, employment terminations). Actuarially determined amounts are subject to continual review and potential modifications, as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employers and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations.

Actuarial calculations reflect a long-term perspective. For a newly hired employee, actuarial calculations will take into account the employee's entire career with the employer and also take into consideration the benefits, if any, paid to the employee after termination of employment until the death of the employee and any applicable contingent annuitant. In many cases, actuarial calculations reflect several decades of service with the employer and the payment of benefits after termination.

Key methods and assumptions used in calculating the total pension liability in the latest actuarial valuation, prepared as of June 30, 2018 and 2017, are presented below:

Wage Inflation 3.00 percent

Future Salary Increases, including inflation 3.50 percent to 18.20 percent

Investment Rate of Return 7.50 percent net of investment expense, including inflation

Actuarial Cost Method Entry Age Normal (Level Percent of Payroll)

COLA or Ad Hoc COLA 2.50 percent, on and after April 1, 2018, COLA's for future retirees

will be delayed for three years following commencement

Mortality rates among active members were based upon the RP-2014 Blue Collar Mortality Table with fully generational projection and a five year age set-back for both males and females. Mortality among service retired members and beneficiaries were based upon the RP-2014 Blue Collar Mortality Table with fully generational projection with Scale BB, 120 percent of male rates and 110 percent of female rates. Mortality among disabled members were based upon the RP-2000 Disabled Mortality Table, 90 percent for male rates and 100 percent for female rates, set back five years is used for the period after disability retirement.

For post-retirement mortality, the table used in evaluating allowances to be paid is the RP-2014 Blue Collar Mortality Table with fully generational projection and Scale BB, with 120 percent of male rates and 110 percent of female rates used. The RP-2000 Disabled Mortality Table with 90 percent for male rates and 100 percent for female rates set back five years is used for the period after disability retirement.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the period ending July 1, 2010 to June 30, 2015. The assumed rate of inflation, payroll growth assumption and assumed real wage growth were reduced in the most recent actuarial valuation. The rates of withdrawal, retirement and disability updated to reflect recent experience and mortality rates were also updated.

The long-term return expectation for the Pension Plan Investments has been determined by using a building-block approach and assumes a time horizon, as defined in SERS' *Statement of Investment Policy*. A forecasted rate of inflation serves as the baseline for the return expectation. Various real return premiums over the baseline inflation rate have been established for each asset class. The long-term expected nominal rate of return has been determined by calculating an arithmetic weighted average of the expected real return premiums for each asset class, adding the projected inflation rate, and adding the expected return from rebalancing uncorrelated asset classes. The asset allocation, as used in the June 30, 2015 five-year experience study, is summarized as follows:

	Target	Long Term Expected
Asset Class	Allocation	Real Rate of Return
Cash	1.00 %	0.50 %
US Equity	22.50	4.75
International Equity	22.50	7.00
Fixed Income	19.00	1.50
Private Equity	10.00	8.00
Real Assets	15.00	5.00
Multi-Asset Strategies	10.00	3.00
Total	100.00 %	

Discount Rate Total pension liability was calculated using the discount rate of 7.50 percent. The projection of cash flows used to determine the discount rate assumed that employers would contribute the actuarially determined contribution rate of projected compensation over the remaining 26-year amortization period of the unfunded actuarial accrued liability. Projected inflows from investment earnings were calculated using the long-term assumed investment rate of return (7.50 percent). Based on those assumptions, the plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefits to determine the total pension liability.

Sensitivity of the College's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate Net pension liability is sensitive to changes in the discount rate, and to illustrate the potential impact the following table presents the College's proportionate share of the net pension liability calculated using the discount rate of 7.50 percent, as well as what the College's net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.50 percent), or one percentage point higher (8.50 percent) than the current rate.

		Current						
	1% Decrease		Discount Rate		1% Increase			
College's Proportionate Share								
of the Net Pension Liability	\$	11,183,626	\$	7,939,671	\$	5,219,833		

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

Actuarial Assumptions - STRS

The total pension liability in the July 1, 2018 and July 1, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.50 percent

Salary Increases 12.50 percent at age 20 to 2.50 percent at age 65

Investment Rate of Return 7.45 percent, net of investment expenses, including inflation

Payroll Increases 3.00 percent

Cost-of-Living Adjustments 0.00 percent effective July 1, 2017

Post-retirement mortality rates for healthy retirees are based on the RP-2014 Annuitant Mortality Table with 50 percent of rates through age 69, 70 percent of rates between ages 70 and 79, 90 percent of rates between ages 80 and 84, and 100 percent of rates thereafter, projected forward generationally using mortality improvement scale MP-2016. Post-retirement disabled mortality rates are based on the RP-2014 Disabled Mortality Table with 90 percent of rates for males and 100 percent of rates for females, projected forward generationally using mortality improvement scale MP-2016. Pre-retirement mortality rates are based on RP-2014 Employee Mortality Table, projected forward generationally using mortality improvement scale MP-2016.

The actuarial assumptions used in the July 1, 2018 and July 1, 2017, valuation, were adopted by the board from the results of an actuarial experience study for July 1, 2011, through June 30, 2016.

STRS' investment consultant develops an estimate range for the investment return assumption based on the target allocation adopted by the Retirement Board. The target allocation and long-term expected rate of return for each major asset class are summarized as follows:

	Target	Long Term Expected
Asset Class	Allocation*	Real Rate of Return**
Domestic Equity	28.00 %	7.35 %
International Equity	23.00	7.55
Alternatives	17.00	7.09
Fixed Income	21.00	3.00
Real Estate	10.00	6.00
Liquidity Reserves	1.00	2.25
Total	100.00 %	

^{*}The target allocation percentage is effective as of July 1, 2017. Target weights will be phased in over a 24-month period concluding on July 1, 2019.

^{**}Ten year annualized geometric nominal returns, which include the real rate of return and inflation of 2.25 percent and does not include investment expenses. Over a 30-year period, STRS' investment consultant indicates that the above target allocations should generate a return above the actuarial rate of return, without net value added by management.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 10 - DEFINED BENEFIT PENSION PLANS (continued)

Discount Rate The discount rate used to measure the total pension liability was 7.45 percent as of June 30, 2018. The projection of cash flows used to determine the discount rate assumes that employer and member contributions will be made at statutory contribution rates of 14 percent each. For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included. Based on those assumptions, STRS' fiduciary net position was projected to be available to make all projected future benefit payments to current plan members as of June 30, 2018 and 2017. Therefore, the long-term expected rate of return on pension plan investments of 7.45 percent was applied to all periods of projected benefit payments to determine the total pension liability as of June 30, 2018 and 2017.

Sensitivity of the College's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate The following table presents the College's proportionate share of the net pension liability as of June 30, 2018 and 2017, calculated using the current period discount rate assumption of 7.45 percent, as well as what the College's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower (6.45 percent) or one-percentage-point higher (8.45 percent) than the current assumption:

		Current						
	19	1% Decrease		Discount Rate		1% Increase		
College's Proportionate Share								
of the Net Pension Liability	\$	19,835,983	\$	13,582,863	\$	8,290,445		

NOTE 11 - DEFINED BENEFIT OPEB PLANS

Net OPEB Asset/Liability

The net OPEB asset/liability reported on the statement of net position represents an asset or liability to employees for OPEB. OPEB is a component of exchange transactions—between an employer and its employees—of salaries and benefits for employee services. OPEB are provided to an employee—on a deferred-payment basis—as part of the total compensation package offered by an employer for employee services each financial period. The obligation to sacrifice resources for OPEB is a present obligation because it was created as a result of employment exchanges that already have occurred.

The net OPEB asset/liability represents the College's proportionate share of each OPEB plan's collective actuarial present value of projected benefit payments attributable to past periods of service, net of each OPEB plan's fiduciary net position. The net OPEB asset/liability calculation is dependent on critical long-term variables, including estimated average life expectancies, earnings on investments, cost of living adjustments and others. While these estimates use the best information available, unknowable future events require adjusting these estimates annually.

Ohio Revised Code limits the College's obligation for this liability to annually required payments. The College cannot control benefit terms or the manner in which OPEB are financed; however, the College does receive the benefit of employees' services in exchange for compensation including OPEB.

GASB 75 assumes the asset/liability is solely that of the employer, because they benefit from employee services. OPEB contributions come from these employers and health care plan enrollees, which pay a portion of the health care costs in the form of a monthly premium. The Ohio Revised Code permits, but does not require the retirement systems to provide healthcare to eligible benefit recipients. Any change to benefits or funding could significantly affect the net OPEB asset/liability. Resulting adjustments to the net OPEB asset/liability would be effective when

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

the changes are legally enforceable. The retirement systems may allocate a portion of the employer contributions to provide for these OPEB benefits.

