# Ohio State University Physicians, Inc. and Subsidiaries

Consolidated Financial Statements as of and for the Years Ended June 30, 2007 and 2006, Supplemental Consolidating Schedules as of and for the Year Ended June 30, 2007, and Independent Auditors' Report



Mary Taylor, CPA Auditor of State

Board of Directors Ohio State University Physicians, Inc. 2040 Blankenship Hall 901 Woody Hayes Dr. Columbus, Ohio 43210-4016

We have reviewed the *Independent Auditors' Report* of the Ohio State University Physicians, Inc., Franklin County, prepared by Deloitte & Touche LLP, for the audit period July 1, 2006 through June 30, 2007. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Ohio State University Physicians, Inc. is responsible for compliance with these laws and regulations.

Mary Jaylor

Mary Taylor, CPA Auditor of State

December 5, 2007

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# **INDEPENDENT AUDITORS' REPORT**

To the Board of Directors of Ohio State University Physicians, Inc.:

We have audited the accompanying consolidated balance sheets of Ohio State University Physicians, Inc. (an Ohio not-for-profit corporation) and subsidiaries (OSUP) as of June 30, 2007 and 2006, and the related consolidated statements of activities and changes in net assets and of cash flows for the years then ended. These consolidated financial statements are the responsibility of OSUP's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of OSUP's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the respective financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of OSUP as of June 30, 2007 and 2006, and the results of their operations, changes in net assets, and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The supplemental consolidating schedules listed on pages 19 and 20 are presented for the purpose of additional analysis of the basic consolidated financial statements rather than to present the financial position and results of the individual entities, and are not a required part of the basic consolidated financial statements. These schedules are the responsibility of Ohio State University Physicians, Inc. and its subsidiaries' management. Such schedules have been subjected to the auditing procedures applied by us in our audits of the consolidated financial statements and, in our opinion, are fairly stated in all material respects when considered in relation to the consolidated financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued a report dated November 20, 2007, on our consideration of OSUP's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal

control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audits.

