

Cleveland, Ohio



# Comprehensive Annual Financial Report

For the Fiscal Years Ended June 30, 2009 and 2008



# Mary Taylor, CPA Auditor of State

Board of Trustees Cuyahoga Community College 700 Carnegie Avenue Cleveland, Ohio 44115

We have reviewed the *Independent Auditor's Report* of the Cuyahoga Community College, Cuyahoga County, prepared by Maloney + Novotny LLC for the audit period July 1, 2008 through June 30, 2009. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Cuyahoga Community College is responsible for compliance with these laws and regulations.

Mary Taylor, CPA Auditor of State

Mary Taylor

January 5, 2010





# Comprehensive Annual Financial Report

Fiscal Years Ended June 30, 2009 and 2008 Cuyahoga Community College Cleveland, Ohio

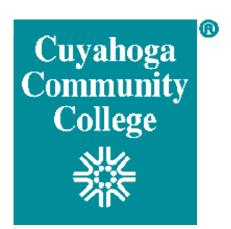
Prepared by

Administration and Finance Division

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# **Introductory Section**



November 19, 2009

To the Board of Trustees and the Residents of Cuyahoga County:

We are pleased to provide you with the Comprehensive Annual Financial Report (CAFR) of the Cuyahoga Community College (the College) for the fiscal years ended June 30, 2009 and 2008.

To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the College. All disclosures necessary to enable the reader to gain an understanding of the College's financial activities in relation to its mission have been included.

We acknowledge that management is responsible for the content of this report and establishing and maintaining internal controls, which ensure that assets are protected from loss, theft, or misuse, and ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

The CAFR has been prepared in conformance with the financial reporting standards applicable to governmental entities set forth by the Governmental Accounting Standards Board in its authoritative pronouncements, as well as the financial reporting standards of the Government Finance Officer's Association. The College is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the US Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and non-Profits Organizations*. Audits are made by the State Auditor, or by CPAs at the direction of that officer, pursuant to Ohio law, and examinations or audits are made under certain federal program requirements. Annual financial reports are prepared by the College, and filed as required by law with the State Auditor after the close of each fiscal year.

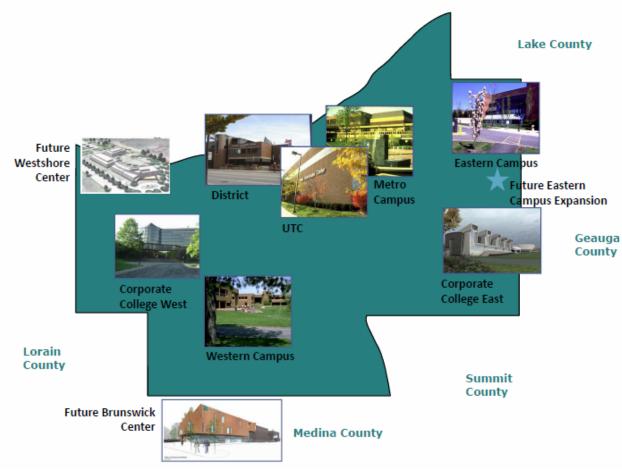
Administration and Finance
District Administrative Services

700 Carnegie Avenue

Cleveland, OH 44115-2878 216· 987· 4761

### **Profile of Cuvahoga Community College**

Cuyahoga Community College is an independent reporting entity within the criteria established by generally accepted accounting principles (GAAP) and the Governmental Accounting Standards Board (GASB). According to GASB Statement No. 14, the financial reporting entity consists of "a primary or special purpose stand alone government, organization(s) for which the government is financially accountable, and other organizations for which the nature and significance of their relationship with the government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete." The College is a related organization because Cuyahoga County Board of Commissioners appoint a majority of its board members; however, it is legally separate, and is fiscally independent of other state and local governments. Although the College is geographically co-extensive with Cuyahoga County, it is an entirely separate subdivision. In accordance with GASB Statement No. 39, the financial activity of the Cuyahoga Community College Foundation is presented as a component unit of the College. The College is not included in any other governmental financial reporting entity.



A nine member Board of Trustees governs the College. Six trustees are appointed by the Board of County Commissioners of Cuyahoga County, and three by the Governor, all for five-year terms. The administrative direction of the College has been delegated by the Board of Trustees to the President and administrative staff. The administrative staff is appointed by the President subject to Board approval.

### **History**

Cuyahoga Community College opened in 1963 and was Ohio's first community college. Its mission is to provide high quality, accessible and affordable educational opportunities and services – including university transfer, technical and lifelong learning programs – that promote

individual development and improve the overall quality of life in a multicultural community.

The College now serves more than 55,000 credit and non-credit students each year at three traditional campuses (East. West and Metropolitan (Metro)), two Corporate College® locations, the Unified Technology Center (UTC), the District Office downtown, the new Westshore location in Westlake, as well as 50+ off-campus sites, and through distance learning



options. College-wide operations include 2.4 million square feet of building space and over 500 acres of grounds. For over 46 years, Cuyahoga Community College has provided high quality, affordable education and programs to more than 700,000 members of our community.

Cuyahoga Community College offers a top quality education and flexible learning options at the lowest tuition in Northeast Ohio. The College also generates spending of about \$500 million annually in Northeast Ohio and sustains more than 25,000 jobs.



Based on state-wide academic enrollment figures, Cuyahoga Community College is the fourth largest higher education institution in Ohio, including the four-year institutions. It is the 26th largest employer in Cuyahoga County (ranked by full-time equivalent positions).

In addition, more than 500,000 Northeast Ohio residents attend college-sponsored cultural, community and sports programs each year. The College is home to JazzFest Cleveland, the nation's premier educational jazz festival, and also hosts popular cultural arts programs at Playhouse Square and at campus theaters.

The College strives for continuous improvement and innovation as evident by the accreditations received, advancement of programs and collaborative engagements formed throughout its history. The College culture will continue to foster employees that believe they can impact a person and the community. The County and State are enriched by receiving a broad spectrum of educated professionals, experiencing community cultural and athletic events and providing an enriched working environment.

### **The Community**

Cuyahoga Community College is located in a seven-county area known as Northeast Ohio, which has a population of 2.9 million, is headquarters to 26 Fortune 1000 firms, and is ranked in the top 6 industrial markets in North America, with almost 10,000 manufacturing companies and more than 2,500 companies that actively participate in international business. Northeast Ohio is a leader in new technology and is home to some of the finest medical institutions in the Country, including the world-renowned Cleveland Clinic and University Hospitals Health System. It is also the center of the nation's largest concentration of industrial and consumer markets; over 10-

million people live within a 150-mile radius. Northeast Ohio is also a regional center for the performing and visual arts, and is home to some of the most famous and prestigious performing arts, museums, and historical institutions in the world, including the Cleveland Orchestra, the

Cleveland Museum of Art, the Rock & Roll Hall of Fame and Museum and the Great Lakes Science Center. Cleveland's theater district is the second largest performing arts center in the Country.

Distinctive demographic and economic factors that have an impact on the College's overall mission and strategies include: (1) the need to provide postsecondary education for a wide range of students, from students in need of developmental education, to honors students in both suburban and urban environments; (2) an urban environment characterized by high poverty rates and low educational attainment; (over 18 percent of County residents [including Cleveland] lack a high school diploma and a little more than half of the students

Cuyahoga County/City of Cleveland Residents Living in Poverty (Percent)				
Cuyahoga County				
Families Below Poverty Level	12.2%			
Individuals Below Poverty Level	15.7%			
City of Cleveland				
Families Below Poverty Level	25.2%			
Individuals Below Poverty Level	29.7%			
United States				
Families Below Poverty Level	9.8%			
Individuals Below Poverty Level	13.3%			

in the Cleveland Metropolitan School District receive diplomas); (3) a shift from traditional "rust-belt" manufacturing jobs to careers in health care, financial services, information technology, and other high-growth sectors; and (4) a steady loss of population, which has historically been reflected in flat enrollment levels.

Poverty and the lack of preparation for college are important factors. Even with low tuition and financial assistance, the availability of financial resources to support themselves while attending college along with a lack of educational goals and direction, often inhibit students' pursuit of, and success in, post-secondary education.

The shift from low-skill jobs to jobs that require advanced skills and higher educational attainment requires the College to invest a significant amount of resources to develop and deliver employer-requested, career-focused training; many of these programs are expensive to deliver.

Cuyahoga County is home to a large number of nationally recognized health care, medical education, medical research and medical technology institutions. The metropolitan area is served by 50 hospitals; 23 are affiliated with medical schools, including the Case Western Reserve University School of Medicine. One of the College's distinctive features is its wide array of health careers programs to address the needs of this industry. Cuyahoga Community College ranks 7th nationally among two-year institutions in the number of Associate degrees awarded for health professions and related clinical sciences and 47th nationally among two-year institutions for the number of nursing degrees awarded.