The proportionate share of each plan's unfunded benefits is presented as a long-term *net OPEB asset/liability*. Any liability for the contractually-required OPEB contribution outstanding at the end of the year is included in *accrued liabilities*.

Plan Description - College Employees Retirement System (SERS)

Health Care Plan Description - The College contributes to the SERS Health Care Fund, administered by SERS for non-certificated retirees and their beneficiaries. For GASB 75 purposes, this plan is considered a cost-sharing other postemployment benefit (OPEB) plan. SERS' Health Care Plan provides healthcare benefits to eligible individuals receiving retirement, disability, and survivor benefits, and to their eligible dependents. Members who retire after June 1, 1986, need 10 years of service credit, exclusive of most types of purchased credit, to qualify to participate in SERS' health care coverage. In addition to age and service retirees, disability benefit recipients and beneficiaries who are receiving monthly benefits due to the death of a member or retiree, are eligible for SERS' health care coverage. Most retirees and dependents choosing SERS' health care coverage are over the age of 65 and therefore enrolled in a fully insured Medicare Advantage plan; however, SERS maintains a traditional, self-insured preferred provider organization for its non-Medicare retiree population. For both groups, SERS offers a self-insured prescription drug program. Health care is a benefit that is permitted, not mandated, by statute. The financial report of the Plan is included in the SERS Comprehensive Annual Financial Report which can be obtained on SERS' website at www.ohsers.org under Employers/Audit Resources.

Access to health care for retirees and beneficiaries is permitted in accordance with Section 3309 of the Ohio Revised Code. The Health Care Fund was established and is administered in accordance with Internal Revenue Code Section 105(e). SERS' Retirement Board reserves the right to change or discontinue any health plan or program. Active employee members do not contribute to the Health Care Plan. The SERS Retirement Board established the rules for the premiums paid by the retirees for health care coverage for themselves and their dependents or for their surviving beneficiaries. Premiums vary depending on the plan selected, qualified years of service, Medicare eligibility, and retirement status.

Funding Policy - State statute permits SERS to fund the health care benefits through employer contributions. Each year, after the allocation for statutorily required pensions and benefits, the Retirement Board may allocate the remainder of the employer contribution of 14 percent of covered payroll to the Health Care Fund in accordance with the funding policy. For fiscal year 2019, 0.5 percent of covered payroll was made to health care. An additional health care surcharge on employers is collected for employees earning less than an actuarially determined minimum compensation amount, pro-rated if less than a full year of service credit was earned. For fiscal year 2019 and 2018, these amounts were \$21,600 and \$23,700, respectively. Statutes provide that no employer shall pay a health care surcharge greater than 2.0 percent of that employer's SERS-covered payroll; nor may SERS collect in aggregate more than 1.5 percent of the total statewide SERS-covered payroll for the health care surcharge. For fiscal year 2019 and 2018, the College's surcharge obligation was \$17,368 and \$30,060, respectively.

The surcharge, added to the allocated portion of the 14 percent employer contribution rate is the total amount assigned to the Health Care Fund. The College's contractually required contribution to SERS was \$44,373 and \$52,653 for fiscal year 2019 and 2018, respectively. Of this amount, \$18,238 is reported as accrued liabilities.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

Plan Description - State Teachers Retirement System (STRS)

Plan Description – The State Teachers Retirement System of Ohio (STRS) administers a cost-sharing Health Plan administered for eligible retirees who participated in the defined benefit or combined pension plans offered by STRS. Ohio law authorizes STRS to offer this plan. Benefits include hospitalization, physicians' fees, prescription drugs and partial reimbursement of monthly Medicare Part B premiums. Medicare Part B premium reimbursements will be discontinued effective January 1, 2020. The Plan is included in the report of STRS which can be obtained by visiting www.strsoh.org or by calling (888) 227-7877.

Funding Policy – Ohio Revised Code Chapter 3307 authorizes STRS to offer the Plan and gives the Retirement Board discretionary authority over how much, if any, of the health care costs will be absorbed by STRS. Active employee members do not contribute to the Health Care Plan. Nearly all health care plan enrollees, for the most recent year, pay a portion of the health care costs in the form of a monthly premium. Under Ohio law, funding for post-employment health care may be deducted from employer contributions, currently 14 percent of covered payroll. For the fiscal years ended June 30, 2019 and 2018, STRS did not allocate any employer contributions to post-employment health care.

OPEB Assets/Liabilities, OPEB Expense, and Deferred Outflows/Inflows of Resources Related to OPEB

The net OPEB asset/liability was measured as of June 30, 2018 and 2017, and the total OPEB liability used to calculate the net OPEB asset/liability was determined by an actuarial valuation as of that date. The College's proportion of the net OPEB asset/liability was based on the College's share of contributions to the respective retirement systems relative to the contributions of all participating entities. Following is information related to the proportionate share and OPEB expense:

		SERS		STRS		Total	
Proportion of the Net OPEB Liability:	-						
Current Measurement Date		0.1314231	0%	0.06177467	7%		
Prior Measurement Date	_	0.10850390%		0.05019882%			
Change in Proportionate Share		0.02291920%		0.01157585%			
Proportionate Share of the Net							
OPEB Liability/(Asset) as of Fiscal Year:							
June 30, 2019	\$	3,646,032	\$	(992,656)	\$	2,653,376	
June 30, 2018	\$	2,911,960	\$	1,958,573	\$	4,870,533	
OPEB Expense as of Fiscal Year:							
June 30, 2019	\$	320,055	\$	(2,058,880)	\$	(1,738,825)	
June 30, 2018	\$	242,500	\$	(572,233)	\$	(329,733)	

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

At June 30, 2019, the College reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	SERS		STRS		Total	
Deferred Outflows of Resources					-	
Differences between Expected and						
Actual Experience	\$	59,516	\$	115,944	\$	175,460
Changes in Proportion and Differences between						
College Contributions and Proportionate						
Share of Contributions		697,826		539,592		1,237,418
College Contributions Subsequent to the						
Measurement Date		44,373		0		44,373
Total Deferred Outflows of Resources	\$	801,715	\$	655,536	\$	1,457,251
		_		_		_
Deferred Inflows of Resources						
Differences between Expected and						
Actual Experience	\$	0	\$	57,836	\$	57,836
Net Difference between Projected and						
Actual Earnings on OPEB Plan Investments		5,470		113,401		118,871
Changes of Assumptions		327,568		1,352,572		1,680,140
Total Deferred Inflows of Resources	\$	333,038	\$	1,523,809	\$	1,856,847

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

At June 30, 2018, the College reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	SERS		STRS		Total	
Deferred Outflows of Resources						
Differences between Expected and						
Actual Experience	\$	0	\$	113,061	\$	113,061
Changes in Proportionate Share and Differences						
between College Contributions and						
Proportionate Share of Contributions		241,654		152,499		394,153
College Contributions Subsequent to the						
Measurement Date		52,653		0		52,653
Total Deferred Outflows of Resources	\$	294,307	\$	265,560	\$	559,867
Deferred Inflows of Resources						
Net Difference between Projected and						
Actual Earnings on OPEB Plan Investments	\$	7,690	\$	83,714	\$	91,404
Changes of Assumptions		276,330		157,770		434,100
Changes in Proportionate Share and Differences						
between College Contributions and						
Proportionate Share of Contributions		0		0		0
Total Deferred Inflows of Resources	\$	284,020	\$	241,484	\$	525,504

\$44,373 reported as deferred outflows of resources related to OPEB resulting from College contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ending June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

	SERS		 STRS		Total	
Fiscal Year Ending June 30:		_	_			
2020	\$	54,745	\$ (157,893)	\$	(103,148)	
2021		62,836	(157,893)		(95,057)	
2022		88,459	(157,891)		(69,432)	
2023		90,785	(132,136)		(41,351)	
2024		90,407	(123,104)		(32,697)	
Thereafter		37,072	 (139,356)		(102,284)	
	\$	424,304	\$ (868,273)	\$	(443,969)	

Actuarial Assumptions - SERS

The total OPEB liability was determined by an actuarial valuation as of June 30, 2018 and 2017. The actuarial assumptions used in the valuation are based on results from the most recent actuarial experience study, which covered the five-year period ending June 30, 2015. The experience study report is dated April 2016. The total OPEB liability used the following assumptions and other inputs:

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

Wage Inflation 3.00 percent

Future Salary Increases, including inflation 3.50 percent to 18.20 percent

Investment Rate of Return 7.50 percent net of investment expense, including inflation

Municipal Bond Index Rate

Measurement Date 3.62 percent Prior Measurement Date 3.56 percent

Single Equivalent Interest Rate

Measurement Date 3.70 percent, net of plan investment expense, including price inflation Prior Measurement Date 3.63 percent, net of plan investment expense, including price inflation

Health Care Cost Trend Rate

Medicare 5.375 percent - 4.75 percent Pre-Medicare 7.25 percent - 4.75 percent

Mortality rates were based on the RP-2014 Blue Collar Mortality Table with fully generational projection and Scale BB, 120 percent of male rates and 110 percent of female rates. RP-2000 Disabled Mortality Table with 90 percent for male rates and 100 percent for female rates set back five years.