Deloitte : Touche LP

November 20, 2007

# CONSOLIDATED BALANCE SHEETS AS OF JUNE 30, 2007 AND 2006

ASSETS         Los           CURRENT ASSETS:         S23,186,348         \$18,865,259           Accounts receivable – patient care — net of allowance         \$23,186,348         \$18,865,259           Accounts receivable – patient care — net of allowance         \$24,138,699         \$24,138,699           Accounts receivable – patient care — net of allowance         \$44,335,290 in 2006)         \$26,762,781         \$24,138,699           Due form affiliates and others         inventories         \$22,087         \$275,295         \$275,295           Notes receivable         \$24,2437         \$22,087         \$272,000           NONCURENT ASSETS:         \$71,01,537         47,572,010           Property, plant, furnitures, and equipment — net of accumulated depreciation (\$7,726,274 in 2007 and \$6,15,938 in 2006)         \$0,011,348         \$724,995           Other assets         12,918,351         9,367,250         \$3,887,003         642,255           Total noncurrent assets         12,918,351         9,367,250         \$3,720,383         \$249,207           CURRENT LIABILITIES:         \$3,200,176         \$3,720,383         \$249,207         \$2,119,267         \$3,720,383           Accrued expenses         1,462,752         2,129,267         \$1,857,520         \$1,857,520         \$1,30,747         \$3,720,383           Accru		2007	2006
Cash and cash equivalents         \$23,186,348         \$18,865,259           Accounts receivable — patient care — net of allowance         \$24,210,707 in 2007 and \$43,382,996 in 2006)         26,762,781         24,138,699           Accounts receivable other — current — net of allowance         \$25,75,295         2,973,663         144,735         250,711           Due from affiliates and others         \$27,52,95         2,973,663         144,735         250,711           Due from affiliates and others         \$27,72,975         2,973,663         866,852         486,645           Prepaid expenses         \$844,439         \$229,625         22,087         27,208           Total current assets         \$57,101,537         47,572,010           NONCURRENT ASSETS:         Prepaid expenses         \$3,887,003         642,255           Total noncurrent assets         12,918,351         9,367,250           TOTAL         \$70,019,888         \$56,939,260           LIABILITIES:         Accounts payable         \$3,220,176         \$3,720,383           Accounts payable         \$2,219,267         \$2,19,267         \$2,192,67           Accounts payable         \$3,220,176         \$3,720,383         2,219,267         \$2,51,313           Accounts payable         \$3,20,207         \$6,421,377         2,219,	ASSETS	2001	2000
Cash and cash equivalents         \$23,186,348         \$18,865,259           Accounts receivable — patient care — net of allowance         \$24,210,707 in 2007 and \$43,382,996 in 2006)         26,762,781         24,138,699           Accounts receivable other — current — net of allowance         \$25,75,295         2,973,663         144,735         250,711           Due from affiliates and others         \$27,52,95         2,973,663         144,735         250,711           Due from affiliates and others         \$27,72,975         2,973,663         866,852         486,645           Prepaid expenses         \$844,439         \$229,625         22,087         27,208           Total current assets         \$57,101,537         47,572,010           NONCURRENT ASSETS:         Prepaid expenses         \$3,887,003         642,255           Total noncurrent assets         12,918,351         9,367,250           TOTAL         \$70,019,888         \$56,939,260           LIABILITIES:         Accounts payable         \$3,220,176         \$3,720,383           Accounts payable         \$2,219,267         \$2,19,267         \$2,192,67           Accounts payable         \$3,220,176         \$3,720,383         2,219,267         \$2,51,313           Accounts payable         \$3,20,207         \$6,421,377         2,219,	CURRENT ASSETS:		
(\$42,910,707 in 2007 and \$43,382,996 in 2006)       26,762,781       24,138,699         Accounts receivable other - current - met of allowance       144,735       250,711         Due from affiliates and others       1,275,295       2,973,663         Inventories       820,225       2,087       27,208         Total current assets       57,101,537       47,572,010         NONCURRENT ASSETS:       97,001,537       47,572,010         Property, plant, furnitures, and equipment net of accumulated depreciation (\$7,726,274 in 2007 and \$6,155,938 in 2006)       9,031,348       8,724,995         Other assets       12,918,351       9,367,250       642,255         Total noncurrent assets       12,918,351       9,367,250         TOTAL       \$70,019,888       \$56,939,260         LIABILITIES       3,220,176       \$ 3,720,383         Accounts payable       \$ 3,220,176       \$ 3,720,383         Accound spress       1,462,752       2,19,267         Accrued satires and wages       1,485,750       7,13,524         Due to affiliates and other current portion       5,233,551       3,106,747         Other postreitrement benefits obligation       1,460,130       1,244,073         Other current liabilities       31,902,793       26,523,859         L	Cash and cash equivalents	\$23,186,348	\$18,865,259
(34,516 in 2007 and \$15,330 in 2006)       144,735       250,711         Due from affiliates and others       5,275,295       2,973,663         Inventories       844,439       829,625         Notes receivable       22,087	(\$42,910,707 in 2007 and \$43,382,996 in 2006)	26,762,781	24,138,699
Inventories $865,852$ $486,845$ Prepaid expenses $22,087$ $27,208$ Notes receivable $22,087$ $27,208$ Total current assets $57,101,537$ $47,572,010$ NONCURRENT ASSETS:       Property, plant, furnitures, and equipment — net of accumulated depreciation (\$7,726,274 in 2007 and \$6,155,938 in 2006) $9,031,348$ $8,724,995$ Other assets $3,887,003$ $-642,255$ $642,255$ Total noncurrent assets $12,918,351$ $9,367,250$ TOTAL $$70,019,888$ $$56,939,260$ LIABILITIES AND NET ASSETS $212,918,351$ $9,367,250$ CURRENT LIABILITIES: $$70,019,888$ $$56,939,260$ Accounts payable $$3,220,176$ $$3,720,383$ Accourde expenses $1,462,752$ $2,129,267$ Accured expenses $1,462,752$ $2,129,267$ Accured expenses $1,462,752$ $2,129,267$ Accured expenses $1,462,752$ $2,288,228$ Total current labilities $31,902,793$ $26,523,859$ LONG-TERM LIABILITIES $31,902,793$ $26,523,859$ LONG-TERM LIABILITIES $31,902,$		144,735	250,711
Prepaid expenses $844,439$ $829,625$ Notes receivable $22,087$ $27,208$ Total current assets $57,101,537$ $47,572,010$ NONCURRENT ASSETS:       Property, plant, furnitures, and equipment — net of accumulated depreciation ( $57,726,274$ in 2007 and $56,155,938$ in 2006) $9,031,348$ $8,724,995$ Other assets $12,918,351$ $9,367,250$ Total noncurrent assets $12,918,351$ $9,367,250$ TOTAL $$70,019,888$ $$56,939,260$ LIABILITIES AND NET ASSETS $$2,20,176$ $$3,720,383$ Accound salaries and other — current portion $$4,462,752$ $$2,129,267$ Accrured expenses $$1,457,520$ $$15,2937$ $$2,233,551$ Due to affiliates and other — current portion $$4,40,130$ $$1,284,073$ $$2,62,233,859$ CURRENT LIABILITIES: $$2,179,457$ $$2,868,328$ $$2,6,523,859$ Total current liabilities $$3,1902,793$ $$26,523,859$ LONG-TERM LIABILITTIES: $$3,290,175$ $$3,59,775$ Due to affiliates and other — long-term $$2,6523,859$ $$2,6523,859$ LONG-TERM LIABILITTIES: $$2,6,523,859$ $$2,6,523,859$	Due from affiliates and others	5,275,295	2,973,663
Notes receivable       22,087       27,208         Total current assets $57,101,537$ $47,572,010$ NONCURRENT ASSETS:       Property, plant, furnitures, and equipment — net of accumulated depreciation (\$7,726,274 in 2007 and \$6,155,938 in 2006) $9,031,348$ $8,724,995$ Other assets $3,887,003$ $642,255$ Total noncurrent assets $12,918,351$ $9,367,250$ TOTAL $$70,019,888$ $$256,939,260$ LIABILITIES AND NET ASSETS       Zurrent liabilities: $3,220,176$ \$ $3,720,383$ Accounts payable       \$ $3,220,176$ \$ $3,720,383$ $4,462,752$ $2,129,267$ Accounds payable and capital leases — current portion $6,489,207$ $6,261,137$ $8,828,003$ Other current liabilities $2,179,457$ $2,2868,328$ $31,902,793$	Inventories	-	
Total current assets $57,101,537$ $47,572,010$ NONCURRENT ASSETS: Property, plant, furnitures, and equipment — net of accumulated depreciation (\$7,726,274 in 2007 and \$6,155,938 in 2006) $9,031,348$ $3,887,003$ $8,724,995$ $3,887,003$ Other assets $3,887,003$ $642,255$ Total noncurrent assets $12,918,351$ $9,367,250$ TOTAL $$70,019,888$ $$$56,939,260$ LIABILITIES AND NET ASSETS $$2,20,176$ \$ $3,720,383$ $1,462,752$ CURRENT LIABILITIES: Accounds payable Accrued expenses $$1,462,752$ $1,452,752$ $2,129,267$ $$1,462,752$ $2,129,267$ Due to affiliates and owages Due to affiliates and outer — current portion Other postretirement benefits obligation Other current liabilities $$3,190,743$ $2,179,457$ $$2,868,328$ Total current liabilities $$31,902,793$ $$26,523,859$ LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion $1,244,073$ Other outrent liabilities $$31,902,793$ $2,6,523,859$ LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion $1,703,744$ $$2,454,777$ $1,053,748$ $1,703,744$ LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion $1,703,744$ $$2,454,777$ $1,053,748$ Total long-term liabilities $$2,92,11,093$ $$19,512,536$ NET ASSETS — Unrestricted $$2,92,11,093$ $$19,512,536$		-	
NONCURRENT ASSETS: Property, plant, furnitures, and equipment — net of accumulated depreciation (\$7,726,274 in 2007 and \$6,155,938 in 2006) $9,031,348$ $3,887,003$ $8,724,995$ $642,255$ Other assets $12,918,351$ $9,367,250$ Total noncurrent assets $12,918,351$ $9,367,250$ TOTAL $$70,019,888$ $$56,939,260$ LIABILITIES AND NET ASSETSCURRENT LIABILITIES: Accound spayableAccound spayable $$3,220,176$ \$ $$3,720,383$ $1,462,752$ Accound spayable $$1,462,752$ $$2,129,267$ $1,857,520$ Accound spayable and capital leases — current portion $$6,489,207$ $$6,261,137$ $0$ ther postretirement benefits obligationNotes payable and capital leases — less current portion $$2,33,551$ $$3,106,747$ $2,868,328$ Total current liabilities $$31,902,793$ $26,523,859$ LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion $$2,445,477$ $4,756,781$ $6,309,342$ $1,703,744$ $$3,09,342$ $1,003,748$ $1,003,748$ Total long-term liabilities $$2,92,11,093$ $$19,512,536$	Notes receivable	22,087	27,208
Property, plant, furnitures, and equipment — net of accumulated depreciation (\$7,726,274 in 2007 and \$6,155,938 in 2006) $9,031,348$ $8,724,995$ Other assets $3,887,003$ $-642,255$ Total noncurrent assets $12,918,351$ $9,367,250$ TOTAL $$70,019,888$ $$$56,939,260$ LIABILITIES AND NET ASSETS $$270,019,888$ $$556,939,260$ CURRENT LIABILITIES: Accounts payable $$3,220,176$ $$$3,720,383$ Accounts payable $$3,220,176$ $$$3,720,383$ Account dexpenses $$1,462,752$ $$2,129,267$ Account expenses $$1,462,752$ $$2,129,207$ Other agatable and capital leases — current portion $$2,33,551$ $$3,006,747$ Other current liabilities $$31,902,793$ $$26,523,859$ LONG-	Total current assets	57,101,537	47,572,010