### **Types of Services**

Cuyahoga Community College offers associate degrees, certificate programs and the first two years of a baccalaureate degree. Students can choose from more than 1,000 credit courses in more than 140 career and technical programs and liberal arts curricula. More than 800 distance learning courses and more than 130 courses at various locations throughout the community; and more than 600 non-credit workforce and professional development courses are offered each year.



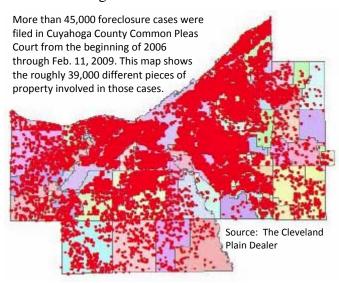
Cuyahoga Community College offers five associate degrees: Associate of Arts, Associate of Science, Associate of Applied Business, Associate of Applied Science, and Associate of Technical Studies. The College is fully accredited by the Higher Learning Commission, a Commission of the North Central Association of Colleges and Schools. In addition, a number of the College's career programs are accredited or approved by appropriate specialized associations or agencies.

The College offers more than 90 technical degree programs. Of these programs, 30 lead to an Associate of Applied Business degree and 61 lead to an Associate of Applied Science degree. Short Term Certificates and Certificates of Proficiency are offered in 11 Business areas and 21 Science areas that ladder into associate degree programs. Post Degree Professional Certificates are offered in 3 business areas and 7 science areas. In addition, Cuyahoga Community College offers a wide variety of non-credit courses, support services and special programs designed to meet the needs of a diverse student body and of the community at large. The college also has 55 formal articulation and transfer agreements with higher education institutions, including both public and private four-year institutions in Ohio and a number of other states.

### **Economic Environment Analysis**

The economic environment in Cuyahoga County and Northeast Ohio has a direct and significant impact on Cuyahoga Community College. Eighty-two percent of credit students who attended Cuyahoga Community College during FY09 were Cuyahoga County residents. In addition, the College receives almost 42% of its annual operating dollars from two Cuyahoga County tax levies.

Cuyahoga County, with a population of 1,283,925, contributes approximately 657,800 workers to the labor force. In January, 2009, the County's estimated unemployment rate was 7.6%, up from 7.1% in December, 2008 and up from 6.7% in January, 2008. Unemployment claims are up 62% from last year, with the County losing nearly 11% of its jobs from 2000-2008, and 26% of its manufacturing jobs. Cuyahoga County is also in a cycle of population decline. Between 2000 and 2007, Cuyahoga County lost nearly 100,000 residents and this decline is projected to continue through 2010.



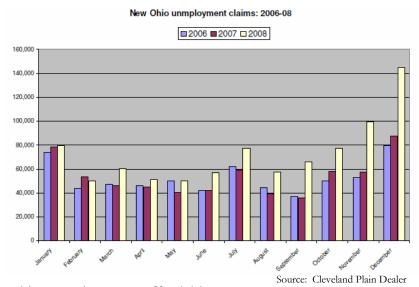
In addition, the current national housing market is having an effect on the area, with home prices falling 28% in the County. The number of Ohio homes foreclosed on in 2008 was at an all-time high of 85,733 according to the Ohio Supreme Court. However, Cuyahoga County foreclosures fell 3% compared to 2007. The County has also received approval from Governor Strickland to try a two-year pilot land-bank program to improve neighborhoods by fixing up and selling foreclosed and

abandoned properties in an attempt to stem the housing crisis.

These issues, combined with the high unemployment rate, directly contribute to a decreased tax base for the College levy revenues and a smaller student enrollment base.

The State of Ohio is also going through a period of economic downturn and increasing

unemployment. The Governor working to reduce projected State deficit of \$7.3 million by requiring program reductions 10-20%, of increasing various State agency fine and penalties, fees. modifying Medicaid policies, and leveraging federal stimulus funds designated for State fiscal relief. In addition to budgetary concerns, unemployment rate was 9.4% in February, 2009, up from 7.6% January, 2009. in Despite these conditions.



Governor Strickland is maintaining his commitment to affordable access to the State's college and universities.

All of these economic factors pose significant challenges for Cuyahoga Community College and will continue to do so in the future. However, there are also opportunities. The President and Governor have prioritized education as one of the key "engines" that will help pull the economy out of its current slump. The economic downturn gives the State and the local community an opportunity to refocus and recommit to higher education. In the Governor's State of the State address, Governor Ted Strickland said, "We will strengthen Ohio by maintaining our commitment to affordable access to our colleges and universities." The college also is using this time to economize via joint ventures with other colleges and strategic partnerships, such as office supply purchasing. These endeavors are creating new innovations and efficiencies for the College's operations. With consumer resources being squeezed by the economy, the Cuyahoga Community College is recognized as the value leader in higher education. The College offers low tuition, convenient locations and quality education in programs that are in demand by both employers and students, as evidenced by an enrollment increase of 9.5% in Spring 2009 compared to last year.

### **Long Term Strategic Financial and Operational Planning**

Cuyahoga Community College engages in annual strategic and operational planning involving all levels of organization and resulting in key College Goals and directions for the year. This process provides a framework to advance the College's mission, vision and values with an emphasis on student success and a commitment to continuous improvement.



The College has Board approved policies to govern all aspects of its operations. To govern financial operations and decisions, the College has policies and procedures in the following areas: Finance, Investment, Debt, Procurement, Planning and Achievement, and Operations. These policies provide guidance for planning of resources and fiscal integrity. The College's Long-Range Plan strives to forecast the revenue and expenses for a five-year period in order to control expenses and yield a balanced budget. The Long-Range Plan models the College's performance based on different revenue and expense scenarios. Fiscal accountability is achieved through the measurement of the College's budget performance against its annual plan and trend analysis.

### **Budget Process**

The College's Board of Trustees adopts a budget for each fiscal year based on a five-year, long-range plan and the College Goals. The linking of the College Goals to measurable objectives is critical in responding effectively to the needs of the community. Under the direction of the President, major budget units are required to submit a comprehensive budget package to the College's Office of Systems, Budget & Management Support, including a full-time staffing plan, enrollment plan, and equipment requests.

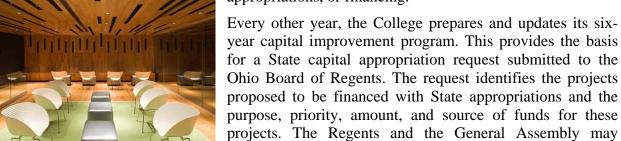
The Office of Resource Development coordinates the restricted fund (grants) efforts and submits an overall restricted budget package and strategy to the Executive Vice Presidents for their review, approval, and submission to the President.

Auxiliary/quasi-auxiliary operations must also prepare a budget package. These operations are intended to be self-supporting. The revenue generated, based upon estimated enrollment or service levels, must be evaluated prior to the development of individual budgets. These operations are important since they allow the College to provide services to students and the community that the College may not otherwise be able to offer (e.g., book centers, food service, parking, and non-credit training).



As part of the budgeting process, allocations for capital projects are also reviewed. Proposed capital projects are assessed against the Academic and Facility Master Plan and Space Utilization Study approved by the Board of Trustees. Annually, the President and relevant staff review and prioritize project requests against resources available through internal funds, State capital

appropriations, or financing.



approve, modify or decline aspects of the College's requested capital appropriation programs.

The Board of Trustees annually reviews operating budgets for the College. The Board adopts the annual budget based on the recommendation of the President and Treasurer. The Board may, if

appropriate, modify the budgets during the year to reflect revised expenditure or revenue projections for that fiscal year.

### **Financial Reporting**

The College's Enterprise Resource Planning (ERP) system is set up to automatically monitor and control budget compliance and adjustments. The ERP system will permit the College's Organizational Units to amend expenditure budgets as long as the changes do not exceed their original authority to spend granted by the Board of Trustees. If the College deems it necessary to exceed the Board of Trustees' original authority to spend due to ongoing operations or an extraordinary event, additional spending must be approved by the Board of Trustees. Once approved, the College must submit a revised certificate of estimated resources to the Cuyahoga County Auditor.

On a monthly basis, the Treasurer presents a monthly financial package and narrative explanation to the Board for its review. That package includes a comparative statement of the College's operating revenues and expenditures, including information pertaining to restricted and special funds, as well as a schedule of investments.

### **Audit & Advisory Services**

The office of Audit and Advisory Services (AAS) is an integral part of the control environment and a trusted advisor in the areas of audit, management advisory services, and training. The department aids the College in providing accurate, reliable and meaningful data and reporting by providing accountability through auditing significant College controls and processes. AAS provides monthly financial, compliance, budget, and reporting training as a value-add service. Formal audit reports effectively document and communicate opportunities to management and the tracking matrix is used to monitor implementation dates in order to strengthen the control environment, mitigate risk, and foster the One College concept.