The long-term expected rate of return on plan factors are considered in evaluating the long-term rate of return assumption including long-term historical data, estimates inherent in current market data, and a long-normal distribution analysis in which best-estimate ranges of expected future real rates of return were developed by the investment consultant for each major asset class. These ranges were combined to produce the long-term expected rate of return, 7.50 percent, by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The capital market assumptions developed by the investment consultant are intended for use over a 10-year horizon and may not be useful in setting the long-term rate of return for funding pension plans which covers a longer timeframe. The assumption is intended to be a long-term assumption and is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years.

The target asset allocation and best estimates of arithmetic real rates of return for each major asset class, as used in the June 30, 2015 five-year experience study, are summarized as follows:

	Target	Long Term Expected
Asset Class	Allocation	Real Rate of Return
Cash	1.00 %	0.50 %
US Equity	22.50	4.75
International Equity	22.50	7.00
Fixed Income	19.00	1.50
Private Equity	10.00	8.00
Real Assets	15.00	5.00
Multi-Asset Strategies	10.00	3.00
Total	100.00 %	

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

Discount Rate The discount rate used to measure the total OPEB liability at June 30, 2018 was 3.70 percent. The discount rate used to measure total OPEB liability prior to June 30, 2018 was 3.63 percent. The projection of cash flows used to determine the discount rate assumed that contributions will be made from members and the System at the contribution rate of 2.00 percent of projected covered payroll each year, which includes a 1.50 percent payroll surcharge and 0.50 percent of contributions from the basic benefits plan. Based on these assumptions, the OPEB plan's fiduciary net position was projected to become insufficient to make future benefit payments during the fiscal year ending June 30, 2026. Therefore, the long-term expected rate of return on OPEB plan assets was used to present value the projected benefit payments through the fiscal year ending June 30, 2025 and the Fidelity General Obligation 20-year Municipal Bond Index rate of 3.62 percent, as of June 30, 2018 (i.e., municipal bond rate), was used to present value the projected benefit payments for the remaining years in the projection. The total present value of projected benefit payments from all years was then used to determine the single rate of return that was used as the discount rate. The projection of future benefit payments for all current plan members was until the benefit payments ran out.

Sensitivity of the College's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate and Changes in the Health Care Cost Trend Rates The net OPEB liability is sensitive to changes in the discount rate and the health care cost trend rate. The following table presents the net OPEB liability and what the net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (2.70 percent) and higher (4.70 percent) than the current discount rate (3.70 percent). Also shown is what the net OPEB liability would be based on health care cost trend rates that are one percent lower (6.25 percent decreasing to 3.75 percent) and one percent higher (8.25 percent decreasing to 5.75 percent) than the current rate.

	Current						
	1%	1% Decrease		Discount Rate		1% Increase	
College's Proportionate Share of the Net OPEB Liability	\$	4,424,173	\$	3,646,032	\$	3,029,890	
				Current			
	1%	Decrease	T	rend Rate	19	6 Increase	
College's Proportionate Share						_	
of the Net OPEB Liability	\$	2,941,679	\$	3,646,032	\$	4,578,722	

Actuarial Assumptions – STRS

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results used in the June 30, 2018, actuarial valuation are presented below:

Inflation	2.50 percent
Projected Salary Increases	12.50 percent at age 20 to 2.50 percent at age 65
Investment Rate of Return	7.45 percent, net of investment expenses, including inflation
Payroll Increases	3.00 percent
Health Care Cost Trend Rates	-5.23 percent to 9.62 percent, initial, 4.00 percent ultimate

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results used in the June 30, 2017, actuarial valuation are presented below:

Inflation 2.50 percent

Projected Salary Increases 12.50 percent at age 20 to 2.50 percent at age 65

Investment Rate of Return 7.45 percent, net of investment expenses, including inflation

Payroll Increases 3.00 percent

Cost-of-Living Adjustments (COLA) 0.00 percent effective July 1, 2017

Blended Discount Rate of Return 4.13 percent

Health Care Cost Trends 6.00 percent to 11.00 percent, initial, 4.50 percent ultimate

Projections of benefits include the historical pattern of sharing benefit costs between the employers and retired plan members.

For healthy retirees the mortality rates are based on the RP-2014 Annuitant Mortality Table with 50 percent of rates through age 69, 70 percent of rates between ages 70 and 79, 90 percent of rates between ages 80 and 84, and 100 percent of rates thereafter, projected forward generationally using mortality improvement scale MP-2016. For disabled retirees, mortality rates are based on the RP-2014 Disabled Mortality Table with 90 percent of rates for males and 100 percent of rates for females, projected forward generationally using mortality improvement scale MP-2016.

Actuarial assumptions used in the June 30, 2018, valuation are based on the results of an actuarial experience study for the period July 1, 2011 through June 30, 2016.

STRS' investment consultant develops an estimate range for the investment return assumption based on the target allocation adopted by the Retirement Board. The target allocation and long-term expected rate of return for each major asset class are summarized as follows:

	Target	Long Term Expected
Asset Class	Allocation*	Real Rate of Return**
Domestic Equity	28.00 %	7.35 %
International Equity	23.00	7.55
Alternatives	17.00	7.09
Fixed Income	21.00	3.00
Real Estate	10.00	6.00
Liquidity Reserves	1.00	2.25
Total	100.00 %	

^{*}Target weights will be phased in over a 24-month period concluding on July 1, 2019.

^{**}Ten year annualized geometric nominal returns, which include the real rate of return and inflation of 2.25 percent and does not include investment expenses. Over a 30-year period, STRS' investment consultant indicates that the above target allocations should generate a return above the actuarial rate of return, without net value added by management.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 11 - DEFINED BENEFIT OPEB PLANS (continued)

Discount Rate The discount rate used to measure the total OPEB liability was 7.45 percent as of June 30, 2018. The projection of cash flows used to determine the discount rate assumed STRS continues to allocate no employer contributions to the health care fund. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members as of June 30, 2018. Therefore, the long-term expected rate of return on health care plan investments of 7.45 percent was applied to all periods of projected benefit payments to determine the total OPEB liability as of June 30, 2018.

Sensitivity of the College's Proportionate Share of the Net OPEB Asset/Liability to Changes in the Discount and Health Care Cost Trend Rate The following table represents the net OPEB asset/liability as of June 30, 2018, calculated using the current period discount rate assumption of 7.45 percent, as well as what the net OPEB asset/liability would be if it were calculated using a discount rate that is one percentage point lower (6.45 percent) or one percentage point higher (8.45 percent) than the current assumption. Also shown is the net OPEB liability as of June 30, 2018, calculated using health care cost trend rates that are one percentage point lower or one percentage point higher than the current health care cost trend rates.

	Current						
	1%	1% Decrease		Discount Rate		1% Increase	
College's Proportionate Share of the Net OPEB Liability/(Asset)	\$	(850,799)	\$	(992,656)	\$	(1,111,880)	
				Current			
	1%	Decrease	T1	rend Rate	19	% Increase	
College's Proportionate Share of the Net OPEB Liability/(Asset)	\$	(1,105,149)	\$	(992,656)	\$	(878,410)	

NOTE 12 – RISK MANAGEMENT

Settled claims have not exceeded commercial coverage in any of the past three years. Also, the College has not significantly reduced coverages in the past year.

The College pays the State Worker's Compensation System a premium based on a rate per \$100 of salaries. The rate is calculated based on accident history and administrative costs.

The College does not provide vision or dental insurance. However, each employee is granted an amount of \$2,500, in a Health Savings Account, to use for reimbursement of expenses for non-covered medical payments, copayments, etc. If a full-time employee waives medical coverage, the College will pay a cash reward of \$5,000 per taxable year to waive medical coverage.

Rates –	July 1	1, 2018	to June	30.	2019

	=	PPO
Single Coverage	\$	623.57
Employee/Spouse		1,370.58
Employee/Child		1,052.57
Family Coverage		1,924.96

Notes to Financial Statements June 30, 2019 and 2018

NOTE 12 – RISK MANAGEMENT (continued)

The College is exposed to various risks of loss related to torts, theft of, damage to, destruction of assets, errors and omissions, injuries to employees and natural disasters. During the fiscal year 2019, the College contracted with insurance companies for coverage of buildings and contents.