depreciation (\$7,726,274 in 2007 and \$6,155,938 in 2006) $9,031,348$ $8,724,995$ Other assets $12,918,351$ $-9,367,250$ Total noncurrent assets $12,918,351$ $-9,367,250$ TOTAL $$70,019,888$ $$$56,939,260$ LIABILITIES AND NET ASSETS $$$2,20,176$ $$$3,720,383$ Accounts payable $$$3,220,176$ $$$3,720,383$ Accrued expenses $1,462,752$ $$$2,129,267$ Accrued satiries and wages $11,857,520$ $7,153,924$ Due to affiliates and other — current portion $6,489,207$ $6,261,137$ Notes payable and capital leases — current portion $5,233,551$ $3,106,747$ Other current liabilities $21,79,457$ $2,2868,328$ Total current liabilities $31,902,793$ $26,523,859$ LONG-TERM LIABILITIES: $31,902,793$ $26,523,859$ Notes payable and capital leases — less current portion $2,445,477$ $3,539,775$ Due to affiliates and other — long-term $4,756,781$ $6,309,342$ Other long-term liabilities $8,906,002$ $10,902,865$ NET ASSETS — Unrestricted $29,211,093$ $19,512,536$	NONCURRENT ASSETS:		
Other assets         3,887,003         642,255           Total noncurrent assets         12,918,351         9,367,250           TOTAL         \$70,019,888         \$56,939,260           LIABILITIES AND NET ASSETS         2           CURRENT LIABILITIES:         \$3,220,176         \$3,720,383           Accounts payable         \$1,462,752         2,129,267           Accured salaries and wages         11,857,520         7,153,924           Due to affiliates and other - current portion         6,489,207         6,261,137           Notes payable and capital leases current portion         1,460,130         1,284,073           Other current liabilities         2,179,457         2,868,328           Total current liabilities         31,902,793         26,523,859           LONG-TERM LIABILITIES:         2,445,477         3,539,775           Due to affiliates and other - long-term         2,445,477         3,539,775           Due to affiliates and other - long-term         2,445,477         3,539,775           Due to affiliates and other - long-term         4,756,781         6,309,342           Other long-term liabilities         1,003,744         1,033,748           Total long-term liabilities         8,906,002         10,902,865           NET ASSETS - Unrestricted			
Total noncurrent assets       12,918,351       9,367,250         TOTAL       \$70,019,888       \$56,939,260         LIABILITIES AND NET ASSETS       \$20,019,888       \$56,939,260         CURRENT LIABILITIES:       \$2,220,176       \$3,720,383         Accounds payable       \$3,220,176       \$3,720,383         Accured expenses       1,462,752       2,129,267         Accured salaries and wages       11,857,520       7,153,924         Due to affiliates and other — current portion       6,489,207       6,261,137         Notes payable and capital leases — current portion       5,233,551       3,106,747         Other postretirement benefits obligation       1,284,073       2,286,328         Total current liabilities       2,179,457       2,868,328         Total current liabilities       31,902,793       26,523,859         LONG-TERM LIABILITIES:       2,445,477       3,539,775         Due to affiliates and other — long-term       2,445,477       3,539,775         Due to affiliates and other — long-term       1,403,3748       1,053,748         Other long-term liabilities       1,703,744       1,053,748         Total long-term liabilities       8,906,002       10,902,865         NET ASSETS — Unrestricted       29,211,093       19,512,536 <td></td> <td></td> <td></td>			
TOTAL       \$70,019,888       \$56,939,260         LIABILITIES AND NET ASSETS       \$3,220,176       \$3,720,383         CURRENT LIABILITIES:       \$3,220,176       \$3,720,383         Accound spayable       \$3,220,176       \$3,720,383         Accured expenses       1,462,752       2,129,267         Accured salaries and wages       11,857,520       7,153,924         Due to affiliates and other — current portion       6,489,207       6,261,137         Notes payable and capital leases — current portion       5,233,551       3,106,747         Other current liabilities       2,179,457       2,868,328         Total current liabilities       31,902,793       26,523,859         LONG-TERM LIABILITIES:       Notes payable and capital leases — less current portion       2,445,477       3,539,775         Notes payable and capital leases — less current portion       2,445,477       3,539,775         Due to affiliates and other — long-term       4,756,781       6,309,342         Other long-term liabilities       1,703,744       1,053,748         Total long-term liabilities       8,906,002       10,902,865         NET ASSETS — Unrestricted       29,211,093       19,512,536	Other assets	3,887,003	642,255
LIABILITIES AND NET ASSETSCURRENT LIABILITIES: Accounts payableAccounts payable\$ 3,220,176Accrued expenses1,462,752Accrued salaries and wages11,857,520Due to affiliates and other — current portion6,489,207Notes payable and capital leases — current portion5,233,551Noter postretirement benefits obligation1,460,130Other postretirement benefits obligation1,460,130Other current liabilities2,179,457Z.179,4572,868,328Total current liabilities31,902,79326,523,859LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion2,445,477Sotes payable and capital leases — less current portion2,445,477Due to affiliates and other — long-term4,756,781Other long-term liabilities1,703,744Total long-term liabilities8,906,002NET ASSETS — Unrestricted29,211,09319,512,536	Total noncurrent assets	12,918,351	9,367,250
CURRENT LIABILITIES: Accounts payable\$ 3,220,176\$ 3,720,383Accrued expenses $1,462,752$ $2,129,267$ Accrued salaries and wages $11,857,520$ $7,153,924$ Due to affiliates and other — current portion $6,489,207$ $6,261,137$ Notes payable and capital leases — current portion $5,233,551$ $3,106,747$ Other postretirement benefits obligation $1,460,130$ $1,284,073$ Other current liabilities $2,179,457$ $2,868,328$ Total current liabilities $31,902,793$ $26,523,859$ LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion $2,445,477$ $3,539,775$ Due to affiliates and other — long-term $4,756,781$ $6,309,342$ Other long-term liabilities $1,703,744$ $1,053,748$ Total long-term liabilities $8,906,002$ $10,902,865$ NET ASSETS — Unrestricted $29,211,093$ $19,512,536$	TOTAL	\$70,019,888	\$56,939,260
Accounts payable\$ 3,220,176\$ 3,720,383Accrued expenses $1,462,752$ $2,129,267$ Accrued salaries and wages $11,857,520$ $7,153,924$ Due to affiliates and other — current portion $6,489,207$ $6,261,137$ Notes payable and capital leases — current portion $5,233,551$ $3,106,747$ Other postretirement benefits obligation $1,460,130$ $1,284,073$ Other current liabilities $2,179,457$ $2,868,328$ Total current liabilities $31,902,793$ $26,523,859$ LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion $2,445,477$ $3,539,775$ Due to affiliates and other — long-term $4,756,781$ $6,309,342$ Other long-term liabilities $1,703,744$ $1,053,748$ Total long-term liabilities $8,906,002$ $10,902,865$ NET ASSETS — Unrestricted $29,211,093$ $19,512,536$			
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Due to affiliates and other — current portion $6,489,207$ $6,261,137$ Notes payable and capital leases — current portion $5,233,551$ $3,106,747$ Other postretirement benefits obligation $1,460,130$ $1,284,073$ Other current liabilities $2,179,457$ $2,868,328$ Total current liabilities $31,902,793$ $26,523,859$ LONG-TERM LIABILITIES: $31,902,793$ $26,523,859$ Notes payable and capital leases — less current portion $2,445,477$ $3,539,775$ Due to affiliates and other — long-term $4,756,781$ $6,309,342$ Other long-term liabilities $1,703,744$ $1,053,748$ Total long-term liabilities $8,906,002$ $10,902,865$ NET ASSETS — Unrestricted $29,211,093$ $19,512,536$			
Notes payable and capital leases — current portion $5,233,551$ $3,106,747$ Other postretirement benefits obligation $1,460,130$ $1,284,073$ Other current liabilities $2,179,457$ $2,868,328$ Total current liabilities $31,902,793$ $26,523,859$ LONG-TERM LIABILITIES: $31,902,793$ $26,523,859$ Notes payable and capital leases — less current portion $2,445,477$ $3,539,775$ Due to affiliates and other — long-term $4,756,781$ $6,309,342$ Other long-term liabilities $1,703,744$ $1,053,748$ Total long-term liabilities $8,906,002$ $10,902,865$ NET ASSETS — Unrestricted $29,211,093$ $19,512,536$			
Other postretirement benefits obligation1,460,1301,284,073Other current liabilities2,179,4572,868,328Total current liabilities31,902,79326,523,859LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion2,445,4773,539,775Due to affiliates and other — long-term4,756,7816,309,342Other long-term liabilities1,703,7441,053,748Total long-term liabilities			
Other current liabilities       2,179,457       2,868,328         Total current liabilities       31,902,793       26,523,859         LONG-TERM LIABILITIES:       2,445,477       3,539,775         Due to affiliates and other — long-term       4,756,781       6,309,342         Other long-term liabilities       1,703,744       1,053,748         Total long-term liabilities       8,906,002       10,902,865         NET ASSETS — Unrestricted       29,211,093       19,512,536			
LONG-TERM LIABILITIES: Notes payable and capital leases — less current portion2,445,4773,539,775Due to affiliates and other — long-term4,756,7816,309,342Other long-term liabilities1,703,7441,053,748Total long-term liabilities8,906,00210,902,865NET ASSETS — Unrestricted29,211,09319,512,536			
Notes payable and capital leases — less current portion       2,445,477       3,539,775         Due to affiliates and other — long-term       4,756,781       6,309,342         Other long-term liabilities       1,703,744       1,053,748         Total long-term liabilities       8,906,002       10,902,865         NET ASSETS — Unrestricted       29,211,093       19,512,536	Total current liabilities	31,902,793	26,523,859
Notes payable and capital leases — less current portion       2,445,477       3,539,775         Due to affiliates and other — long-term       4,756,781       6,309,342         Other long-term liabilities       1,703,744       1,053,748         Total long-term liabilities       8,906,002       10,902,865         NET ASSETS — Unrestricted       29,211,093       19,512,536	LONG-TERM LIABILITIES:		
Due to affiliates and other — long-term       4,756,781       6,309,342         Other long-term liabilities       1,703,744       1,053,748         Total long-term liabilities       8,906,002       10,902,865         NET ASSETS — Unrestricted       29,211,093       19,512,536		2,445,477	3,539,775
Total long-term liabilities       8,906,002       10,902,865         NET ASSETS — Unrestricted       29,211,093       19,512,536		4,756,781	6,309,342
NET ASSETS — Unrestricted	Other long-term liabilities	1,703,744	1,053,748
	Total long-term liabilities	8,906,002	10,902,865
TOTAL \$70,019,888 \$56,939,260	NET ASSETS — Unrestricted	29,211,093	19,512,536
	TOTAL	\$70,019,888	\$56,939,260