### **Cash Management**

Ohio laws applicable to all community college districts govern investments and deposits of College funds. The Treasurer is responsible for those investments and deposits. Under recent and current practices, and adopted investment policies, investments are made in U.S. Treasury issuances, certificates of deposit, STAR Ohio (the State Treasurer's subdivision investment pool), and various fixed income and equity mutual funds.

### **Risk Management**

As part of the College's loss transfer techniques, the Department of Risk Management works with a licensed broker to obtain the following insurance coverages: Commercial Property, Commercial General Liability, Commercial Auto, Umbrella Liability, Excess Umbrella Liability, Commercial Crime, Educators Professional/Fiduciary Liability, Foreign Travel, Medical Professional Liability, Basic Athletic Injury, Catastrophic Athletic Injury, Excess Worker Comp & Employers Liability, Builders Risk, and Police Protection. Settled claims have not exceeded the limits of any of the policies listed for the past three years.

### **Strategic Focus Areas**

Cuyahoga Community College developed its 2009-2014 Strategic Plan on the basis of the Chancellor's *Strategic Plan for Higher Education:* 2008-2017, feedback received through the Academic Quality Improvement Program (AQIP) Systems Portfolio and the Systems Appraisal

Feedback Report, and information gathered through a rigorous planning process involving representatives from throughout the College. Four strategic focus areas have been identified for the College to achieve its desired goals. The proposed budget for fiscal year 2010 was developed according to these four strategic focus areas, allowing the College to align the institutional budget with the College mission and student success. These include:

- \*\* Student Success We will enable our students to succeed in accomplishing their educational and career goals by providing them with a high quality education, as evidenced by data. The College will provide a supportive teaching and learning environment, accompanied by an effective array of support services
- **Broadening our Reach** We will increase enrollment in the College by motivating individuals to expand their educational aspirations and by facilitating their participation
- \*\* One College Culture The College will continue to evolve a one college culture that focuses on providing students with a consistent, quality educational experience. To produce quality performance, we will embrace individual accountability, data-driven decision-making, and change
- **Measuring Effectiveness** We will enhance internal, external, and student customer service, operational processes, and college-wide communications through the use of evidence-based decision-making and "best practices."

We believe that these focus areas will allow us to serve our students while achieving the goals set forth by the Chancellor and Governor for higher education. These focus areas are also integrated with the nine AQIP categories and Cuyahoga Community College's strengths and opportunities in each area.

In order to achieve success in these focus areas, the College has implemented several initiatives, a few of which are described here.

### **Academic & Facility Master Plan Implementation**



Construction and building for Cuyahoga Community College occurred primarily in the 1960's and early 70's. The College's 10-Year Academic and Facilities Master Plan is geared to enhance the success, learning and experiences of all our students. Over the next ten years, this Plan will keep the college as one of the top learning environments in the nation. Strategic initiatives in the Capital Program are now focused

on implementing Phase I of this Plan as well as completing the projects that were funded in previous budget periods. The College is using proceeds from a \$121 million bond issue in fiscal year 2009 to begin construction of the new Westshore Campus, Workforce Career Center, and Eastern Campus Health Careers and Technology Center, resulting in increased enrollment and enhanced student services.

### **Academic Quality Improvement Program (AQIP)**

In April of 2004, the College made the commitment to the Academic Quality Improvement Program (AQIP) for re-accreditation through the Higher Learning Commission. AQIP is a continuous improvement model and is an alternative to the traditional ten-year self study for reaccreditation through the Higher Learning Commission. There are nine categories of college

processes and systems for which AQIP asks: 1) how do we know if these processes are working, and 2) how can we improve these processes to be more efficient and effective in support of student learning. The College submitted its first AQIP Systems Portfolio in June 2008 and is now preparing for a Quality Check-up Visit in September 2009.

### **Achieving the Dream**

The College was selected in 2005 to be a part of Achieving the Dream (ATD), the national multi-year initiative created to help more community college students succeed. Results of the ATD initiatives have been tracked over the three-year program, with students in the ATD cohorts experiencing higher levels of student success, as measured by retention rate, credits earned, and grade point average compared to students not enrolled in the initiative. Even though the ATD funding is no longer available for Ohio institutions, Tri-C has received the ATD-



Development Education Initiative (ATD-DEI) funding from the Bill & Melinda Gates Foundation to continue the work of improving remedial education.

### **One College**

As part of the College's One College initiative, leadership continuously assesses the needs of the College in alignment with future directions and the available talent. Effective July 2008, the Finance and Business Services (FBS) Division of the College acquired four new departments through reorganization. Information Technology Services, Marketing and Communications, Human Resources, and Campus Police and Security Services merged with FBS to form Administration and Finance (A&F). In 2009, Resource Development and Legal Services joined A&F to round out the suite of operations that support academic and student success.

Administration and Finance successfully integrated these "new" departments by effectively using the Mission, Objectives, Strategies, Tactics, Actions, and Plans (MOSTAP) organizational design and development process. This process has changed the culture of A&F by focusing on processes rather than functions. Teams are working together to redefine processes and create innovative solutions.

### **Sustainability**

In June 2008, the Board of Trustees adopted a new Sustainability Mission Statement for the College which states, "Tri-C recognizes that its commitment to education and community includes a sense of responsibility to our environment. Tri-C will lead by example by investigating, developing, and promoting sustainable policies, practices, and curricula, with the goal of achieving sustainability throughout the College. The College also aspires to instill in our students, faculty, and staff a sense of stewardship towards the environment by giving them the information and support to continue sustainability efforts beyond the campus environment. We must strive to prepare our students, faculty, and staff to be leaders in creating and promoting a culture of diversity, sustainability, and environmental sensitivity through our community."

To fulfill this mission, a Sustainability Manager was hired and a Sustainability Strategic Plan with dashboard metrics is being finalized. Other notable sustainability activities include:

- An expanded recycling program was rolled-out College-wide in September 2008 to include plastic, glass, metal, paper and cardboard. An annual recycling education plan and metrics are in development to increase recycling rates and types of items recycled.
- Four new green buildings are in design to meet Leadership in Energy and Environmental Design (LEED) silver criteria
- Developing internal and customized green building standards for all Tri-C renovation and new building projects
- Earth Week Events coordinated at each campus and at the College Administration building
- The Marketing and Communications department has instituted a list of preferred printers who adhere to eco-friendly policies. By using FSC certified papers from sustainable forests and papers made with an average of 20 percent post-consumer waste, the College will preserve 192 trees, prevent 17,768 lbs of greenhouse gas emissions, and stop more than 9,000 pounds of solid waste from being generated each year.
- The City of Cleveland and the Northeast Ohio Regional Sewer District are working with Tri-C to explore at East 30th bio-swale pilot and beautification project. If this pilot is built, it will the first of its kind in the City.
- Working with the Ohio Board of Regents to create and lead a statewide higher education sustainability managers' networking group and to create a statewide speaker series on renewable energy and green jobs.

### **Strategic Alliances**

The Governor of Ohio has called for all State-supported higher education institutions to implement efficiency measures and collaborations in order to reduce spending. Cuyahoga Community College is working to meet the State's expectations through various measures, including several partnerships and strategic alliances.

The College has formed a partnership with the Brunswick City School District and the City of Brunswick to create the Brunswick Higher Education Center, a new education facility to serve Medina County and the southwest portions of Cuyahoga County. This facility is scheduled to open in 2010 and will offer associate degrees, certificates, transfer opportunities, and continuing education programs.



Nine public colleges and universities in Northeast Ohio have engaged in a partnership to determine the feasibility of developing and sustaining a common procurement organizational structure. A consulting firm has been contracted by the college and university group to fulfill the feasibility and recommendation portion of the project. The new procurement function would be expected to provide enhanced service to the nine institutions while achieving new cost savings through the aggregation of the purchasing power of the five

institutions, by jointly purchasing goods and services with other universities and state organizations and implementing best practices used by procurement functions both within and outside higher education.

In order to optimize the utilization of our enterprise resource planning (ERP) software and secure the utmost value from its capital investment, the College has negotiated a strategic partnership agreement with SunGard HE, which offers significant cost savings of nearly \$3.75 million on software and maintenance over the ten year contract period. This partnership is the first of its kind in the country and provides a methodology for alignment of people; redefines process and technology; commits to continuous process improvement; and gives the College input on new product development as well as a seat on SunGard's Advisory Committee. This new innovative partnership with SunGard will place the College as a nationwide leader in the community college computing world and better align us with the College's mission and the Governor's Strategic Plan.