The following is a list of insurance coverages for the College and the deductibles associated with each:

<u>Coverage</u>	Amount	<u>Deductible</u>
Commercial Property		
Commercial Property and Building (blanket) Earthquake Business Income	\$ 34,614,900 6,000,000 1,000,000	\$ 5,000 100,000
Commercial General Liability General Liability (per occurrence) Employee Liability Employee Benefit Liability (aggregate) Directors and Officers Liability General Aggregate Damage to Property Rented by College	1,000,000 1,000,000 3,000,000 1,000,000 3,000,000 300,000	- - - - -
Commercial Crime		
Employee Dishonesty Forgery Premises (theft, disappearance, destruction)	250,000 250,000 40,000	2,500
Commercial Inland Marine		
Accounts Receivable Valuable Papers EDP	100,000 100,000 1,054,100	500 500 5,800
Commercial Umbrella	5,000,000	-
Automobile Liability	1,000,000	-
Technology-Related Coverage Privacy Liability Data Branch Fund Network Security Liability Internet Media Liability Network Extortion Regulatory Proceeding Maximum Policy Aggregate	1,000,000 250,000 1,000,000 1,000,000 1,000,000 250,000 1,000,000	25,000 25,000 25,000 25,000 25,000
Maximum I oney Aggregate	1,000,000	-

Notes to Financial Statements June 30, 2019 and 2018

NOTE 13 – COMMITMENTS AND CONTINGENCIES

Litigations

To management's knowledge, there were no lawsuits or claims pending against Eastern Gateway Community College at June 30, 2018 and 2019. Under the terms of federal and state grants, periodic audits are required and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. College management believes disallowances, if any, will be immaterial.

Grants

The College received financial assistance from the Department of Labor and other federal agencies in the form of grants. The disbursements of funds received under these programs generally require compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the College. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the College.

Collaboration Agreement with Higher Education Partners

The College entered into a Collaboration Agreement (the "Agreement") with Higher Education Partners, LLC ("HEP") on May 1, 2012, with an initial term of 20 years. HEP financially assisted the expansion of the College's academic and degree program offerings to the Valley Center campus in Youngstown, Ohio (the "Facility"). HEP is responsible for, without reimbursement from the College, the costs and expenses related to any construction, renovation, equipment, and repairs required to be made to the Facility in order for the Facility to be used for its intended educational purposes.

The Agreement requires the College to pay HEP a 15 percent service fee (of net tuition and subsidy revenues) and reimburse HEP for direct expenses, including rental payments for the lease of the Facility, in any year that the net operating revenues generated at the Facility exceed the related direct expenses. When direct expenses at the Facility exceed the net operating revenues at the Facility, HEP is required to reimburse the College for an amount equal to the net operating loss, plus five percent of the operating expenses. The accumulated loss reimbursements, along with direct expenses of HEP and service fees not paid to HEP will be carried forward and paid back to HEP only if future net income is generated from the Facility, and such future payments will be limited to the actual net operating income.

At June 30, 2016, \$606,470 was included in other receivables for cumulative payments made in excess of actual net operating income and outstanding amounts due for equipment purchases of \$263,361 and \$337,215, respectively. The College also made prepayments of \$182,541 in fiscal year 2016, \$125,000 in fiscal year 2017 and \$125,000 in fiscal year 2018 to HEP to pay approximately one month of estimated net operating income. In fiscal year 2017, the \$606,470 receivable was written-off. For fiscal years 2019 and 2018, the College's net income after payment of Collaboration expenses was \$239,127 and \$190,452, respectively.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 13 – COMMITMENTS AND CONTINGENCIES (continued)

Collaboration Agreement with Student Resource Center (SRC)

On June 30, 2017, the College entered into a collaboration agreement with Student Resource Center, LLC located in Cranston, Rhode Island. The purpose and goals of the collaboration are to design and implement online course offerings which will include but not be limited to the following:

- Assisting in the development and marketing of high quality online courses and programs to members of state
 and national unions along with necessary services in support of student success inclusive of addressing the
 developmental needs of some students;
- Accelerating the growth of the College's online offerings through strategies specific to attracting adult learners interested in online learning options;
- Identifying additional offerings not currently available through the College that address unmet needs within available markets:
- Providing professional development opportunities for full-time and adjunct faculty related to online teaching, learning and student success; and
- Providing support of all ancillary efforts around making online products available including assistance with faculty development, marketing, recruiting, enrollment and academic support, e.g. mentoring and online tutoring.

As part of this initiative, the Collaboration has partnered with Barnes and Noble Education Division (BNED) to supply the online courseware. The goal of the College is to establish a free college benefit for union members but eligibility for the benefit requires the student to apply for federal financial aid (Pell Grant) and to remit any available tuition reimbursements.

The College has established a separate restricted fund to account for all collaboration revenues and expenses under the control of the Chief Financial Officer. In addition to federal Pell grants and tuition reimbursement, revenues include applicable state subsidy. Expenses include SRC operating costs, College instructional costs and applicable College operating costs. SRC will be reimbursed monthly from operating revenues for its operating expenses only after the College has recovered its costs and content costs have been paid to BNED. At the end of the year, any net operating income will be divided equally between the College and SRC. For fiscal years 2019 and 2018, the College's net income was \$2,964,623 and \$504,651, respectively.

NOTE 14 – OPERATING LEASES

The College has entered into several operating leases for equipment as well as classroom and office space. The following schedule details the operating leases, terms and relevant details:

		Monthly		
Lease Type	Term	Payment (\$)	Lessor	Location
Computers & IT Equipment	48 months	6,848	University Lease	Student Support Center
Computer Equipment and Services	36 months	8,148	US Leasing	D"Anniablle Building
Computers & IT Equipment	48 months	5,912	US Leasing	Youngstown
Workforce Building	60 months	7,871	Western Reserve Port Authority	Youngstown
Workforce HESS Building	60 months	11,769	Kinferco	Steubenville
Building - 122,500 sf	24 months	500	Western Reserve Port Authority	Youngstown

Notes to Financial Statements June 30, 2019 and 2018

NOTE 14 – OPERATING LEASES (continued)

Future lease commitments are as follows:

Fiscal Year Ended June 30:	
2020	\$ 492,576
2021	492,576
2022	404,757
2023	274,496
2024	204,206
Total	\$ 1,868,611

NOTE 15 – DISCRETELY PRESENTED COMPONENT UNIT

1. DESCRIPTION OF ORGANIZATION

Eastern Gateway Community College Foundation, Inc. (the "Foundation") is a legally separate, tax-exempt organization supporting Eastern Gateway Community College. The Foundation is exempt from income taxes under Section 501(c)(3) as a non-governmental, not-for-profit entity of the Internal Revenue Code. The Foundation was established to foster excellence in teaching and learning by encouraging philanthropic support for students, faculty, programs, and facilities for the College. Because the majority of the distribution of the resources held by the Foundation is received by the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting and Financial Statement Presentation

In August 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities (Topic 958)*. The ASU amends the previous reporting model for not-for-profit organizations and enhances their required disclosures. The major changes relevant to the Foundation include; (a) requiring the presentation of only two classes of net assets now entitled "net assets without donor restrictions" and "net assets with donor restrictions, (b) requiring that all not-for-profit organizations present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, (c) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, presenting investment return net of external and internal investment expenses, and (e) modifying other financial statements reporting requirements and disclosures intended to increase the usefulness of not-for-profit financial statements. The Foundation has adopted this ASU as of and for the year ended June 30, 2019.

Net Assets and Financial Statement Presentation

Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donorimposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

Notes to Financial Statements June 30, 2019 and 2018

NOTE 15 – DISCRETELY PRESENTED COMPONENT UNIT (continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

<u>Net Assets Without Donor Restriction</u> – Net assets without donor restrictions are available for use at the discretion of the Board of Directors (the "Board") and/or management for general operating purposes. From time to time, the Board may designate a portion of these net assets for specific purposes which makes them unavailable for use at management's discretion.

<u>Net Assets With Donor Restrictions</u> – Net assets with donor restrictions consist of assets whose use is limited by donor-imposed, time and/or purpose restrictions. The Foundation reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, the net assets are reclassified as net assets without donor restriction and reported in the statements of activities as net assets released from restrictions.

With the exceptions of the necessary presentation adjustments to conform to the College's GASB reporting format, no modifications have been made to the Foundation's financial information in the College's report.

Use of Management Estimates

The preparation of financial statements on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain amounts and disclosures. Accordingly, actual results may differ from those estimates.

Revenue and Support Recognition

The Foundation's revenue and support recognition policies are as follows:

Contributions

Contributions received are recorded as net assets with or without restrictions, depending on the existence or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets with donor restrictions depending on the nature of the restriction. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Services Received from Personnel of an Affiliate

The Foundation records as in-kind revenue and expense, the amount of services provided by personnel of an affiliate for which the Foundation is not charged. This amount is determined by either the cost recognized by the affiliate for the personnel providing the service, or the fair value of that service.