See notes to consolidated financial statements.

# CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED JUNE 30, 2007 AND 2006

	2007	200	06
	Unrestricted Net Assets	Unrestricted Net Assets	Temporarily Restricted Net Assets
OPERATING REVENUES:			
Net patient care revenues (net of charity care of			
\$5,073,936 in 2007 and \$2,053,131 in 2006)	\$198,071,621	\$178,720,399	\$ -
Contract services	39,910,090	32,662,587	
Other services	6,870,815	6,575,476	
Net assets released from restriction		349,722	(349,722)
Total operating revenues	_244,852,526	218,308,184	(349,722)
OPERATING EXPENSES:			
Provider salaries	91,229,105	79,549,060	
Employees salaries and wages	36,388,734	31,961,104	
Provision for bad debts	20,955,764	20,456,219	
Provider fringe benefits	15,553,085	13,333,192	
Professional liability insurance	9,806,074	9,625,970	
Employee fringe benefits	11,310,473	9,603,687	
Medical supplies	1,651,060	1,183,304	
Office and administrative other	7,598,198	7,818,728	
Purchased services and management fees	5,292,177	6,108,106	
Academic enrichment and strategic initiative	6,491,743	5,859,580	
Clinical drugs and medications	15,532,968	13,215,304	
Rent and other occupancy costs	4,263,202	2,789,282	
Other provider related expenses	2,603,630	2,924,508	
Supplies	2,656,289	2,562,499	
Depreciation and amortization	1,665,025	1,361,586	
Other clinical related expenses	921,502	495,711	
Office and administrative billing	583,755	715,794	
Interest expense	790,483	833,995	
Insurance	129,022	127,463	
Total operating expenses	235,422,289	210,525,189	
OPERATING INCOME	9,430,237	7,782,995	(349,722)
NONOPERATING INCOME:			
Other nonoperating — net	(1,124,183)	357,989	
Investment income	921,114	609,544	
Forgiveness of payable	489,973	700,000	
Loss on sale of assets	(18,584)	(110,286)	
Total nonoperating income	268,320	1,557,247	
INCREASE (DECREASE) IN NET ASSETS	9,698,557	9,340,242	(349,722)
NET ASSETS — Beginning of year	19,512,536	10,172,294	349,722
NET ASSETS — End of year	\$ 29,211,093	<u>\$ 19,512,536</u>	<u>\$                                    </u>

See notes to consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2007 AND 2006

	2007	2006
CASH FLOWS FROM OPERATING ACTIVITIES:		
Increase in net assets	\$ 9,698,557	\$ 8,990,520
Adjustments to reconcile change in net assets to net cash		
provided by operating activities:		
Depreciation and amortization	1,665,025	1,361,586
Gain on sale of assets	18,584	110,286
Forgiveness of payable to affiliate	(489,973)	(700,000)
(Increase) decrease in:		
Accounts receivable — patient care — net	(2,624,082)	(1,635,700)
Accounts receivable — other current — net	105,976	727,716
Due from affiliates	(2,301,632)	(283,259)
Note receivable — short term	5,121	15,952
Inventories	(379,007)	(411,965)
Prepaid expenses	(14,814)	(136,738)
Other assets	(794,748)	390,105
Accounts payable Due to affiliates	(500,207) (834,518)	520,785 3,107,175
Accrued salaries and wages	4,703,596	(571,622)
Other post-retirement benefit obligation	176,057	84,326
Other accrued liabilities	(666,515)	1,133,341
Other liabilities	(38,875)	212,093
	(30,075)	
Net cash provided by operating activities	7,728,545	12,914,601
CASH FLOWS FROM INVESTING ACTIVITIES — Purchase of property, plant, furnitures, and equipment Contribution to investment in other LLC	(1,989,962) (2,450,000)	(2,841,258)
Net cash used in investing activities	(4,439,962)	(2,841,258)
CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from notes payable Payments on notes payable	12,227,981 (11,195,475)	14,403,654 (19,058,313)
Net cash provided by (used in) financing activities	1,032,506	(4,654,659)
NET INCREASE IN CASH AND CASH EQUIVALENTS	4,321,089	5,418,684
CASH AND CASH EQUIVALENTS — Beginning of year	18,865,259	13,446,575
CASH AND CASH EQUIVALENTS — End of year	\$ 23,186,348	<u>\$ 18,865,259</u>
SUPPLEMENTAL DISCLOSURES OF CASH INFORMATION: Cash paid for interest	<u>\$ 762,531</u>	<u>\$ 823,870</u>
Property additions under capital lease agreements	<u>\$</u>	<u>\$ 819,876</u>
Transfers of assets and liabilities: Fair value of assets assumed	<u>\$</u>	<u>\$ 172,832</u>
Liabilities assumed	\$-	\$ (112,949)
	ψ	Ψ (112,747)

See notes to consolidated financial statements.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED JUNE 30, 2007 AND 2006

# 1. DESCRIPTION OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Organization** — Ohio State University Physicians, Inc. and subsidiaries, (OSUP) located in Columbus, Ohio, is a 501(c)(3) tax-exempt physician organization for the physicians providing medical care and supporting medical research and medical education at The Ohio State University (the "University"). It was incorporated in Ohio in 2002 and the physicians primarily serve communities within the Central Ohio region.

OSUP is the single member of 17 limited liability companies (LLCs). As of June 30, 2007, only 15 of the LLCs are active and included in consolidated financial statements and the accompanying supplemental consolidating schedules. On July 1, 2006, the division of Urology split from OSU Surgery, LLC to become OSU Urology, LLC. Two of the LLCs (Anesthesiology and Orthopedics) have been created but had no business activity through June 30, 2007.

The table outlines the reporting of OSUP's financial statements as of June 30, 2007 and 2006, is as follows:

Practice Plan	2007	2006
Family Medicine Foundation, LLC (FM) OSU Anesthesiology, LLC ("Anesthesiology")	Х	Х
OSU Children's Pediatrics, LLC ("Children's Pediatrics")	Х	Х
OSU Emergency Medicine, LLC (EM)	Х	Х
OSU Eye Physicians and Surgeons, LLC ("Eye")	Х	Х
OSU GYN and OB Consultants, LLC (OBGYN)	Х	Х
OSU Internal Medicine, LLC (IM)	Х	Х
OSU Neuroscience Center, LLC ("Neurology")	Х	Х
OSU Orthopedics, LLC ("Orthopedics")		
OSU Otolaryngology-Head and Neck Surgery, LLC ("Otolaryngology")	Х	Х
OSU Pathology, LLC ("Pathology")	Х	Х
OSU Physical Medicine and Rehabilitation ("Phys Med")	Х	Х
OSU Psychiatry, LLC ("Psychiatry")	Х	Х
OSU Radiation Medicine, LLC ("Radiation Medicine")	Х	Х
OSU Radiology, LLC ("Radiology")	Х	Х
OSU Surgery, LLC ("Surgery")	Х	Х
OSU Urology, LLC ("Urology")	Х	

OSUP obtains certain unique benefits from its association with the University. The consolidated financial statements of OSUP may not necessarily be indicative of the conditions that would have existed or the results of operations if OSUP had been operated without its affiliation with the University.

**Principles of Consolidation** — The consolidated financial statements include the accounts of the OSUP, which are then included in the financial statements of the University because OSUP is a component unit of the University. All significant intercompany balances and transactions have been eliminated in consolidation.

**Cash and Cash Equivalents** — Cash and cash equivalents include investments with original maturities of three months or less, excluding assets whose use is limited.

**Patient Care Accounts Receivable and Net Patient Care Revenues** — Net patient service revenue represents amounts received and the estimated net realizable amounts due from patients and third-party payors for services rendered. OSUP provides care to patients under various reimbursable agreements, including Medicare and Medicaid. These arrangements provide for payment for covered services at agreed-upon rates and under certain fee schedules and various discounts from charges. Provisions have been made in the consolidated financial statements for estimated contractual adjustments, representing the difference between the customary charges for services rendered and related reimbursement.

OSUP utilizes the allowance method for providing for the possibility of uncollectible accounts. The allowance is provided based on management's estimate of the collectibility of the accounts receivable as of June 30, 2007 and 2006. The estimates take into consideration historical trends, payment history, and current economic conditions. Actual results could vary from the estimate. Accounts are charged against the allowance when management deems them to be uncollectible. Interest is not charged by OSUP on past due accounts.

**Charity Care and Community Benefit** — Care is provided to patients regardless of their ability to pay. A patient is classified as charity care in accordance with policies established by the OSU Health System and OSUP. Because collection of amounts determined to qualify as charity care are not pursued, such amounts are written off as administrative adjustments and not reported as net patient service revenue. OSUP maintains records to identify and monitor the level of charity care provided, including the amount of charges foregone for services furnished.

**Inventory** — OSUP's inventory, which consists primarily of prescription drugs and medical supplies, is valued at cost on a first-in, first-out basis.

**Property, Plant, Furnitures, and Equipment** — Property, plant, furnitures, and equipment are stated at cost and include assets leased under capitalized lease obligations. Depreciation and amortization are calculated on the straight-line method. The depreciation and amortization methods are designed to amortize the assets over their estimated useful lives, ranging from 3 to 40 years. Capitalized lease amortization is included in depreciation expense.

Maintenance and repairs are charged to expense as incurred. Upon retirement of equipment, the cost is removed from the asset accounts and the related depreciation allowance is adjusted with the difference being charged or credited to nonoperating gains (losses).