The College continues to experience increased energy consumption caused by increased enrollment and the addition of new square footage. The College strives to manage utility expenditures by implementing equipment efficiency upgrades, optimizing consumption practices, and by negotiating the best possible rates for natural gas and electricity commodities. Regarding electricity, rates are demonstrating increased market fluctuations in the State of Ohio as a result of recent deregulation legislation. In an effort to minimize the impact of this deregulated environment, the College has worked to lock in electricity rates in a manner that will ensure a reliable electric supply at the best possible price. Working with the Northeast Ohio Sourcing Office, which is a Council of Governments and a 501 (c) (3) not-for-profit entity, the College led an aggregation program that brought together the purchasing power of approximately 20 local governments, higher education institutions, and not-for-profit organizations for the purpose of procuring electric power at the best possible rate. As a result of this successful program, the College signed a contract with FirstEnergy Solutions that guarantees a savings on electric power of approximately \$847,000 over a 22 month period.

### **Awards and Acknowledgements**

### **Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Cuyahoga Community College for its comprehensive annual financial report for the fiscal year ended June 30, 2008. This was the first year that the College has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal regulations.

A Certificate of Achievement is valid for a period of one year only. We believe that the current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition, the GFOA presented a Distinguished Budget Presentation Award to Cuyahoga Community College, Ohio for its annual budget for the fiscal year beginning July 1, 2008. In order to receive this award, a governmental unit must publish a budget document that meets

program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Finally, the GFOA has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Cuyahoga Community College for its Popular Annual Financial Report for the fiscal year ended June 30, 2008. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to the GFOA.

### Acknowledgements

We wish to thank the members of the Board of Trustees for their support and guidance in conducting the financial operations of the College in a highly responsible manner.

The timely preparation of this comprehensive annual financial report was made possible by the continued dedication and service of the Cuyahoga Community College Administration and Finance Division.

Respectfully submitted,

Dr. Craig Foltin, CPA

an Foli

CFO/Treasurer

Administration & Finance

Mark Polatajko, CPA

Vice President

Administration & Finance

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Michael Abouserhal, CPA

**Executive Director** 

Accounting and Financial Operations

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# Certificate of Achievement for Excellence in Financial Reporting

Presented to

### Cuyahoga Community College Ohio

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2008

A Certificate of Achievement for Excellence in Financial
Reporting is presented by the Government Finance Officers
Association of the United States and Canada to
government units and public employee retirement
systems whose comprehensive annual financial
reports (CAFRs) achieve the highest
standards in government accounting
and financial reporting.



Kit. Put

President

Executive Director



President

Jerry Sue Thornton, Ph.D.



Chairman County Commissioner Appointment Term Ends: 01/17/11

David W. Whitehead



Vice Chairman Governor Appointed Term Ends: 10/12/12

K. Michael Benz



County Commissioner Appointed

Term Ends: 01/17/12

**Jay Coury** 



County Commissioner Appointment

Term Ends: 01/17/12

Daniel A. Marcus



County Commissioner Appointment

Term Ends: 01/17/11

Carmen E. DeHaan

# CUYAHOGA COMMUNITY COLLEGE PRESIDENT & BOARD OF TRUSTEES



County Commissioner Appointment

Term Ends: 01/16/10

Nadine H. Feighan



County Commissioner Appointment

Term Ends: 01/16/10

**David Byrnes** 



Governor Appointment

Term Ends: 10/12/12

Bruce D. Murphy



Governor Appointment
Term Ends: 10/12/13

Patricia Kennedy Scott

## **Cuyahoga Community College College Administration**

Dr. Craig Follins, Executive Vice President, Workforce & Economic Development Dr. Craig Foltin, CPA, Executive Vice President/Treasurer, Administration & Finance Dr. Jacquelyn Joseph-Silverstein, Executive Vice President, Academic & Student Affairs Dr. Linda Simmons, Interim President, Corporate College Dr. Belinda Miles, Campus President, College Vice President, Eastern Campus Dr. Michael Schoop, Campus President, College Vice President, Metropolitan Campus Dr. Patricia Rowell, Campus President, College Vice President, Western Campus Rebecca Ruppert McMahon, General Counsel, Office of Legal Services Terry Butler, Vice President, Access and College Pathways Dr. Patricia Gray, Vice President, Medical Education Programs Gerard Hourigan, Vice President, Information Technology Services Peter Mac Ewan, Vice President, Facilities Development Sandra McKnight, Vice President, Human Resources Dr. Patricia Mintz, Vice President, Student Success Alan Moran, Vice President, Marketing & Communications Gloria Moosmann, Vice President, Resource Development and Executive Director, Foundation Mark Polatajko, CPA, Vice President, Administration & Finance James Potantus, Vice President, Corporate College Claire Rosacco, Vice President, Government Affairs and Community Relations Pete Ross, Vice President, Enrollment Management Dr. Linda Simmons, Vice President, Academic Affairs Dr. Jennifer Spielvogel, Vice President, Planning and Institutional Effectiveness

### **CUYAHOGA COMMUNITY COLLEGE**

### **MISSION**

To provide high quality, accessible and affordable educational opportunities and services — including university transfer, technical and lifelong learning programs —that promote individual development and improve the overall quality of life in a multicultural community.

### **VISION**

Cuyahoga Community College will be recognized as an exemplary teaching and learning community that fosters service and student success. The College will be a valued resource and leader in academic quality, cultural enrichment, and economic development characterized by continuous improvement, innovation, and community responsiveness.

### **VALUES**

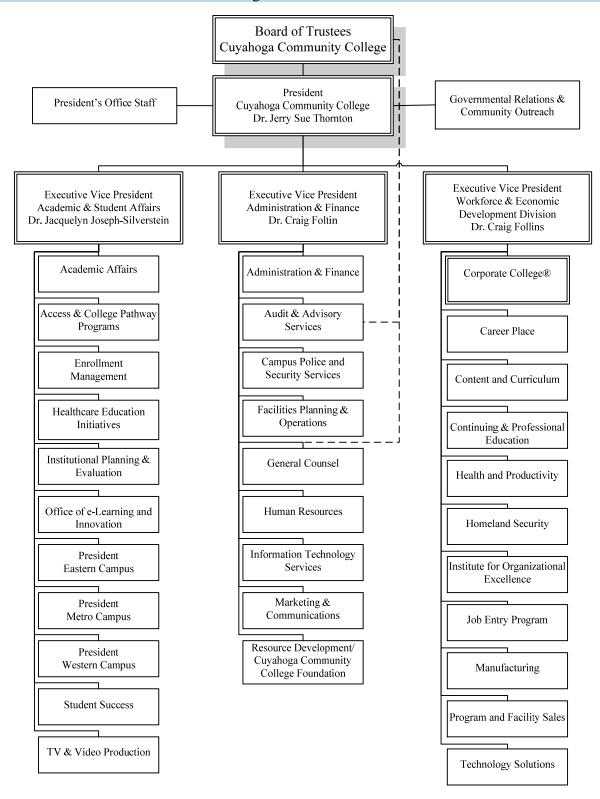
To successfully fulfill the mission and vision, Cuyahoga Community College is consciously committed to diversity, integrity, academic excellence, and achievement of individual and institutional goals. We are dedicated to building trust, respect, and confidence among our colleagues, students, and the community.