The College provides an annual budget for personnel and general operating expenses of the Foundation, as well as the facilities occupied by the Foundation. The College also assists the Foundation in fund-raising, gift processing and accounting. The value of this operating budget, office space, and services provided constitutes in-kind revenue that the Foundation records in the statement of activities as in-kind revenue and expense. These operating costs provided by the College were \$251,645 for the year ended June 30, 2019.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 15 – DISCRETELY PRESENTED COMPONENT UNIT (continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Cash and Cash Equivalents

For the purposes of the statements of cash flows, the Foundation considers all demand bank deposits as cash. The Foundation considers all highly liquid investments available for current use with an initial maturity of three months or less to be cash equivalents.

Pledges Receivable

Unconditional promises to give that are expected to be collected within one year are recorded at its net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows using a risk-free interest rate determined at the time of the pledge. The Foundation had no pledges receivable as of June 30, 2019.

Investments in Marketable Securities

Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at fair value within the statements of financial position. Donated investments are recorded at fair value at the time of donation. Net realized and unrealized gains and losses are reported within the statement of activities as increases or decreases in net assets without donor restrictions, unless their use is restricted by explicit donor stipulations.

Fair Value of Financial Instruments

The carrying values of the Foundation's financial instruments in the statements of financial position approximate their respective estimated fair value at June 30, 2019. The Foundation estimates fair values of its financial instruments using available quoted market information in accordance with FASB ASC 820, *Fair Value Measurements and Disclosures*. Accordingly, the estimates presented are not necessarily indicative of the amounts that the Foundation could realize in a current market exchange. Different market assumptions might have a material effect on the estimated fair value amounts.

Donor Restricted Endowment Funds

The provisions of FASB ASC 958-205-45 provides guidance on classifying the net assets associated with donor restricted endowment funds held by organizations subject to the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). Additional disclosures about endowments for both donor-restricted funds and board designated funds for all organizations, including those that are not yet subject to an enacted version of UPMIFA, are required to enable users to understand its endowment funds' net asset classification, net asset composition, changes in net asset composition, spending policies, and related investment policies.

Income Taxes

The Foundation is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. However, certain unrelated business activities may be subject to federal income taxes. The Foundation had no unrelated business activities and therefore, no provision for such taxes was necessary for the years ended June 30, 2019.

Generally accepted accounting principles require the Foundation to evaluate the level of uncertainty related to whether tax positions taken will be sustained upon examination. Any positions taken that do not meet the more-likely-than-not threshold must be quantified and recorded as a liability for unrecognized tax benefits in the accompanying statement of financial position along with any associated interest and penalties that would be payable to the taxing authorities upon examination. Management believes that none of the tax positions taken would materially impact the financial statements and no such liabilities have been recorded.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 15 – DISCRETELY PRESENTED COMPONENT UNIT (continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Recently Issued But Not Yet Effective Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09 entitled "Revenue from Contracts with Customers (Topic 606)," which will change the Foundation's method of revenue recognition. This new standard is effective for the Foundation's annual reporting periods beginning after December 15, 2018. Early implementation is permitted. The provisions of this standard will be applied retrospectively. Management is currently evaluating the impact of this provision on the Foundation's financial statements.

In February 2016, the FASB issued ASU No. 2016-02 entitled "Leases (Topic 842)," which will change the Foundation's statement of financial position by adding lease-related assets and liabilities. This may affect compliance with contractual agreements and loan covenants. This new standard is currently effective for the Foundation's annual reporting periods beginning after December 15, 2020. Early implementation is permitted. Management is currently evaluating the impact of this provision on the Foundation's financial statements.

Subsequent Events

The Foundation has evaluated subsequent events through February 27, 2020, the date on which the financial statements were available to be issued. Management has determined that there were no transactions or events that required disclosure through the evaluation date.

3: RISKS AND UNCERTAINTIES

<u>Uninsured Risk – Cash Deposits</u>

The Foundation maintains its cash and cash equivalents balances at Huntington Bank in Steubenville, Ohio. Deposits in interest-bearing and non-interest-bearing accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to a coverage limit of \$250,000. Uninsured cash funds held by the institution are subject to a collateral agreement covering all public funds held by the institution. As of June 30, the Foundation had a balance of \$85,888 at this institution. The difference between bank balance and carry balance represents normal reconciling items.

Concentration of Credit Risk

Financial instruments, which potentially subject the Foundation to concentration of credit risk, consist principally of investments. Exposure to losses on pledges receivable is dependent on each donor's financial condition. The Foundation monitors the exposure for credit losses including each donor's compliance with terms of the pledge and determines allowances, if any, for anticipated losses.

Market Risk – Marketable Securities

The financial statements include investments in debt and equity securities. The underlying investment securities are exposed to various risks, such as interest rate, market and credit risks. Due to the inherent level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and those changes could materially affect the amounts reported in the financial statements.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 15 – DISCRETELY PRESENTED COMPONENT UNIT (continued)

4: INVESTMENTS

The following summarizes the fair value of investments held at June 30:

	2019	2018
Equity Mutual Fund	\$481,142	\$380,688
Fixed Income and Corporate Bonds	180,450	163,346
Real Estate Investment Trust	3,972	1,611
Other	33,036	18,480
Total	<u>\$698,600</u>	<u>\$564,125</u>

As defined in FASB ASC 820, fair value is the price that would be received for an asset or paid to transfer a liability (an exit price) in the Foundation's principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. FASB ASC 820 establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

<u>Level 1 Inputs</u> - Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

<u>Level 2 Inputs</u> - Significant other observable inputs other than Level 1 quoted prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

<u>Level 3 Inputs</u> - Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would rise in pricing an asset or liability.

The following is a summary of the inputs used as of June 30, 2019, in valuing the Foundation's investments carried at fair value:

	Level 1			Level 2	Level 3			Total	
Equity Mutual Funds	\$	481,142	\$	-	\$		-	\$	481,142
Fixed Income/Corporate Bonds		180,450		-			-		180,450
Real Estate Investment Trust		3,972		-			-		3,972
Other		33,036		-			-		33,036
Total	\$	698,600	\$	-	\$		-	\$	698,600

The following is a summary of the inputs used as of June 30, 2018, in valuing the Foundation's investments carried at fair value:

	Level 1		Level 2		Level 3		Total
Equity Mutual Funds	\$	380,688	\$ -	\$		-	\$ 380,688
Fixed Income/Corporate Bonds		163,346	-			-	163,346
Real Estate Investment Trust		1,611	-			-	1,611
Other		18,480	-			-	18,480
Total	\$	564,125	\$ -	\$	•	-	\$ 564,125

The Foundation's investments are valued using quoted prices in active markets for identical assets.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 15 – DISCRETELY PRESENTED COMPONENT UNIT (continued)

5: ENDOWMENT COMPOSITION

As required by accounting principles generally accepted in the United States of America, net position associated with endowment funds, including board-designated funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

Distributions from the endowment funds are spent in compliance with the donor's restrictions applicable to the funds being distributed. The Foundation classifies as permanently restricted net position (a) the original value of the gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net position is classified as temporarily restricted net position until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standards of prudence by the Uniform Prudent Management of Institutional Funds Act (UPMIFA). In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund;
- (2) The purpose of the Foundation and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The expected total return from income and the appreciation of investments
- (5) The investment policies of the Foundation

The Foundation's endowment activity was as follows for the years ended June 30, 2019 and 2018:

Endowment net position, end of 2017	\$223,530
Investment Return: Interest and Dividends Net Realized and Unrealized Gain Total Investment Returns	14,955 74,330 89,285
Endowment net position, end of 2018	\$312,815
Investment Return: Interest and Dividends Net Realized and Unrealized Gain Total Investment Returns	15,619 47,401 63,020
Endowment net position, end of 2019	\$375,835

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. When donor endowment deficits exist, they are classified as a reduction of unrestricted net position. There were no deficits of this nature during fiscal year 2019.

Notes to Financial Statements June 30, 2019 and 2018

NOTE 15 – DISCRETELY PRESENTED COMPONENT UNIT (continued)

5: ENDOWMENT COMPOSITION (continued)

Return Objectives and Risk Parameters

The Foundation has adopted investment policies for the Endowment Fund with the understanding that those assets will be prudently invested to provide a continuing source of funding for the College and its programs. Assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for adonor-specified period. Under this policy, as approved by the Board of Trustees, the Investment Committee of the Board should direct the Fund's investment managers to achieve the maximum possible long-term total return on the Endowment Fund while maintaining prudent investment management principles and the basic tenants of preservation of capital. The Foundation conducts a quarterly monitoring of the portfolio. Investment performance is measured against a custom benchmark consisting of the current inflation rate plus 3%.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current interest earnings and dividends.

Spending Policy

Currently, the Board of Trustees of the Foundation is in the process of adopting a spending policy for endowment funds.

6: NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as of June 30 were designated for scholarships.