**Professional and General Insurance** — Because of the nature of its operations, OSUP is at all times subject to pending and threatened legal actions that arise in the normal course of its activities. Malpractice and general patient liability claims have been asserted against OSUP by various claimants. The claims are in various stages and some may ultimately be brought to trial.

OSUP maintains professional and general liability insurance, underwritten by the University Self-Insurance Program (USIP). At June 30, 2007, management believes asserted and unasserted claims and assessments will not exceed the limits of insurance coverage. Coverage limits are \$4 million per incident with no aggregate layer. Accordingly, no amounts have been accrued for malpractice and general patient liability claims at June 30, 2007 and 2006.

There may be other claims asserted arising from services provided to patients; however, management has no basis to estimate the ultimate cost, if any, of the settlement of such potential claims, and accordingly, has not accrued for them.

**Temporarily Restricted Net Assets** — Temporarily restricted net assets are cash and other assets whose use by OSUP has been limited by donors. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements. As of June 30, 2007 and 2006, there are no temporarily restricted net assets.

Federal Income Taxes — OSUP is a not-for-profit corporation and has been recognized as tax-exempt pursuant to Sec. 501(c)(3) of the Internal Revenue Code. As such, no provision for income taxes has been included in the accompanying consolidated financial statements.

**Use of Estimates** — The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Fair Value of Financial Instruments** — Cash and cash equivalents, accounts receivable, and accounts payable are recorded at their approximate fair value.

**Long-Lived Assets** — OSUP continually evaluates whether circumstances have occurred that would indicate the remaining estimated useful life of long-lived assets may warrant revision or that the remaining balance of such assets may not be recoverable. When factors indicate that such assets should be evaluated for possible impairment, OSUP uses an estimate of the undiscounted cash flows over the remaining life of the asset in measuring whether the asset is recoverable. To date, no such impairments have been necessary.

**New Accounting Pronouncement** — In September 2006, the Financial Accounting Standards Board (FASB) issued FASB Statement No. 157, *Fair Value Measurements*, and is effective for OSUP beginning July 1, 2008. This Statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. This Statement does not require any new fair value measurements. However, for some entities, the application of this Statement will change current practice. OSUP has not determined the impact of the adoption of the Statement on the consolidated financial statements.

## 2. CASH AND CASH EQUIVALENTS

OSUP maintains cash balances at primarily one financial institution, which are in excess of those insured by the Federal Depository Insurance Corporation. However, to date, no losses have been experienced.

# 3. PATIENT ACCOUNTS RECEIVABLE AND CONCENTRATIONS OF CREDIT RISK

OSUP grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. Patient accounts receivable as of June 30, 2007 and 2006, consists of the following:

	2007	2006
Gross patient accounts receivable Allowances for contractual and administrative	\$ 69,673,488	\$ 67,521,695
adjustments and doubtful accounts	(42,910,707)	(43,382,996)
Total	\$ 26,762,781	\$ 24,138,699

The mix of receivables from patients and third-party payors as of June 30, 2007 and 2006, is as follows:

	2007	2006
Medicare	27 %	31 %
Medicaid	10	11
Commercial/other third-party payors	57	51
Patient	6	7
Total	<u>    100</u> %	100 %

### 4. PROPERTY, PLANT, FURNITURES, AND EQUIPMENT

The composition of property, plant, furnitures, and equipment as of June 30, 2007 and 2006, is as follows:

	2007	2006
Land and land improvements Buildings Equipment Furniture and fixtures CIP	\$ 1,962,732 5,369,487 7,850,878 1,475,510 99,015	\$ 1,192,851 4,527,499 6,667,483 1,060,190 1,432,910
Total property, plant, furnitures, and equipment	16,757,622	14,880,933
Allowances for depreciation and amortization	(7,726,274)	(6,155,938)
Total	<u>\$ 9,031,348</u>	<u>\$ 8,724,995</u>

Depreciation and amortization expense for the years ended June 30, 2007 and 2006, amounted to \$1,665,025 and \$1,361,586, respectively.

# 5. NOTE PAYABLE — LINE OF CREDIT AND LONG-TERM DEBT

Through June 30, 2007, OSUP has available lines of credit agreements with a bank that provided for borrowings as follows:

Practice Plan	Line of Credit	Expiration Date
OSUP — Corporate	\$1,000,000	9/30/2007
Family Medicine Foundation, LLC		
OSU Children's Pediatrics, LLC		
OSU Emergency Medicine, LLC	1,000,000	9/30/2007
OSU Eye Physicians & Surgeons, LLC	800,000	9/30/2007
OSU GYN and OB Consultants, LLC	500,000	9/30/2007
OSU Internal Medicine, LLC	3,000,000	9/30/2007
OSU Neuroscience Center, LLC	250,000	9/30/2007
OSU Otolaryngology-Head and Neck Surgery, LLC	1,000,000	9/30/2007
OSU Pathology, LLC		
OSU Physical Medicine and Rehabilitation, LLC	95,000	9/30/2007
OSU Psychiatry, LLC		
OSU Radiation Medicine LLC	100,000	9/30/2007
OSU Radiology, LLC		
OSU Surgery, LLC	1,000,000	9/30/2007
OSU Urology, LLC	500,000	10/20/2007

The agreements require monthly interest payments at the bank's prime rate less 0.75% (7.50% at June 30, 2007, and 8.25% at June 30, 2006). The agreements were secured by accounts receivable, equipment, and fixtures and were subject to certain restrictive and financial covenants. At June 30, 2007 and 2006, \$5,000 and \$0, respectively, were outstanding on these lines of credit. All agreements that expired on September 30, 2007 and October 20, 2007 were extended to November 30, 2007.

A summary of long-term debt (excluding capital lease obligations) at June 30, 2007 and 2006, are as follows:

	2007	2006
Mortgage note payable — due in monthly installments of principal and interest (5.4% fixed rate), due in May 2008	\$ 2,237,917	\$ 2,442,917
Notes payable — due in monthly installments of principal and interest (LIBOR plus 1.85%), due in February 2012	2,118,700	
Notes payable — due in monthly installments of principal and interest (prime less 0.25% rate), due in November 2007	700,473	816,836
Notes payable — due in monthly installments of principal and interest (4.53% fixed rate), due in November 2010	309,886	401,868
Notes payable — due in monthly installments of principal and interest (prime less 0.25% rate), due in November 2007	1,246,957	1,261,814
Notes payable — due in monthly installments of principal and interest (prime less 0.25% rate), due in November 2007	76,813	344,089
Notes payable — due in monthly installments of principal and interest (prime less 0.25% rate), due in January 2009	68,200	
Line of credit — due in monthly installments of interest (prime less 0.75%), due in October 2007	5,000	
Total debt outstanding	6,763,946	5,267,524
Less current portion	(4,771,451)	(2,642,830)
Total	<u>\$ 1,992,495</u>	<u>\$ 2,624,694</u>

Scheduled principal repayments on long-term debt are as follows:

Years Ending June 30	Long-Term Debt
2008	\$4,771,451
2009	199,800
2010	182,000
2011	195,600
2012	1,415,095
Total	\$6,763,946

# 6. CAPITAL LEASE OBLIGATIONS

OSUP has \$1,274,950 in capital lease obligations that have varying maturity dates through 2011 and carry implicit interest rates ranging from 3.3% to 12.1%. Lease arrangements are being used to provide partial financing for certain movable equipment. Capital asset balances, net of depreciation, as of June 30, 2007 and 2006, that are financed under capital leases are \$921,975 and \$1,360,835, respectively.

The scheduled maturities of these leases as of June 30, 2007, are as follows:

Years Ending June 30	Capital Lease Obligations
2008 2009 2010 2011	\$ 494,863 344,558 111,938 18,138
	969,497
Less amount representing interest under capital leases obligations	(54,415)
Total	\$ 915,082

# 7. RELATED-PARTY TRANSACTIONS AND INTERCOMPANY RECEIVABLES AND PAYABLES

OSUP is a supporting organization of the University.