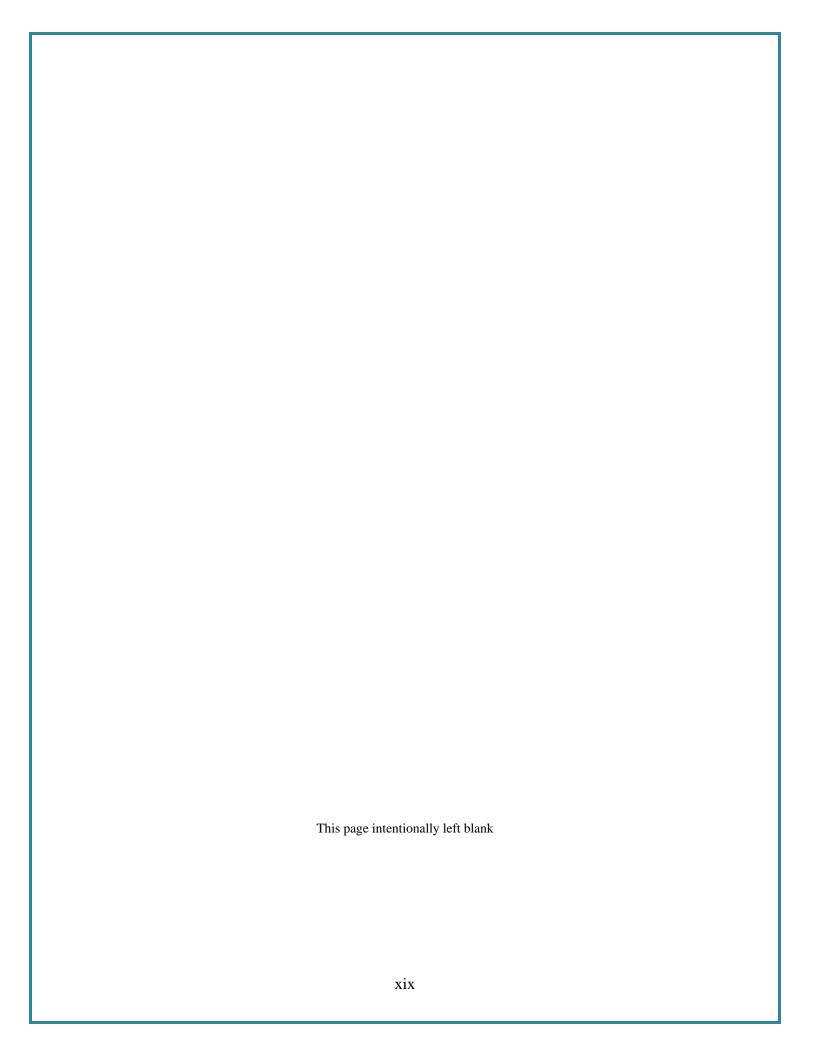






### Cuyahoga Community College Organizational Chart







# **Financial Section**



1111 Superior Avenue | Suite 700 | Cleveland, Ohio 44114-2540 P 216.363.0100 F 216.363.0500 W maloneynovotny.com

#### INDEPENDENT AUDITORS' REPORT

Board of Trustees Cuyahoga Community College Cleveland, Ohio

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of Cuyahoga Community College (the "College") as of and for the years ended June 30, 2009 and 2008, which collectively comprise the College's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities and the discretely presented component unit of the College at June 30, 2009 and 2008, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Management's Discussion and Analysis on pages 2 - 12 is not a required part of the basic financial statements but is supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

In addition, the introductory and statistical sections listed in the table of contents are presented for purposes of additional analysis and are not required parts of the basic financial statements. That information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 19, 2009 on our consideration of the College's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Maloney + Novotny LLC

Cleveland, Ohio November 19, 2009

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

The management's discussion and analysis of Cuyahoga Community College's (the College) financial performance provides an overall review of the College's financial activities for the fiscal years ended June 30, 2009 and 2008. The intent of this discussion and analysis is to look at the College's financial performance as a whole. Readers should also review the basic financial statements and the notes to the basic financial statements to enhance their understanding of the College's financial performance.

### FINANCIAL HIGHLIGHTS

The College's financial position remains strong as reflected in the following key targeted metrics.

### **College Performance Metrics**

	Target	2009	2008	2007
Primary Reserve Ratio	>40%	40.4%	45.3%	47.6%
Viability Ratio	>60%	62.5%	141.0%	200.8%
Net Income Ratio	3%	0.4%	5.9%	8.0%
Debt Burden Ratio	<7%	4.0%	4.1%	3.6%
Debt Service Coverage				
Ratio	>3.13x	1.86x	3.71x	4.87x
Return on Net Assets	>4.43%	0.4%	5.7%	8.2%
Ratio				

- **Primary Reserve Ratio:** Provides a snapshot of the financial strength and flexibility by indicating how long the College could function using its expendable reserves without relying on additional net assets.
- **Viability Ratio:** Measures the financial health at a point in time. The ratio measures the availability of expendable net assets to cover debt.
- **Net Income Ratio:** Measures the financial performance in a given year.
- **Debt Burden Ratio:** Measures debt affordability by examining dependence on borrowed funds as a source of financing its mission and the relative cost of borrowing to overall expenditures.
- **Debt Service Coverage Ratio:** Measures the excess of income over adjusted expenses available to cover annual debt service payments.
- **Return on Net Assets Ratio:** Determines whether the College is financially better off than in previous years by measuring total economic return. The ratio is based on the level and change in total net assets, regardless of asset classification.

As of June 30, 2009, the College's financial position remains strong with total assets of \$571.5 million. Net assets increased from \$272.8 million to \$273.8 million during the year ended June 30, 2009. Net assets increased from \$257.3 million to \$272.8 during the year ended June 30, 2008. The 2009 increase in net assets of \$1.0 million is \$14.5 million less than the 2008 increase of \$15.5 million and \$20.1 million less than the 2007 increase of \$21.1 million.

During 2009, capital assets, net increased by \$41.3 million. The College issued an additional \$125.2 million of capital related debt (includes capital leases, excludes tax anticipation notes) during 2009. Of this amount, \$30.2 million was used to retire tax anticipation notes with the remainder allocated to future capital improvements. During 2008, the College issued \$24.6 million of capital related debt (includes

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

capital leases, excludes tax anticipation notes) while increasing capital assets, net by \$19.8 million. Operating revenues increased \$10.4 million and \$1.9 million in 2009 and 2008. The increase in revenue in 2009 resulted from a larger increase in student enrollment and the resulting increase in student tuition and fees and the increased use of the College's auxiliary enterprise funds. Grants and contracts increased by \$5.6 million and \$1.0 million in 2009 and 2008 primarily due to the increased receipt of direct loan revenue. Operating expenses in 2009 increased by \$27.9 million due to the additional costs associated with the enrollment increase, increases in fringe benefit costs and to increases due to normal inflationary factors. Non-operating revenues for federal and state grants and contracts increased by \$7.1 million in 2009 due to the corresponding increase in financial aid awards associated with the increased enrollment. Investment income, classified as non-operating revenue, decreased by \$6.2 million due to lower interest rates and the loss in market value on certain College investments.

### OVERVIEW OF THE FINANCIAL STATEMENTS

The financial statements are presented in accordance with accounting principles generally accepted in the United States of America, including GASB Statements No. 34. The College follows the "business-type activities" reporting requirements that provide a comprehensive College-wide look at the College's financial activities. The statements are:

- Statements of Net Assets
- Statements of Revenues, Expenses, and Changes in Net Assets
- Statements of Cash Flows

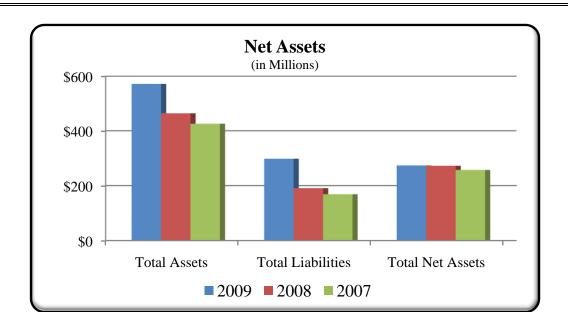
The statements are prepared on the accrual basis and present all assets and liabilities of the College, both financial and capital, and short and long-term. They also present all revenues and expenses of the College during the year, regardless of when cash was received or paid. Collectively, the statements provide information regarding the College's financial condition as of June 30, 2009 and 2008, and the results of its operations and cash flows for the years then ended. Although the Cuyahoga Community College Foundation is considered a component unit of the College, Management's Discussion and Analysis will focus on the activities of the College only.

### FINANCIAL ANALYSIS OF THE COLLEGE AS A WHOLE

### Statement of Net Assets

The Statement of Net Assets includes all assets and liabilities of the College using the accrual basis of accounting.

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited



#### Assets

Total 2009 assets increased \$108.1 million (23.3%) from 2008 principally due to the following factors:

- Capital assets, net of accumulated depreciation, increased by \$41.3 million due to the addition of \$39.7 million of construction in progress, net, \$8.4 million in buildings, building improvements and improvements other than building, \$4.4 million in other non-building related capital assets, net, and the acquisition of \$4.7 million in land; offset by \$15.9 million in depreciation expense, net.
- Restricted investments increased by \$70.8 million due to the investing of the proceeds associated with the issuance of \$121,090,000 of Cuyahoga Community College District, Ohio General Receipts Bonds, Series C that occurred in June 2009. Restricted cash and cash equivalents decreased by \$7.0 million because of the spending of the proceeds of various escrowed capital leases.
- Accounts receivables, net of allowance for doubtful accounts, increased by \$9.6 million primarily
  due to the timing of the receipt of certain financial aid dollars. Cash and cash equivalents decreased
  by \$8.1 million primarily resulting from the timing of the receipt of the aforementioned receivables.
- Inventories decreased by \$1.8 million. In June 2009, the College entered into a management agreement with a contractor to operate the bookstores on behalf of the College. As a component of the agreement, the contractor is required to furnish the inventory at the College's bookstores.