7: LIQUIDITY AND FUNDS AVAILABLE

The following reflects the Foundation's financial assets as of the statement of financial position date, reduced by amounts not available for general use within one year of June 30, 2019 and 2018 because of contractual or donor-imposed restrictions or internal designations. The Foundation's financial assets available within one year of the statements of financial position date for general expenditure are as follows:

Financial assets:	<u>2019</u>	<u>2018</u>
Cash and cash equivalents	\$187,738	\$265,109
Investments	698,000	564,125
Financial assets, at year-end	886,338	829,234
Less those unavailable for general expenditure within one year, due to: Contractual or donor-imposed restrictions:		
Donor-restricted contributions (excludes time restrictions)	752,408	685,195
Financial assets available to meet cash needs for general		
expenditures within one year	\$133,930	\$144,039

Liquidity Policy

As part of the Foundation's liquidity management, it maintains a sufficient level of operating cash and short-term investments to be available as its general expenditures, liabilities, and other obligations come due.

Required Supplementary Information
Schedule of the College's Proportionate Share of the Net Pension Liability
Last Six Fiscal Years (1)

School Employees Retirement System (SERS)	2019	2018	2017	2016	2015	2014
College's Proportion of the Net Pension Liability	0.13863130%	0.11379980%	0.09685110%	0.08650800%	0.09305400%	0.09305400%
College's Proportionate Share of the Net Pension Liability	\$ 7,939,671	\$ 6,799,287	\$ 7,088,607	\$ 4,936,248	\$ 4,709,410	\$ 5,533,622
College's Covered Payroll	\$ 4,518,570	\$ 2,685,600	\$ 3,040,136	\$ 2,743,096	\$ 2,907,684	\$ 2,850,600
College's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	175.71%	253.18%	233.17%	179.95%	161.96%	194.12%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	71.36%	69.50%	62.98%	69.16%	71.70%	65.52%
State Teachers Retirement System (STRS)						
College's Proportion of the Net Pension Liability	0.06177467%	0.05019882%	0.04687207%	0.05784400%	0.05759500%	0.05759500%
College's Proportionate Share of the Net Pension Liability	\$ 13,582,863	\$ 11,924,837	\$ 15,689,495	\$ 15,986,307	\$ 14,009,163	\$ 16,687,623
College's Covered Payroll	\$ 7,025,264	\$ 5,520,986	\$ 4,931,843	\$ 6,064,386	\$ 5,781,554	\$ 5,954,508
College's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	193.34%	215.99%	318.13%	263.61%	242.31%	280.25%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	77.31%	75.30%	66.80%	72.10%	74.70%	69.30%

⁽¹⁾ Information prior to 2014 is not available.

Note: The amounts presented for each fiscal year were determined as of the measurement date, which is the prior fiscal year.

Required Supplementary Information Schedule of the College's Contributions - Pension Last Ten Fiscal Years

	 2019	 2018	2017	2016
School Employees Retirement System (SERS)				
Contractually Required Contribution	\$ 729,123	\$ 610,007	\$ 375,984	\$ 425,619
Contributions in Relation to the Contractually Required Contribution	 (729,123)	 (610,007)	 (375,984)	 (425,619)
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0	\$ 0
College's Covered Payroll	\$ 5,400,911	\$ 4,518,570	\$ 2,685,600	\$ 3,040,136
Pension Contributions as a Percentage of Covered Payroll	13.50%	13.50%	14.00%	14.00%
State Teachers Retirement System (STRS)				
Contractually Required Contribution	\$ 1,526,720	\$ 983,537	\$ 772,938	\$ 690,458
Contributions in Relation to the Contractually Required Contribution	 (1,526,720)	 (983,537)	(772,938)	(690,458)
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0	\$ 0
College's Covered Payroll	\$ 10,905,143	\$ 7,025,264	\$ 5,520,986	\$ 4,931,843
Pension Contributions as a Percentage of Covered Payroll	14.00%	14.00%	14.00%	14.00%

 2015	 2014	2013		2012		2011		2010	
\$ 361,540	\$ 403,005	\$	394,523	\$	398,133	\$	393,269	\$	358,651
 (361,540)	(403,005)		(394,523)		(398,133)		(393,269)		(358,651)
\$ 0	\$ 0	\$	0	\$	0	\$	0	\$	0
\$ 2,743,096	\$ 2,907,684	\$	2,850,600	\$	2,960,097	\$	3,128,632	\$	2,648,826
13.18%	13.86%		13.84%		13.45%		12.57%		13.54%
\$ 849,014	\$ 751,602	\$	774,086	\$	705,411 #	# \$	614,470	\$	551,786
 (849,014)	 (751,602)		(774,086)		(705,411)		(614,470)		(551,786)
\$ 0	\$ 0	\$	0	\$	0	\$	0	\$	0
\$ 6,064,386	\$ 5,781,554	\$	5,954,508	\$	5,426,238	\$	4,726,692	\$	4,244,508
14.00%	13.00%		13.00%		13.00%		13.00%		13.00%

Required Supplementary Information Schedule of the College's Proportionate Share of the Net OPEB Liability/(Asset) Last Three Fiscal Years (1)

School Employees Retirement System (SERS)	 2019	 2018	 2017
College's Proportion of the Net OPEB Liability	0.13142310%	0.10850390%	0.09608201%
College's Proportionate Share of the Net OPEB Liability	\$ 3,646,032	\$ 2,911,960	\$ 2,738,693
College's Covered Payroll	\$ 4,518,570	\$ 2,685,600	\$ 3,040,136
College's Proportionate Share of the Net OPEB Liability as a Percentage of its Covered Payroll	80.69%	108.43%	90.08%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	13.57%	12.46%	11.49%
State Teachers Retirement System (STRS)			
College's Proportion of the Net OPEB Liability/(Asset)	0.06177467%	0.05019882%	0.04687207%
College's Proportionate Share of the Net OPEB Liability/(Asset)	\$ (992,656)	\$ 1,958,573	\$ 2,506,730
College's Covered Payroll	\$ 7,025,264	\$ 5,520,986	\$ 4,931,843
College's Proportionate Share of the Net OPEB Liability/(Asset) as a Percentage of its Covered Payroll	-14.13%	35.48%	50.83%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability/(Asset)	176.00%	47.10%	37.30%

⁽¹⁾ Information prior to 2017 is not available.

Note: The amounts presented for each fiscal year were determined as of the measurement date, which is the prior fiscal year.

Required Supplementary Information Schedule of the College's Contributions - OPEB Last Eight Fiscal Years (2)

School Employees Retirement System (SERS)	 2019	2018	 2017
Contractually Required Contribution (1)	\$ 44,373	\$ 52,653	\$ 26,867
Contributions in Relation to the Contractually Required Contribution	(44,373)	(52,653)	(26,867)
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0
College's Covered Payroll	\$ 5,400,911	\$ 4,518,570	\$ 2,685,600
OPEB Contributions as a Percentage of Covered Payroll (1)	0.82%	1.17%	1.00%
State Teachers Retirement System (STRS)			
Contractually Required Contribution	\$ 0	\$ 0	\$ 0
Contributions in Relation to the Contractually Required Contribution	0	 0	0
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0
College's Covered Payroll	\$ 10,905,143	\$ 7,025,264	\$ 5,520,986
OPEB Contributions as a Percentage of Covered Payroll	0.00%	0.00%	0.00%

⁽¹⁾ Includes surcharge

⁽²⁾ The schedule is intended to show information for the past 10 years and the additional years' information will be displayed as it becomes available. Information prior to 2012 is not available.

 2016	2015	2014		2013		2012	
\$ 39,754	\$ 16,847	\$	36,571	\$	46,348	\$	41,740
(39,754)	(16,847)		(36,571)		(46,348)		(41,740)
\$ 0	\$ 0	\$	0	\$	0	\$	0
\$ 3,040,136	\$ 2,743,096	\$	2,907,684	\$	2,850,600	\$	2,960,097
1.31%	0.61%		1.26%		1.63%		1.41%
\$ 0	\$ 0	\$	57,816	\$	59,545	\$	54,262
 0	0		(57,816)		(59,545)		(54,262)
\$ 0	\$ 0	\$	0	\$	0	\$	0
\$ 4,931,843	\$ 6,064,386	\$	5,781,554	\$	5,954,508	\$	5,426,238
0.00%	0.00%		1.00%		1.00%		1.00%

Notes to the Required Supplementary Information For the Fiscal Year Ended June 30, 2019

Note 1 - Net Pension Liability

Changes in Assumptions - SERS

For fiscal year 2017, the SERS Board adopted the following assumption changes:

- Assumed rate of inflation was reduced from 3.25 percent to 3.00 percent
- Payroll Growth Assumption was reduced from 4.00 percent to 3.50 percent
- Assumed real wage growth was reduced from 0.75 percent to 0.50 percent
- Rates of withdrawal, retirement and disability were updated to reflect recent experience.
- Mortality among active members was updated to RP-2014 Blue Collar Mortality Table with fully generational projection and a five year age set-back for both males and females.
- Mortality among service retired members, and beneficiaries was updated to RP-2014 Blue Collar Mortality Table with fully generational projection with Scale BB, 120 percent of male rates, and 110 percent of female rates.
- Mortality among disabled members was updated to RP-2000 Disabled Mortality Table, 90
 percent for male rates and 100 percent for female rates, set back five years is used for the period
 after disability retirement.