### **Due From**:

*The Ohio State University Health System (the "Health System")* — OSUP provides staffing, coding support, and medical directorships at The Ohio State University Hospital and The Ohio State University Hospital East. Also, the Health System has allocated costs for their share of OSUP administration and

information services overhead and billed for physician billing services provided to Health System physicians by OSUP's billing services. The balances due from the Health System as of June 30, 2007, are as follows:

Practice Plan	Due From Health System
OSUP — Corporate	\$ 555,847
Family Medicine Foundation, LLC	289,813
OSU Emergency Medicine, LLC	52,130
OSU Eye Physicians & Surgeons, LLC	
OSU GYN and OB Consultants, LLC	796,623
OSU Internal Medicine, LLC	953,769
OSU Neuroscience Center, LLC	
OSU Otolaryngology-Head and Neck Surgery, LLC	
OSU Pathology, LLC	59,607
OSU Physical Medicine and Rehabilitation, LLC	
OSU Psychiatry, LLC	216,647
OSU Radiation Medicine, LLC	131,250
OSU Radiology, LLC	31,138
OSU Surgery, LLC	139,887
Total	\$3,226,711

*The Ohio State University and The Ohio State University College of Medicine and Public Health (COMPH)* — OSUP provides staffing, coding support, and medical directorships at The Ohio State University. The balances due from the COMPH as of June 30, 2007, are as follows:

Practice Plan	Due From COMPH
OSUP — Corporate	\$ 55,133
Family Medicine Foundation, LLC	1,870
OSU Emergency Medicine, LLC	40,577
OSU Eye Physicians & Surgeons, LLC	
OSU GYN and OB Consultants, LLC	904
OSU Internal Medicine, LLC	121,101
OSU Neuroscience Center, LLC	
OSU Otolaryngology-Head and Neck Surgery, LLC	
OSU Pathology, LLC	
OSU Physical Medicine and Rehabilitation, LLC	
OSU Psychiatry, LLC	
OSU Radiation Medicine, LLC	
OSU Radiology, LLC	71,843
OSU Surgery, LLC	1,378,802
Total	\$1,670,230

### Due To:

*Health System* — OSUP pays premiums for the USIF (malpractice) and health insurance to the University Office of the Treasurer. The balances due to the Health System as of June 30, 2007, are as follows:

Practice Plan	He	Due to alth System
OSUP — Corporate Family Medicine Foundation, LLC OSU Emergency Medicine, LLC	\$	286,723 621,000
OSU Eye Physicians & Surgeons, LLC OSU GYN and OB Consultants, LLC OSU Internal Medicine, LLC		
OSU Neuroscience Center, LLC OSU Otolaryngology-Head and Neck Surgery, LLC OSU Pathology, LLC		4,035
OSU Physical Medicine and Rehabilitation, LLC OSU Psychiatry, LLC OSU Radiation Medicine, LLC OSU Radiology, LLC	_	60,417 67,317
Total	<u>\$</u> ]	,039,492

*COMPH* — Under the College of Medicine Medical Practice Plan, OSUP is obligated to contribute to the OSU College of Medicine Academic Enrichment Fund, Teaching and Research Fund ("Academic Enrichment"), and Strategic Initiative Fund. Academic Enrichment covers the salaries, benefits, and other operating expenses of the Department of Emergency Medicine. Academic Enrichment is paid to

the Dean's office for support of the Academic, Research, and Clinical missions of the College. The Strategic Initiative fund is comprised of various funds established by the College to support resident education. All of these funds are paid on a quarterly basis.

Practice Plan	Due to COMPH
OSUP — Corporate	\$ -
Family Medicine Foundation, LLC	62,312
OSU Emergency Medicine, LLC	52,716
OSU Eye Physicians & Surgeons, LLC	169,859
OSU GYN and OB Consultants, LLC	1,767,542
OSU Internal Medicine, LLC	1,450,730
OSU Neuroscience Center, LLC	239,057
OSU Otolaryngology-Head and Neck Surgery, LLC	396,189
OSU Pathology, LLC	1,271,848
OSU Physical Medicine and Rehabilitation, LLC	64,130
OSU Psychiatry, LLC	331,163
OSU Radiation Medicine, LLC	98,702
OSU Radiology, LLC	142,672
OSU Surgery, LLC	3,408,558
OSU Urology, LLC	151,018

Total

\$ 9,606,496

# 8. INVESTMENT IN OTHER LIMITED LIABILITY CORPORATIONS (LLC)

In March 2007, OSUP obtained a 40% ownership interest in Fresenius Medical Care-Osuim Kidney Centers, an LLC, by transferring \$2,450,000. At June 30, 2007, the total amount invested is \$2,791,262. Income of \$333,087 was recognized in 2007. OSUP is required to make additional contributions to the LLC to satisfy working capital needs.

OSUP has a 49% ownership interest in Children's Hospital and OSU-Children's Pediatrics, LLC. At June 30, 2007, the total amount invested is \$1,053,923, an increase of \$446,973 from the June 30, 2006, balance of \$606,950. Income of \$446,973 and \$516,684 was recognized for 2007 and 2006, respectively. OSUP is required to make additional contributions to the LLC to satisfy working capital needs.

These investments are recorded on the consolidated balance sheets in other assets.

# 9. MEDICAL MALPRACTICE CLAIMS

OSUP purchases professional and general liability insurance to cover medical malpractice claims through The Ohio State University. The University has established a trusteed self-insurance fund for professional liability claims. The University's estimated liability and the related contributions to the University's self-insurance fund for professional liability claims is based upon an independent actuarial determination as of June 30, 2006. Premiums are assessed to OSUP based on the physician's specialty and the types of surgery performed. Premiums paid for the years ended June 30, 2007 and 2006, were \$10,251,998 and \$9,377,214, respectively.

## **10. RETIREMENT AND HEALTH PLANS**

Retirement benefits are provided for the employees of OSUP through a tax-sheltered 403(b) and 401(a) program administered by an insurance company. OSUP is required to make nondiscretionary contributions of no less than 7.5% under the Interim Retirement Plan; however, some LLCs make an additional discretionary contribution of up to 17.5%, for a range of total employer contributions of 7.5% to 25%. Employees are allowed, but not required, to make contributions to the 403(b) plan. OSUP's share of the cost of these benefits was \$12,772,182 and \$11,394,014 for the years ended June 30, 2007 and 2006, respectively.

		401(a) tributions
Practice Plan	2007	2006
OSUP — Corporate	\$ 332,150	\$ 257,292
Family Medicine Foundation, LLC	396,791	409,595
OSU Children's Pediatrics, LLC		
OSU Emergency Medicine, LLC	905,561	585,144
OSU Eye Physicians & Surgeons, LLC	279,416	265,573
OSU GYN and OB Consultants, LLC	1,108,555	1,130,327
OSU Internal Medicine, LLC	2,966,867	2,512,971
OSU Neuroscience Center, LLC	357,523	287,151
OSU Otolaryngology-Head & Neck Surgery, LLC	403,733	141,144
OSU Pathology, LLC	1,384,412	1,440,586
OSU Physical Medicine and Rehabilitation, LLC	110,152	115,036
OSU Psychiatry, LLC	32,121	31,380
OSU Radiation Medicine, LLC	340,526	322,177
OSU Radiology, LLC	1,445,858	1,392,687
OSU Surgery, LLC	2,492,128	2,502,951
OSU Urology, LLC	216,389	
Total	\$12,772,182	\$11,394,014

OSUP participates in a health insurance plan covering substantially all non-physician employees. All physician employees and certain non-physician employees receive benefits through the health care plan sponsored by the University. Covered services under both plans include medical, dental and vision benefits, life insurance, and long-term disability.

# 11. COMMITMENTS AND CONTINGENCIES

**Operating Leases** — OSUP leases various equipment and facilities under operating leases expiring at various dates through December 2018. Total rental expense in 2007 and 2006 for all operating leases was approximately \$1.9 million and \$1.6 million, respectively.

The following is a schedule by year of future minimum lease payments under operating leases as of June 30, 2007, that have initial or remaining lease terms in excess of one year.

Years Ending June 30	Amount
2008 2009	\$ 2,613,542
2010	1,978,271 1,661,284
2011 2012	1,621,597 1,389,929
2013–2019	7,371,528
Total	\$16,636,151

**Litigation** — OSUP is involved in litigation arising in the course of business. After consultation with legal counsel, management does not believe that claims and lawsuits individually or in the aggregate will have a material adverse effect on OSUP's future financial position or results from operations.

**Health care Legislation and Regulation** — The health care industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, and reimbursement for patient services. Federal and state government activity has continued with respect to investigations and allegations concerning possible violation of billing regulations by health care providers. Violations of these regulations could result in the imposition of significant fines and penalties, as well as having a significant effect on reported net income or cash flows.

Management believes that OSUP is in compliance with applicable government laws and regulations. While no regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time.