Total 2008 assets increased \$37.7 million (8.8%) from 2007 principally due to the following factors:

• Capital assets, net of accumulated depreciation, increased by \$19.8 million due to the addition of \$12.6 million of construction in progress, net, \$8.1 million in buildings and improvements other than building, \$5 million in other non-building related capital assets, net, and the acquisition of \$11 million in land; offset by \$16.8 million in depreciation expense, net.

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

- Restricted cash and cash equivalents increased by \$16.4 million because of various new escrowed capital leases while cash and investments increased by \$6.9 million, as more cash was available from current year operations.
- Property taxes receivable decreased \$3.8 million due to conservative county auditor estimates of property tax values and collections for 2008. Other receivables decreased by \$1 million as less state capital appropriations were due for funded projects.

### Liabilities

Total 2009 liabilities increased \$107.2 from 2008 million (56.2%) principally due to the following factors:

- General receipts bonds increased \$122.4 million due to the issuance of the Cuyahoga Community College District, Ohio General Receipts Bonds, Series C in June 2009 and its related premium and the principal payment on outstanding bonds.
- Capital lease obligations decreased \$2.7 million due to the College entering into four new capital leases in 2009 totaling \$4.2 million, offset by \$6.9 million of principal payments in the ordinary course of business. (One telecommunication lease totaled \$1.6 million and three technology leases totaled \$2.6 million)
- Tax anticipation notes decreased \$20.9 million due to the retirement of the note from proceeds of the issuance of the General Receipts Bonds Series C.
- Deferred revenue increased \$3.9 million due to an increase in student enrollment during the summer semester. Tuition revenue is recognized during each respective term (see Note 1B to the financial statements).
- Accounts payable and accrued liabilities increased by \$2.1 million primarily due to the increase in accrued interest payable of \$1.4 million that resulted from the issuance of the General Receipts Bonds Series C in June 2009.

Total 2008 liabilities increased \$22.1 from 2007 million (13.1%) principally due to the following factors:

- Capital lease obligations increased \$18.4 million due to the College entering into fourteen new capital leases in 2008, totaling \$24.6 million, offset by \$6.1 million of principal payments in the ordinary course of business. (major leases-energy conservation and efficiency building improvement leases totaled \$14.5 million and the AT&T Voice over IP lease was \$7.5 million.)
- General obligation bonded debt decreased by \$17.3 million while notes payable increased by the \$20.9 million Tax Anticipation Notes issued in 2008. The proceeds were used primarily to retire the Series B General Receipts Bonds. This activity resulted in a net increase of \$3.6 million.

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

Condensed information from the College's statements of net assets follows:

(Table 1) Net Assets (in Thousands)

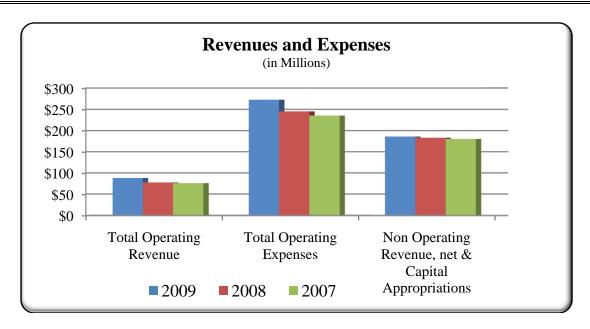
	2009	2008	2007
Assets			
Current Assets	\$212,804	\$211,299	\$203,105
Non-current Assets:			
Capital Assets, Net	260,452	219,198	199,404
Other	98,268	32,887	23,217
Total Non-current Assets	358,720	252,085	222,621
Total Assets	571,524	463,384	425,726
Liabilities			
Current Liabilities	121,342	128,679	107,157
Non-current Liabilities	176,407	61,916	61,318
Total Liabilities	297,749	190,595	168,475
Net Assets			
Invested in Capital Assets,			
Net of Related Debt	162,435	160,745	142,011
Restricted - Expendable	2,598	2,315	2,123
Unrestricted	108,742	109,729	113,117
Total Net Assets	\$273,775	\$272,789	\$257,251

Net assets increased from \$272.8 million to \$273.8 million during the year ended June 30, 2009. Net assets increased from \$257.3 million to \$272.8 during the year ended June 30, 2008.

### Statement of Revenues, Expenses and Changes in Net Assets

The Statement of Revenues, Expenses and Changes in Net Assets present the operating results of the College, as well as the non-operating revenues and expenses. Annual State appropriations and local property taxes, while budgeted for operations, are considered non-operating revenues according to generally accepted accounting principles. In 2009, the College reclassified certain federal and state grants to nonoperating based upon updated guidance from GASB.

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited



### Operating Revenues

Total 2009 operating revenues increased \$10.4 million (13.4%) from 2008 principally due to the following factors:

- Student tuition and fees increased \$2.3 million (6.8%) as a result of increased enrollment.
- Contract and grants increased \$5.6 million (23.0%) as a result of the increase in direct loans associated with the increased enrollment.
- Auxiliary enterprises, consisting of book centers, parking facilities, and food service, increased \$2.1 million or 18.7%. Revenues related to these operations increased due to increased enrollment and the implementation of a new parking fee system for students.

Total 2008 operating revenues increased \$1.9 million (2.6%) from 2007 principally due to the following factors:

- Student tuition and fees increased \$.8 million (2.4%) as a result of increased enrollment.
- Auxiliary enterprises consist of book centers, parking facilities, and food service increased \$.7 million. Revenues related to these operations are dependent on fluctuations in enrollment and pricing.

### **Operating Expenses**

Total 2009 operating expenses increased \$27.9 million (11.4%) from 2008 principally due to the following factors:

• Operating expense increased \$10.8 million due to scheduled salary increases, general increases in cost of benefits and increased staffing due to increased enrollment. This increase is spread throughout most categories.

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

- Student aid expenses increased approximately \$10.1 million (26.1%) due to increased PELL and Direct Loan scholarship revenues and increased need.
- Auxiliary enterprises increased \$1.9 million (16.9%) due to increased cost of goods sold that resulted from increased enrollment.
- Operation and maintenance of plant increased \$4.9 million (21.1%) due to increased labor costs (\$.8 million), utility cost increases (\$.2 million) and the additional costs to improve maintenance (both interior and exterior) at the College campuses (\$.8 million). Approximately \$1.0 million of the increase was from costs previously classified under institutional support and \$2.0 million of the increase was from equipment costs and other project costs that fell below the capitalization threshold.

Total 2008 operating expenses increased \$9.7 million (4.1%) from 2007 principally due to the following factors:

- Operating expense increased by \$3.2 million due to scheduled salary increases and general increases in cost of benefits. This increase is spread throughout most categories.
- Student aid expenses increased approximately \$4.6 million due to increased PELL and Direct Loan scholarship revenues and increased need.
- Institutional support increased \$2.7 million, primarily the net effect of increases in salaries and benefit costs.

Non-operating Revenues (Expenses)

Total 2009 non-operating revenues (expenses) increased \$1.7 million (.9%) from 2008 principally due to the following factors:

- State appropriations increased \$1.9 million (3.0%) due to Ohio House Bill No. 119 that was enacted to replace lost revenue caused by the State of Ohio's mandated tuition rate freeze.
- Property taxes decreased \$.9 million (-1.1%) due to an increase in foreclosures resulting in an increase in delinquencies.
- Federal grants and contracts increased \$5.6 million (20.7%) and state grants and contracts increased \$1.6 million (22.2%) as a result of increased enrollment. Also, due to the current economic condition, a greater percentage of students have become eligible for financial aid resulting in an increase in federal and state grants and contracts.
- Unrestricted investment income, classified as non-operating revenue, decreased by \$6.1 million due to lower interest rates and the loss in market value on certain College investments.

Total 2008 non-operating revenues (expenses) increased \$4.1 million (2.3%) from 2007 principally due to the following factors:

- State appropriations increased \$2.4 million due to Ohio House Bill No. 119 that was enacted to replace lost revenue caused by the State of Ohio's mandated tuition rate freeze.
- Property tax revenues increased \$1.5 million due to better than expected collections of delinquents previously estimated to be uncollectible by the County Auditor.
- The contract and grant revenue increase of \$1.8 million was the result of increased Pell awards.
- The decrease of \$1.4 million in investment income is attributable to the general decline in market interest rates.

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

State Capital Appropriations

Total 2009 capital appropriations from the State of Ohio increased \$1.2 million from 2008. The College receives capital dollars from the State of Ohio for joint State projects that are approved as a part of the State's biennial budget process. During 2009, there were more State funded projects than in 2008.