Changes in Benefit Terms - SERS

For fiscal year 2018, the cost-of-living adjustment was changed from a fixed 3.00 percent to a cost-of-living adjustment that is indexed to CPI-W not greater than 2.50 percent with a floor of zero percent beginning January 1, 2018. In addition, with the authority granted the Board under HB 49, the Board has enacted a three-year COLA suspension for benefit recipients in calendar years 2018, 2019 and 2020.

Changes in Assumptions – STRS

For fiscal year 2018, the Retirement Board approved several changes to the actuarial assumptions in 2017. The long term expected rate of return was reduced from 7.75 percent to 7.45 percent, the inflation assumption was lowered from 2.75 percent to 2.50 percent, the payroll growth assumption was lowered to 3.00 percent, and total salary increases rate was lowered by decreasing the merit component of the individual salary increases, in addition to a decrease of 0.25 percent due to lower inflation. The healthy and disabled mortality assumptions were updated to the RP-2014 mortality tables with generational improvement scale MP-2016. Rates of retirement, termination and disability were modified to better reflect anticipated future experience.

Changes in Benefit Terms - STRS

For fiscal year 2018, the cost-of-living adjustment (COLA) was reduced to zero.

Note 2 - Net OPEB Liability/(Asset)

Changes in Assumptions – SERS

Amounts reported for fiscal year 2019 incorporate changes in key methods and assumptions used in calculating the total OPEB liability. The Municipal Bond Index Rate increased from 3.56 percent to 3.62 percent. Single Equivalent Interest Rate, net of plan investment expense, including price inflation, increased from 3.63 percent to 3.70 percent. The health care cost trend assumptions changed as follows:

Notes to the Required Supplementary Information For the Fiscal Year Ended June 30, 2019

Pre-Medicare	
Fiscal year 2018	7.50 percent initially, decreasing to 4.00 percent
Fiscal year 2019	7.25 percent initially, decreasing to 4.75 percent
Medicare	
Fiscal year 2018	5.50 percent initially, decreasing to 5.00 percent
Fiscal year 2019	5.375 percent initially, decreasing to 4.75 percent

Amounts reported for fiscal year 2018 incorporate changes in key methods and assumptions used in calculating the total OPEB liability. The Municipal Bond Index Rate increased from 2.92 percent to 3.56 percent. Single Equivalent Interest Rate, net of plan investment expense, including price inflation, increased from 2.98 percent to 3.63 percent.

Changes in Benefit Terms - SERS

There have been no changes to the benefit provisions.

Changes in Assumptions – STRS

For fiscal year 2019, the discount rate was increased from the blended rate of 4.13 percent to the long-term expected rate of return of 7.45 percent. Valuation year per capita health care costs were updated. Health care cost trend rates ranged from 6.00 percent to 11 percent initially and a 4.50 percent ultimate rate for fiscal year 2018 and changed for fiscal year 2019 to a range of -5.20 percent to 9.60 percent, initially and a 4.00 ultimate rate.

For fiscal year 2018, the blended discount rate was increased from 3.26 percent to 4.13 percent. Valuation year per capita health care costs were updated, and the salary scale was modified. The percentage of future retirees electing each option was updated based on current data and the percentage of future disabled retirees and terminated vested participants electing health coverage were decreased. The assumed mortality, disability, retirement, withdrawal and future health care cost trend rates were modified along with the portion of rebated prescription drug costs.

Changes in Benefit Terms – STRS

For fiscal year 2019, the subsidy multiplier for non-Medicare benefit recipients was increased from 1.9 percent to 1.944 percent per year of service effective January 1, 2019. The non-Medicare frozen subsidy base premium was increased effective January 1, 2019 and all remaining Medicare Part B premium reimbursements will be discontinued beginning January 1, 2020.

For fiscal year 2018, the subsidy multiplier for non-Medicare benefit recipients was reduced from 2.1 percent to 1.9 percent per year of service. Medicare Part B premium reimbursements were discontinued for certain survivors and beneficiaries and all remaining Medicare Part B premium reimbursements will be discontinued beginning January 2019. This was subsequently extended, see above paragraph.



February 27, 2020

Board of Trustees Eastern Gateway Community College Jefferson County, Ohio 110 John Scott Highway Steubenville, OH 43952

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and the discretely presented component unit of Eastern Gateway Community College, Jefferson County, Ohio (the "College"), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the College's basic financial statements, and have issued our report thereon dated February 27, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses of significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal controls that we consider to be material weaknesses. We did identify a certain deficiency in internal control, described in the accompanying *Schedule of Findings and Questioned Costs* as item 2019-001 that we consider to be a significant deficiency.

Eastern Gateway Community College
Independent Auditor's Report on Internal Control over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with *Government Auditing Standards*Page 2 of 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

College's Response to Findings

The College's response to the finding identified in our audit is described in the accompanying Corrective Action Plan. The College's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

New Philadelphia, Ohio

Kea & Chrociater, Inc.



February 27, 2020

Board of Trustees Eastern Gateway Community College Jefferson County, Ohio 110 John Scott Highway Steubenville, Ohio 43952

Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance Required by the Uniform Guidance

Report on Compliance for Each Major Federal Program

We have audited Eastern Gateway Community College's, Jefferson County, Ohio (the "College") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the College's major federal programs for the year ended June 30, 2019. The College's major federal programs are identified in the summary of auditor's results section of the accompanying *Schedule of Findings and Questioned Costs*.

Management's Responsibility

Management is responsible for compliance with the requirements of federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the College's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the College's compliance.

Eastern Gateway Community College Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance Required by the Uniform Guidance Page 2 of 3

Opinion on Each Major Federal Program

In our opinion, the College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance which is required to be reported in accordance with the Uniform Guidance and which is described in the accompanying schedule of findings and questioned costs as item 2019-002. Our opinion on each major federal program is not modified with respect to this matter.

The College's response to the noncompliance finding identified in our audit is described in the accompanying *Corrective Action Plan*. The College's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control over Compliance

Management of the College is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the College's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance

Eastern Gateway Community College Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance Required by the Uniform Guidance Page 3 of 3

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we did identify certain deficiencies in internal control over compliance, described in the accompanying schedule of findings and questioned costs as item 2019-002 that we consider to be a significant deficiency.

The College's response to the internal control over compliance finding in our audit is described in the accompanying *Corrective Action Plan*. The College's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

New Philadelphia, Ohio

Kea Harrociates, Inc.

EASTERN GATEWAY COMMUNITY COLLEGE JEFFERSON COUNTY, OHIO

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS For Fiscal Year Ended June 30, 2019

	Federal CFDA Number	Pass-Through/ Entity Identifying Number	Federal Disbursements	Passed Through to Subrecipients
U.S. Department of Education Direct Awards Student Financial Aid Cluster Federal Pell Grant	84.063		\$ 24,120,905	\$ 0
Federal Work Study Federal Direct Student Loans Supplemental Educational Opportunity Grant Total Student Financial Aid Cluster	84.033 84.268 84.007		211,507 2,771,131 306,023 27,409,566	0 0 0
TRIO Cluster TRIO Student Support Services TRIO Upward Bound TRIO Educational Opportunity Centers Total TRIO Cluster	84.042 84.047 84.066		250,970 311,988 178,994 741,952	0 0 0
Passed Through Ohio Department of Education Adult Education - Basic Grants to States	84.002		715,164	0
Total U.S. Department of Education			28,866,682	0
U.S. Department of Labor Direct Awards Workforce Investment Act/Workforce Innovation and Opportunity Act Cluster Workforce Investment Act/Workforce Innovation and Opportunity Act - Adult Program Total Workforce Investment Act/Workforce Innovation and Opportunity Act Cluster	17.258		6,094 6,094	0 0
Trade Adjustment Assistance Community College and Career Training (TAACCCT) Grants	17.282	TC-26435-14-60	49,315	0
Passed Through Lorain County Community College Trade Adjustment Assistance Community College and Career Training (TAACCCT) Grants	17.282	TC-26438-14-60-A-39	9,822	0
Total U.S. Department of Labor			65,231	0
Total Federal Awards			\$ 28,931,913	\$ 0

See accompanying notes to the schedule of expenditures of federal awards

EASTERN GATEWAY COMMUNITY COLLEGE JEFFERSON COUNTY, OHIO NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS 2 CFR 200.510(B)(6)

For Fiscal Year Ended June 30, 2019

NOTE 1: BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes federal grant activity of Eastern Gateway Community College (the College) includes the federal award activity of the federal government for the year ended June 30, 2019. The information on this Schedule is prepared in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the College, it is not intended to and does not present the financial position, changes in net position, or cash flows of the College.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the cash basis of accounting. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards,* wherein certain types of expenditures may or may not be allowable or may be limited as to reimbursement. The College has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE 3: FEDERAL DIRECT LOAN PROGRAM

The College participates in the William D. Ford Federal Direct Loan Program. The College originates the loans which are then funded through the U.S. Department of Education.