## **12. FUNCTIONAL EXPENSES**

OSUP's physicians provide medical services to residents within its geographical location. Expenses related to providing these services for the years ended June 30, 2007 and 2006, are as follows:

	2007	2006
Health care services General and administration	\$148,447,114 86,975,175	\$133,157,395 77,367,794
Total	\$235,422,289	\$210,525,189

\* \* \* \* \* \*

SUPPLEMENTAL CONSOLIDATING SCHEDULES

LUNG-1EKM LIABILITES: Notes payable and capital leases — less current portion Due to affiliates and other — long-term Other long-term liabilities Total long-term liabilities NET ASSETS — Unrestricted TOTAL	CURRENT LIABILITIES: Accounts payable Accrued expenses Accrued salaries and wages Due to affiliates and other — current portion Notes payable and capital leases — current portion Other postretitement benefits obligation Other current liabilities Total current liabilities	TOTAL LIABILITIES AND NET ASSETS	Property, plant, furnitures, and equipment — net Investments and long-term receivables Other assets	NONCURRENT ASSETS: Property, plant, furnitures, and equipment: Property, plant, furnitures, and equipment Accumulated depreciation	Total current assets	Due from affiliate and others Inventories Prepaid expenses Notes receivable	Accounts receivable — other — net	Accounts receivable other — current Allowance for uncollectible non-patient receivables	Accounts receivable patient net	Accounts receivable — patient: Accounts receivable — patient care gross Allowances	CURRENT ASSETS: Cash and cash equivalents	ASSETS
73,938 670,995 845,731 1,590,664 2,193,519 \$7,407,175	\$ 82.230 253.298 2,839,264 59,077 177,449 37,823 173,823 173,851 	<u> </u>	1,558,916 1,053,923 72,190	2,539,549 (980,633)	4,722,146	973,318 292,831	ı		ı		\$3,455,997	OSUP — Corporate
1,714,460	\$ 6,238 8,553 964,875 683,385 81,551 2,117 1,746,719	10,47 <u>0</u> \$3,461,179	- 16,476		3,444,703	295,133	3,649	3,649	ī	113,185 (113,185)	\$3,145,921	FM
2.243,475 \$ 3,162,896	\$ 21,341 5,859 702,156 52,851 119,888 17,326 919,421	\$ 3,162,896	21,430	71,387 (49,957)	3,100,569	95,414 16,293	ī		1,299,753	4,974,250 (3,674,497)	\$ 1,689,109	EM
810,502 \$3,846,702	\$ 226,512 14,485 110,900 174,063 2,257,318 22,774 230,148 3,036,200	<u>2,479,327</u> \$3,846,702	2,478,537	2,815,222 (336,685)	1,367,175	80,090 4,476	ï		1,108,337	2,078,628 (970,291)	\$ 174,272	Eye
810,266 810,266 1,090,582 \$ 5,331,259	\$ 866,221 377,112 601,536 957,276 487,425 140,841 3,430,411	<u>432,007</u> \$ 5,331,259	415,699 30,543 5,765	644,307 (228,608)	4,879,252	821,679 251,868 27,503	ı	46,516 (46,516)	3,017,891	7,568,510 (4,550,619)	\$ 760,311	OBGYN
4,373,460 4,373,460 9,734,838 \$21,139,433	\$ 1,086,824 10,071 3,012,654 1,474,737 646,850 362,469 437,530 7,031,135	<u>6,874,085</u> <u>\$21,139,433</u>	3,965,831 2,908,254	9,664,398 (5,698,567)	14,265,348	1,243,274 543,403 424,708	,		8,307,776	17,751,894 (9,444,118)	\$ 3,746,187	M
470,993 \$ 1,156,149	\$ 87,448 202,742 54,958 243,110 29,644 67,254 685,156	<u>\$ 1,156,149</u>	48,542	89,741 (41,199)	1,086,507	28,338 70,581 11,693	ı		761,693	1,926,077 (1,164,384)	\$ 214,202	Neurology
31,000 359,563 <u>390,563</u> <u>425,546</u> <u>\$2,015,889</u>	\$ 37,681 828 912,998 36,698 114,013 9,635 87,927 1,199,780	109,957 \$2,015,889	92,635 17,322	114,195 (21,560)	1,905,932	2,007 920	ı		844,154	1,780,739 (936,585)	\$1,058,851	Neurology Otolaryngology Pathology
4,949,946 \$ 8,065,068	\$ 226,388 12,343 1,345,576 1,271,848 231,400 27,567 3,115,122	<u>311,461</u> \$ 8,065,068	262,026 30,935 18,500	375,875 (113,849)	7,753,607	60,586 19,243 22,087	56,566	56,566	2,140,856	6,198,555 (4,057,699)	\$ 5,454,269	Pathology
193,179 \$ 702,949	\$ 267,745 5 49,705 124,547 5,000 8,220 54,548 599,770	<u>31,767</u> \$_702,949	21,430	55,415 (33,985)	671,182	9,242	84,520	84,520	566,634	1,073,089 (506,455)	\$ 10,786	Phys Med
521,726 \$1,013,522	\$ 25,755 63,081 398,479 4,481 491,796	\$1,013,522	- 17,674		995,848	397,778	·		250,517	714,366 (463,849)	\$ 347,553	Psychiatry
41,087 41,087 1,063,268 \$ 1,315,909	\$ 76 20,183 98,702 10,903 81,690 211,554	9,424 \$ 1,315,909	894 8,530	1,788 (894)	1,306,485	131,987	,		635,155	1,666,351 (1,031,196)	\$ 539,343	Rad Med
816,926 816,926 1,735,565 \$ 3,317,092	\$ 110,481 1,791 68,457 142,972 48,898 392,002 764,601	<u> </u>	10,724 48,702	39,932 (29,208)	3,257,666	106,209 575	ł		2,871,484	9,340,970 (6,469,486)	\$ 279,398	Radiology

CONSOLIDATING BALANCE SHEET AS OF JUNE 30, 2007

3,206,099 3,206,099 1,191,855 \$ 7,135,905	\$ 149,474 575,665 753,103 802,459 9,500 447,750 2,737,951	342.813 (190.731) 152.082 14.253 3.255 169.590 \$ 7,135,905	Surgery \$ 1,405.589
142,501 142,501 871,639 \$ 1,450,922	\$ 25,762 358,074 38,521 14,425 436,782	3,000 (398) 2,602 2,602 \$ 1,450,922	Urology \$ 898,010
4,478,398 5,189,424 1,703,744 11,371,566 29,211,093 \$ 70,522,049	\$ 3,220,176 1,462,752 11,857,520 6,558,725 3,200,630 1,460,130 2,179,457 29,939,390	16,757,622 (7,726,274) 9,031,348 4,201,624 118,022 13,350,994 \$ 70,522,049	Aggregated \$ 23,179,798
(432,643) (432,643) (432,643) \$(502,161)	\$ (69.518) (69.518)	- (432,643) (432,643) (432,643) \$(502,161)	\$ <b>E.J E</b>
4,478,398 4,756,781 1,703,744 10,938,923 29,211,093 \$ 70,019,888	\$ 3,220,176 1,462,752 111,857,520 6,489,207 3,200,630 1,460,130 2,179,457 29,869,872	16,757,622 (7,726,274) 9,031,348 3,768,981 118,022 12,918,351 \$ 70,019,888	Total \$ 23,186,348