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

Condensed information from the College's statements of revenues, expenses and changes in net assets follows:

(Table 2) Change in Net Assets (in Thousands)

Non-operating Revenues (Expenses)           State Appropriations         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804		2009	2008	2007
Net Tuition and Fees	Operating Revenues			_
Auxiliary Enterprises         13,349         11,250         10,572           Other         7,978         7,581         8,091           Total Operating Revenue         88,030         77,603         75,651           Operating Expenses         Educational and General:         Instruction and         Section of Control of		\$36,859	\$34,518	\$33,713
Auxiliary Enterprises         13,349         11,250         10,572           Other         7,978         7,581         8,091           Total Operating Revenue         88,030         77,603         75,651           Operating Expenses         Educational and General:         Instruction and         Section of Control of	Contracts and Grants	29,844	24,254	23,275
Total Operating Expenses         88,030         77,603         75,651           Operating Expenses         Educational and General:         Instruction and           Departmental Research         67,470         63,172         62,211           Public Service         19,999         17,481         18,117           Academic Support         21,694         20,242         20,746           Student Services         19,950         18,682         18,280           Institutional Support         37,759         34,757         32,008           Operation and Maintenance         of Plant         28,207         23,300         22,378           Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (	Auxiliary Enterprises	13,349	11,250	
Operating Expenses           Educational and General:         Instruction and           Departmental Research         67,470         63,172         62,211           Public Service         19,999         17,481         18,117           Academic Support         21,694         20,242         20,746           Student Services         19,950         18,682         18,280           Institutional Support         37,759         34,757         32,008           Operation and Maintenance         of Plant         28,207         23,300         22,378           Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)	Other	7,978	7,581	8,091
Educational and General:  Instruction and  Departmental Research  Departmental Research  Public Service  19,999  17,481  Academic Support  21,694  Student Services  19,950  18,682  Institutional Support  Operation and Maintenance  of Plant  28,207  Student Aid  48,703  38,620  34,016  Depreciation  15,895  17,382  16,916  Auxiliary Enterprises  12,966  11,093  10,378   Total Operating Expenses  State Appropriations  Froperty Taxes  81,012  81,888  80,402  Contracts and Grants  41,100  33,957  32,109  Investment Income, Net  Other Revenues (Expenses)  Total Non-operating  Revenues (Expenses)  Total Non-operating  Revenues (Expenses)  181,007  179,306  15,804  15,804  15,804  15,804  15,804	Total Operating Revenue	88,030	77,603	75,651
Instruction and   Departmental Research   67,470   63,172   62,211   Public Service   19,999   17,481   18,117   Academic Support   21,694   20,242   20,746   Student Services   19,950   18,682   18,280   Institutional Support   37,759   34,757   32,008   Operation and Maintenance   of Plant   28,207   23,300   22,378   Student Aid   48,703   38,620   34,016   Depreciation   15,895   17,382   16,916   Auxiliary Enterprises   12,966   11,093   10,378   Total Operating Expenses   272,643   244,729   235,050   Net Operating Revenues (Expenses)   State Appropriations   63,465   61,611   59,175   Property Taxes   81,012   81,888   80,402   Contracts and Grants   41,100   33,957   32,109   Investment Income, Net   (1,516)   4,655   6,015   Other Revenues (Expenses)   (3,054)   (2,805)   (2,498)   Total Non-operating Revenues (Expenses)   181,007   179,306   175,203   Income before State Capital   Appropriations   (3,606)   12,180   15,804	Operating Expenses			
Departmental Research   67,470   63,172   62,211     Public Service   19,999   17,481   18,117     Academic Support   21,694   20,242   20,746     Student Services   19,950   18,682   18,280     Institutional Support   37,759   34,757   32,008     Operation and Maintenance   of Plant   28,207   23,300   22,378     Student Aid   48,703   38,620   34,016     Depreciation   15,895   17,382   16,916     Auxiliary Enterprises   12,966   11,093   10,378     Total Operating Expenses   272,643   244,729   235,050     Net Operating Revenues (Expenses)     State Appropriations   63,465   61,611   59,175     Property Taxes   81,012   81,888   80,402     Contracts and Grants   41,100   33,957   32,109     Investment Income, Net   (1,516)   4,655   6,015     Other Revenues (Expenses)   (3,054)   (2,805)   (2,498)     Total Non-operating Revenues (Expenses)   181,007   179,306   175,203     Income before State Capital   Appropriations   (3,606)   12,180   15,804     Total Popular Income   12,180   15,804     Appropriations   (3,606)   12,180   15,804     Total Popular Income   12,180   15,804     Appropriations   (3,606)   12,180   15,804     Total Popular Income   12,180   15,80	Educational and General:			
Public Service         19,999         17,481         18,117           Academic Support         21,694         20,242         20,746           Student Services         19,950         18,682         18,280           Institutional Support         37,759         34,757         32,008           Operation and Maintenance of Plant         28,207         23,300         22,378           Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations <td>Instruction and</td> <td></td> <td></td> <td></td>	Instruction and			
Academic Support       21,694       20,242       20,746         Student Services       19,950       18,682       18,280         Institutional Support       37,759       34,757       32,008         Operation and Maintenance of Plant       28,207       23,300       22,378         Student Aid       48,703       38,620       34,016         Depreciation       15,895       17,382       16,916         Auxiliary Enterprises       12,966       11,093       10,378         Total Operating Expenses       272,643       244,729       235,050         Net Operating Revenues (Expenses)       (184,613)       (167,126)       (159,399)         Non-operating Revenues (Expenses)       81,012       81,888       80,402         Contracts and Grants       41,100       33,957       32,109         Investment Income, Net       (1,516)       4,655       6,015         Other Revenues (Expenses)       (3,054)       (2,805)       (2,498)         Total Non-operating Revenues (Expenses)       181,007       179,306       175,203         Income before State Capital Appropriations       (3,606)       12,180       15,804	*	,		
Student Services         19,950         18,682         18,280           Institutional Support         37,759         34,757         32,008           Operation and Maintenance of Plant         28,207         23,300         22,378           Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Revenues (Expenses)         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804				18,117
Institutional Support         37,759         34,757         32,008           Operation and Maintenance of Plant         28,207         23,300         22,378           Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Academic Support	,	,	20,746
Operation and Maintenance of Plant         28,207         23,300         22,378           Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804		19,950	18,682	18,280
of Plant         28,207         23,300         22,378           Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Institutional Support	37,759	34,757	32,008
Student Aid         48,703         38,620         34,016           Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Operation and Maintenance			
Depreciation         15,895         17,382         16,916           Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         (Expenses)         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	of Plant	28,207	23,300	22,378
Auxiliary Enterprises         12,966         11,093         10,378           Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         5         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Student Aid	48,703	38,620	34,016
Total Operating Expenses         272,643         244,729         235,050           Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         State Appropriations         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Depreciation	15,895	17,382	16,916
Net Operating Loss         (184,613)         (167,126)         (159,399)           Non-operating Revenues (Expenses)         State Appropriations         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Auxiliary Enterprises	12,966	11,093	10,378
Non-operating Revenues (Expenses)           State Appropriations         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Total Operating Expenses	272,643	244,729	235,050
State Appropriations         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Net Operating Loss	(184,613)	(167,126)	(159,399)
State Appropriations         63,465         61,611         59,175           Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Non-operating Revenues (Expenses)			
Property Taxes         81,012         81,888         80,402           Contracts and Grants         41,100         33,957         32,109           Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804		63,465	61,611	59,175
Contracts and Grants       41,100       33,957       32,109         Investment Income, Net       (1,516)       4,655       6,015         Other Revenues (Expenses)       (3,054)       (2,805)       (2,498)         Total Non-operating Revenues (Expenses)       181,007       179,306       175,203         Income before State Capital Appropriations       (3,606)       12,180       15,804				
Investment Income, Net         (1,516)         4,655         6,015           Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	- ·	,	,	,
Other Revenues (Expenses)         (3,054)         (2,805)         (2,498)           Total Non-operating Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Investment Income, Net			
Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804		* * * *		(2,498)
Revenues (Expenses)         181,007         179,306         175,203           Income before State Capital Appropriations         (3,606)         12,180         15,804	Total Non-operating			
Appropriations (3,606) 12,180 15,804		181,007	179,306	175,203
Appropriations (3,606) 12,180 15,804	Income before State Capital			
State Capital Appropriations 4 592 3 358 5 304		(3,606)	12,180	15,804
5,304 5,304	State Capital Appropriations	4,592	3,358	5,304
<i>Increase in Net Assets</i> 986 15,538 21,108	Increase in Net Assets	986	15,538	21,108
Net Assets - Beginning of Year         272,789         257,251         236,143	Net Assets - Beginning of Year	272,789	257,251	236,143
Net Assets - End of Year         \$273,775         \$272,789         \$257,251	Net Assets - End of Year	\$273,775	\$272,789	\$257,251

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

#### CAPITAL ASSETS AND DEBT ADMINISTRATION

The College's net capital assets totaled \$260.4 million, \$219.2 million, and \$199.4 million as of June 30, 2009, 2008, and 2007. The College uses State capital appropriations, internal resources including debt proceeds, gifts, and other grants for the acquisition of capital assets. State capital appropriations are budgeted on a biennium basis and are predominantly based on the respective institutions' enrollment, size, and age of facilities. During fiscal year 2009, the College's capital assets additions totaled \$57.1 million and depreciation expense was \$15.9 million. Additional information on the College's capital assets may be found in Note 4 of the financial statements.