Federal Subsidized Loans	\$1,209,648
Federal Unsubsidized Loans	1,534,417
Federal Plus Loans	27,066
Total Federal Direct Student Loans	<u>\$2,771,131</u>

Eastern Gateway Community College Jefferson County, Ohio

Schedule of Findings and Questioned Costs 2 CFR Section 200.515 June 30, 2019

1. SUMMARY OF AUDITOR'S RESULTS

(d)(1)(i)	Type of Financial Statement Opinion	Unmodified
(d)(1)(ii)	Were there any material control weakness conditions reported at the financial statement level (GAGAS)?	No
(d)(1)(ii)	Were there any other significant deficiencies in internal control reported at the financial statement level (GAGAS)?	Yes
(d)(1)(iii)	Was there any reported material non- compliance at the financial statement level (GAGAS)?	No
(d)(1)(iv)	Were there any material internal control weakness conditions reported for major federal programs?	No
(d)(1)(iv)	Were there any other significant deficiencies in internal control reported for major federal programs?	Yes
(d)(1)(v)	Type of Major Programs' Compliance Opinion	Unmodified
(d)(1)(vi)	Are there any reportable findings under 2 CFR § 200.516(a)?	Yes
(d)(1)(vii)	Major Programs (list): Student Financial Assistance Cluster:	CFDA #'s:
	Federal Pell Grant	84.063
	Federal Work Study Federal Direct Student Loans	84.033 84.268
	Supplemental Educational Opportunity Grant	84.268 84.007
(d)(1)(viii)	Dollar Threshold: Type A/B Programs	Type A: >\$750,000 Type B: All others
(d)(1)(ix)	Low Risk Auditee under 2 CFR §200.520?	No

Eastern Gateway Community College Jefferson County, Ohio

Schedule of Findings and Questioned Costs (Continued)

2 CFR Section 200.515

June 30, 2019

2. FINDINGS RELATING TO THE FINANCIAL STATEMENTS REQUIRED TO BE REPORTED IN ACCORDANCE WITH GAGAS

Finding Number: 2019-001

Significant Deficiency - Internal Controls over Financial Reporting

Criteria: The AICPA establishes auditing standards generally accepted in the United States that certified public accountants and government auditors must follow in conducting audits of state and local governments. AU-C 265 establishes standards, responsibilities and guidance for auditors during a financial statement audit engagement for identifying and evaluating a client's internal control over financial reporting. This new standard requires the audit to report in writing to management and the governing body any control deficiencies found during the audit that are considered significant deficiencies and/or material weaknesses. To this end, AU-C 265 lists specific control deficiencies that should be regarded as at least a significant deficiency and a strong indicator of a material weakness in internal control.

Condition: There were audit reclassifications made to the financial statements presented for audit.

Cause: There were expense classification errors identified in the financial statements presented for audit. In addition, there were errors identified in the cash flow statement that were corrected.

Effect: Various expense classifications were misstated due to issues identified in the account groupings in the College's new accounting software. There were also several classification misstatements identified in cash flow statement.

Recommendations: The College should implement additional internal controls over financial reporting to prevent or detect misstatements in a timely manner and ensure accurate financial reporting.

Management Response: See Corrective Action Plan

3. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS

Finding Number: 2019-002

Federal Program: Student Financial Aid Cluster **CFDA Number:** 84.063, 84.033, 84.268, 84.007 **Federal Agency:** U.S. Department of Education

Significant Deficiency/Noncompliance – Return of Title IV Aid

Criteria: Federal regulation 34 CFR 668.22 establishes the treatment of Title IV funds when a student withdraws. Within the regulations are specific guidelines for the calculation of unearned aid and amounts required to be returned to the U.S. Department of Education.

Condition: In testing, we identified twelve instances out of seventy three students tested that were not calculated in accordance with 34 CFR 668.22. The College's internal controls in place over the return of Title IV funds process did not prevent or detect the inaccuracies in the calculations.

Eastern Gateway Community College Jefferson County, Ohio

Schedule of Findings and Questioned Costs (Continued)

2 CFR Section 200.515

June 30, 2019

3. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS (Continued)

Finding Number: 2019-002 (Continued)

Federal Program: Student Financial Aid Cluster **CFDA Number:** 84.063, 84.033, 84.268, 84.007 **Federal Agency:** U.S. Department of Education

Significant Deficiency/Noncompliance – Return of Title IV Aid

Cause: There was significant turnover in management within the financial aid department. This caused confusion regarding procedures and responsibilities within the department. The College also experienced tremendous growth in 2019 with significant increases in the student population. The increase in student population created a strain on the department to keep up with aid processing and return of aid calculations. A similar finding was documented last year, however, the College did not have procedures in place to ensure calculations were performed consistently in accordance with 34 CFR 668.22.

Effect: In eleven of the errors identified, the issue involved defining the academic term and period of enrollment. These errors resulted in the College returning \$1,251 in funding that should have been retained. In one of the errors identified, there was an error identifying when the student ceased enrollment which resulted in \$980 in additional funds that should have been returned.

Recommendation: The financial aid department should also implement procedures to ensure all calculations are accurate prior to submission to the U.S. Department of Education.

Management Response: See Corrective Action Plan.



Steubenville 110 John Scott Highway Steubenville, Ohio 43952 Youngstown 101 East Federal Street Youngstown, OH 44503 Phone: 740.264.5591 Toll Free: 800.68.COLLEGE www.EGCC.edu

Eastern Gateway Community College Jefferson County, Ohio

Corrective Action Plan 2 CFR Section 200.511(c) For the Fiscal Year Ended June 30, 2019

Finding Number	Planned Corrective Action	Anticipated Completion Date	Responsible Contact Person
2019-001	The expense classification misstatements were the result of the transition to the Oracle Higher Education Cloud financial reporting software which grouped expenses for financial reporting in a different format than the previous reporting system. The underlying accounts comprising the expense groupings were correct and there was no change to the bottom line on the income statement. Procedures will be implemented to ensure expense classifications are properly grouped and assigned on the financial statements going forward. In addition, additional internal controls will be implemented to review the financial statements prior to their submission to the Hinkle system.	June 30, 2020	Michael Geoghegan, CFO
2019-002	As of June 30, 2019, enhanced procedures were implemented over the return of Title IV funds process to ensure returns are performed consistently and accurately in accordance with the Department of Education's standards. Staff were trained by the previous Director of Financial Aid (DoFA) on proper R2T4 procedures in March of 2019, and a refresher training occurred in April of 2019. The current DoFA started in the position in June 2019 and verified that proper procedures related to R2T4 calculations are in place. As a result of findings that included incorrect withdrawal dates used on calculations, additional procedural changes took place in June of 2019. The Financial Aid Office now receives reporting from the Registrar's Office to show last date of attendance activity within the Learning Management System (LMS). This singular data point is used to determine when the student is considered to be withdrawn, as well as the student's Last Date of Attendance. Lastly, as of December 2019, a secondary review process has been put in place. Following the initial completion of the R2T4 calculation, Financial Aid Staff (who did not complete the initial calculation) review and verify the accuracy of the calculation.	June 30, 2020	Michael Geoghegan, CFO



Steubenville

110 John Scott Highway

Steubenville, Ohio 43952

Steubenville Youngstown

Youngstown 101 East Federal Street Youngstown, OH 44503 Phone: 740.264.5591 Toll Free: 800.68.COLLEGE www.EGCC.edu

Online

Eastern Gateway Community College Jefferson County, Ohio

Schedule of Prior Audit Findings 2 CFR Section 200.511(b) June 30, 2019

Finding Number	Finding Summary	Status	Additional Information
2018-001	Material Weakness/Material Noncompliance – Return of Title IV Aid	Partially Corrected	Improvements were made in regards to timeliness however errors in calculations were still identified. Issue was downgraded to significant deficiency/noncompliance, see Finding 2019-003.
2018-002	Significant Deficiency – Cash Management	Fully Corrected	Procedures were adopted to correct the issues identified in the prior year.



JEFFERSON COUNTY

CLERK'S CERTIFICATION

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

CLERK OF THE BUREAU

Susan Babbitt

CERTIFIED MARCH 19, 2020