CONSOLIDATING STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2007

INCREASE (DECREASE) IN NET ASSETS	Total nonoperating revenue (expense)	NONOPERATING REVENUE (EXPENSE): Other nonoperating income Investment income (loss) Forgiveness of Debt Gain (loss) sale of assets	OPERATING INCOME (LOSS)	Total operating expenses	Insurance Allocated overhead	Interest expense	Other clinical related expenses	Depreciation and amortization	Other provider related expenses Sumplies	Rent and other occupancy costs	Academic enrichment and strategic initiative	Purchased services and management fees	Medical supplies	Employee fringe benefits	Frovider thinge ocnetits Professional liability insurance	Provision for bad debts	OPERATING EXPENSES: Provider salaries Employees salaries and wages	Total operating revenues	Contract services Other services	Net patient care revenues	r aucur care revenue Gross patient care revenue Provision for contractual and administrative	OPERATING REVENUES:
\$(126,332)	479,425	49,094 446,973 (16,642)	(605,757)	9,292,443	63,986	مەر,515 1,791	510 500	375,978	137 711	534,536		1,200,072 955,240	1 200 272	1,024,170	000,02		244,758 4,200,363	8,686,686	3,289,089 5,397,597		69	OSUP
\$ 330,542	119,680	119,680	210,862	7,282,859	1,188 107,100	14,424	11 11	J.J	153,528 55	523	180,026	20,423 91,056	201 202	32,477	600.572	55,125	5,225,173 75,603	7,493,721	7,086,784 375,220	31,717	\$ 122,323 (90,606)	F
\$ 1,386,096	24,891	24,891	1,361,205	15,976,421	117,696	149,222	32,996	14,086	192,734	40,363	894,783	172,030 144,739	170 020	169,811	1,072,830 571.859	5,944,364	5,786,047 622,987	17,337,626	1,473,794 572,830	15,291,002	\$ 31,239,301 (15,948,299)	E
\$ 721,118	1,040,681	550,708 489,973	(319,563)	9,997,468	109,484	200,707	18,134	207,795	58 560	480,212	293,164	400,297 231,185	64,411	613,311	378,224 175.878	144,757	3,219,669 2,176,718	9,677,905	732,732	8,945,173	\$ 18,238,582 (9,293,409)	Eye
\$ 623,211	94,084	95,693	529,127	21,532,076	165,619	102,412 57,678	61,988	64,681	212 060	491,709	270,592	743,149 707,727	269,541	1,144,452	920,840 649,901	860,859	5,093,130 3,212,710	22,061,203	2,515,308 124,119	19,421,776	\$43,164,401 (23,742,625)	OBGYN
\$ 3,647,086	737,952	405,190 332,762	2,909,134	67,344,893	33,124 649,194	303,227	93,148	£34,493 840,690	374,196	3,400,230 1,371,921	1,178,852	1,092,348 774,782	504,164	3,187,384	2.929.919	4,538,375	28,547,554 10,579,571	70,254,027	3,325,661 1,375,440	65,552,926	\$ 135,232,157 (69,679,231)	М
\$ (173,821)	19,266	19,266	(193,087)	7,470,339	565 98,969	103,834 19,313	49,889	15,403	93,375	1,290,391	173,408	133,220 146,053	36,975	412,724	443,194 322.675	476,412	2,066,085 1,270,070	7,277,252	771,333 251,611	6,254,308	\$ 14,757,469 (8,503,161)	Neurology
\$ (80,240)	7,849	7,849	(88,089)	8,344,971	2,041 51,023	23,233	426,353	18,947	128,206	19,990 178,131	186,708	199,440 225,352	129,626	466,897	212.753	797,550	3,181,060 1,421,957	8,256,882	402,460 494,569	7,359,853	\$ 13,633,302 (6,273,449)	Otolaryngology
\$ 334,821	(1,633,997)	(1,775,376) 141,379	1,968,818	21,019,566	6,224 186,570	130,000	99,458	1,049,735 63,735	302,597	189,529	621,330	1,074,289 727,300	545,927	1,696,015	1,053,842	774,654	6,240,983 5,478,344	22,988,384	8,166,900 543,540	14,277,944	\$ 38,855,011 (24,577,067)	/ Pathology
\$ (32,429)	(595)	(595)	(31,834)	4,812,505	58,675	32,626 12,113	2,490	40,508 4,651	117,334	1,400,338	80,483	04,344 212,078	(29,266)	168,626	213,245	133,348	1,483,645 470,939	4,780,671	1,035,862 95,054	3,649,755	\$ 6,566,364 (2,916,609)	Phys Med
\$ 248,141	10,103	10,103	238,038	4,432,949	49,841	219,735		41,000	14,541	2,839 149,658	101,151	48,266 602,282		144,559	456,762	123,979	1,913,928 454.865	4,670,987	2,716,086	1,954,901	\$4,373,162 (2,418,261)	Psychiatry
\$ 658,431	(4,879)	(4,879)	663,310	3,182,602	500 26,756	23,388		4,273 358	57,741	12,396	273,123	109,950		79,684	423,517	155,547	1,681,011 205.161	3,845,912	786,239 4,492	3,055,181	\$ 7,003,002 (3,947,821)	Rad Med
\$ 166,680	(39,198)	(39,198)	205,878	23,115,583	1,255 177,686	339,911 344	) ) )	82,879 10,470	305,662	46,532	1,462,373	485,735 514,698		366,478	1,911,552	4,157,741	11,857,371 904.689	23,321,461	202,674 151,458	22,967,329	\$ 59,660,685 (36,693,356)	Radiology
\$ 981,113	(416,483)	(416,150)	1,397,596	33,293,185	19,209 307,724	255,303	124,426	301,773 47,833	609,926	500,830	669,658	1,248,617 479,308	124,745		3,033,397	_	12,859,624	34,690,781	7,945,012 1,914,060	24,831,709	\$ 65,915,053 (41,083,344)	Surgery
\$ 1,014,140	(35,159)	(35,159)	1,049,299	3,772,213	930 50,715	57,538	12,620	31,120 398	6,071	44,891	106,092	(7,844) 378,653	4,937	58,727	337,445 738 187	401,203	1,829,067	4,821,512	343,465	4,478,047	\$ 12,884,825 (8,406,778)	Urology
\$ 9,698,557	403,620	(988,883) 921,114 489,973 (18,584)	9,294,937	240,870,073	129,022 2,157,052	2,779,139	921,502	2,000,289	2,603,630	15,532,968 4,398,502	6,491,743	7,615,746 6,207,221	1,651,060	11,310,473	9 806 074	20,955,764	91,229,105 36,416,190	250,165,010	40,793,399 11,299,990	198,071,621	\$451,645,637 (253,574,016)	Aggregated
\$	(135,300)	(135,300)	135,300	(5,447,784)	(2,157,052)	(2,195,384)	2 2 2			(135,300)		(17,548) (915,044)					(27.456)	(5,312,484)	(883,309) (4,429,175)		69	EJE
\$ 9,698,557	268,320	(1,124,183) 921,114 489,973 (18,584)	9,430,237	235,422,289	129,022	583,755 790 483	921,502	2,636,289	2,603,630	15,532,968 4,263,202	6,491,743	7,598,198 5,292,177	1,651,060	11,310,473	0 206 074	20,955,764	91,229,105 36 388 734	244,852,526	39,910,090 6,870,815	198,071,621	\$451,645,637 (253,574,016)	Total



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# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED UPON THE AUDIT PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of Ohio State University Physicians, Inc. Columbus, OH

We have audited the financial statements of Ohio State University Physicians, Inc. (OSUP), as of and for the year ended June 30, 2007, and have issued our report thereon dated November 20, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

# INTERNAL CONTROL OVER FINANCIAL REPORTING

In planning and performing our audit, we considered OSUP's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of OSUP's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of OSUP's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiencies described in the Appendix to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

OUR CONSIDERATION OF THE INTERNAL CONTROL OVER FINANCIAL REPORTING WAS FOR THE LIMITED PURPOSE DESCRIBED IN THE FIRST PARAGRAPH OF THIS SECTION

AND WOULD NOT NECESSARILY IDENTIFY ALL DEFICIENCIES IN THE INTERNAL CONTROL THAT MIGHT BE SIGNIFICANT DEFICIENCIES AND, ACCORDINGLY, WOULD NOT NECESSARILY DISCLOSE ALL SIGNIFICANT DEFICIENCIES THAT ARE ALSO CONSIDERED TO BE MATERIAL WEAKNESSES. HOWEVER, WE BELIEVE THAT NONE OF THE SIGNIFICANT DEFICIENCIES DESCRIBED ABOVE IS A MATERIAL WEAKNESS.

# **COMPLIANCE AND OTHER MATTERS**

As part of obtaining reasonable assurance about whether OSUP's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of OSUP in a separate letter dated November 20, 2007.

This report is intended solely for the information and use of the Board of Directors, management of OSUP, and Auditor of the State of Ohio and is not intended to be, and should not be, used by anyone other than these specified parties.

Deloitte : Touche LLP

November 20, 2007

# SUMMARY OF SIGNIFICANT DEFICIENCIES OHIO STATE UNIVERSITY PHYSICIANS, INC. YEAR ENDED JUNE 30, 2007

# MANAGEMENT'S ESTIMATION OF ACCRUED REVENUE

The unbilled revenue accrual is an accounting estimate requiring management's judgment based on knowledge and experience about past and current events. The unbilled revenue accrual represents revenue earned on or before June 30, 2007, which has not been billed due to the lag period between the performance of services and the billing of services. In order to capture revenue in the appropriate period, OSUP estimated the unbilled revenue at June 30, 2007, based on the actual lag period for the previous quarter. During our audit procedures, we determined the unbilled revenue accrual was understated by approximately \$1.5 million. Management recorded an audit adjustment to correct this understatement. To assess the appropriateness of all balances that are deemed to be significant estimates, management should review the pertinent assumptions used in computing accounting estimates for relevance and accuracy.

# FORMAL RISK ASSESSMENT

OSUP has not performed a risk assessment, including the assessment of the risk that the financial statements may be materially misstated as a result of fraud.





# OHIO STATE UNIVERSITY PHYSICIANS, INC.

FRANKLIN COUNTY

**CLERK'S CERTIFICATION** 

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

Susan Babbett

**CLERK OF THE BUREAU** 

CERTIFIED DECEMBER 18, 2007

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