The College's debt, which is all capital related, is comprised of 2002 Series A Ohio General Receipts Bonds (*Aaa Rated*), 2009 Series C Ohio General Receipts Bonds (*Aa3 Rated*) and capital lease obligations. The College maintains excellent debt ratings from Moody's Investors Service on both issues and from Standard and Poor's on the Series C General Receipts Bonds (AA-). Capital lease obligations decreased \$2.7 million due to the College entering into four new capital leases in 2009 totaling \$4.2 million, offset by \$6.9 million of principal payments in the ordinary course of business. Tax anticipation notes decreased due to the retirement of the note in conjunction with the issuance of the General Receipts Bond Series C. The legal debt service margins as of June 30, 2009, 2008, and 2007 are \$56.6 million, \$54.4 million, and \$52.8 million. During 2008, the College established a debt procedure to guide the issuance of debt. The debt procedure outlines performance metrics targets and establishes internal procedures for debt issuance and debt management. The targets were based on median benchmark scores from Moody's Investor Service and the Higher Learning Commission's Strategic Financial Analysis for Higher Education. Additional information on the College's debt may be found in Notes 11, 12, and 13 of the financial statements.

#### FACTORS IMPACTING FUTURE PERIODS

State appropriations, property taxes, student tuition and fees, and federal grants and contracts comprise the College's principal revenue sources and support the College's operational needs and its abilities to expand programs and pursue other initiatives. The viability of each of these four critical revenue components is highly dependent on variables external to the College such as enrollment trends, local and state economic conditions, federal, state and local legislative actions, County voter sentiment, and others. The College's ability to manage fluctuations within these revenue sources, as well as potential increases in costs of energy and employee benefits, will be vital to its continued success. The College's management utilizes performance metrics which are indicators of financial strength that enable the College to balance fiduciary responsibility and achieve the mission, vision and values.

The current environment in Cuyahoga County and Northeast Ohio has a direct impact on the College. Unemployment claims are up 62% from last year with the County losing nearly 11% of its jobs from 2000-2008. Cuyahoga County is also in a cycle of population decline. Cuyahoga County has lost nearly 100,000 residents between 2000 and 2007 and this decline is expected to continue through 2010. The current national housing market is having an effect with home prices falling 28% in Cuyahoga County. These issues directly contribute to a decreased tax base for the College property tax levies and a potential negative impact on enrollment. The State of Ohio is also going through a period of economic downturn and increasing unemployment causing the State of Ohio to undergo significant program reductions. For fiscal year 2010, the State of Ohio has enacted funding changes for higher education. Beginning in fiscal year 2010, the State of Ohio has discontinued Access Challenge funding. To offset this impact, the State has increased its share of state appropriation funding. The net result is a slight increase in state aid for fiscal year 2010. Also,

Cuyahoga County, Ohio Management's Discussion and Analysis For the Fiscal Years Ended June 30, 2009 and 2008 Unaudited

financial aid for students will be reduced by \$8.3 million due to changes in certain state grants. A portion of this loss of revenue will be offset by the increase in the amount of Pell awards.

The current economic challenges have also generated opportunities. More individuals are attending community colleges for job retraining or to minimize high tuition costs charged by 4 year institutions. Enrollment for 2009 fall semester exceeds the 2008 fall semester by more than 15%. For the fiscal year 2010 budget, the College has instituted a number of budgetary measures including redefining the hiring process to include a high level approval of certain hires, freezing tuition, holding operating expenditures at fiscal year 2009 levels, expanding operational efficiencies and energy saving and moving forward with the College's Academic and Facilities Master Plan.

#### CONTACTING THE COLLEGE'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, and investors and creditors with a general overview of the College's finances and to show the College's accountability for the money it receives. If you have questions about this report or need additional financial information contact, Michael Abouserhal CPA, Executive Director of Accounting and Financial Operations for the Cuyahoga Community College, 700 Carnegie Avenue, Cleveland, Ohio 44115 or email at Mike.Abouserhal@tri-c.edu.

Cuyahoga County, Ohio Statements of Net Assets June 30, 2009 and 2008

	2009	2008	2009	2008
	Cuyahoga	Cuyahoga	Component	Component
	Community	Community	Unit CCC	Unit CCC
	College	College	Foundation	Foundation
Current Assets:				
Cash and Cash Equivalents (Note 2)	\$70,712,336	\$78,836,193	\$178,826	\$112,760
Investments (Note 2)	32,979,719	32,773,005	0	9112,700
Property Taxes Receivable	75,500,796	74,770,254	0	0
Accounts Receivables, Net (Note 3)	26,171,505	16,593,793	2,396,098	1,502,748
Restricted Receivables (Note 3)	3,890,065	3,513,929	0	1,502,710
Inventories (Note 1)	0	1,802,799	0	0
Other Assets	3,549,190	3,009,345	0	0
Total Current Assets	212,803,611	211,299,318	2,574,924	1,615,508
Total Carrent rissels	212,003,011	211,277,310	2,374,724	1,015,500
Noncurrent Assets:				
Restricted Cash and Cash Equivalents (Note 1)	9,650,099	16,661,488	5,129,940	4,665,086
Restricted Investments (Notes 1 and 18)	70,794,735	0	12,732,047	16,850,103
Investments	16,342,226	15,512,153	0	0
Other Assets	1,481,658	712,656	0	0
Capital Assets, Not Being Depreciated (Note 4)	81,160,791	36,705,180	0	0
Capital Assets, Net of Depreciation (Note 4)	179,290,889	182,493,168	0	0
Total Noncurrent Assets	358,720,398	252,084,645	17,861,987	21,515,189
Total Assets	571,524,009	463,383,963	20,436,911	23,130,697
Current Liabilities:				
Accounts Payable and Accrued Liabilities (Note 5)	15,567,173	13,451,617	689,366	727,161
Liabilities Payable from Restricted Assets (Note 5)	1,634,764	1,511,615	0	0
Deferred Property Tax Revenue	70,141,797	68,320,253	0	0
Deferred Revenue	19,156,094	15,232,393	0	0
Capital Lease Obligations (Note 11)	6,520,896	6,222,756	0	0
Tax Anticipation Notes (Note 12)	0	20,932,655	0	C
General Receipt Bonds - current portion (Note 13)	5,515,000	620,000	0	0
Claims and Other Liabilities - current portion (Note 10)	1,825,352	1,482,965	0	C
Compensated Absences - current portion (Note 14)	981,028	904,330	0	0
Total Current Liabilities	121,342,104	128,678,584	689,366	727,161
Noncurrent Liabilities: Capital Lease Obligations (Note 11)	22,037,049	25,083,262	0	0
General Receipt Bonds (Note 13)	144,046,351	26,591,243	0	0
Claims and Other Liabilities (Note 10)	3,530,692	3,928,372	0	0
Compensated Absences (Note 14)	6,792,990	6,313,088	0	0
Total Noncurrent Liabilities	176,407,082	61,915,965	0	0
Total Liabilities	297,749,186	190,594,549	689,366	727,161
ota Labines	297,749,180	190,394,349	089,300	727,101
Net Assets:				
nvested in Capital Assets, Net of Related Debt Restricted:	162,434,878	160,745,108	0	0
Nonexpendable (Note 18)	0	0	1,467,651	1,461,591
Expendable (Note 1 and Note 18)	2,597,645	2,314,529	18,101,068	20,829,185
Unrestricted	108,742,300	109,729,777	178,826	112,760
Total Net Assets	\$273,774,823	\$272,789,414	\$19,747,545	\$22,403,536
				·

Cuyahoga County, Ohio Statements of Revenues, Expenses, and Changes in Net Assets For the Fiscal Years Ended June 30, 2009 and 2008

259,452 254,8486 275,310 47,880 271,124 288,635 249,211 290,019 269,454 298,524 294,131 250,459 58,559	2008 Cuyahoga Community College \$34,518,171 20,584,348 504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751 23,300,118	2009 Component Unit CCC Foundation  \$0 0 0 4,279,428 0 0 1,337,470  5,616,898	2008 Component Unit CCC Foundation  \$0 0 0 2,605,828 0 0 1,447,813  4,053,641  0 0 2,772,961 0
259,452 254,8486 275,310 47,880 271,124 288,635 249,211 290,019 269,454 298,524 294,131 250,459 58,559	\$34,518,171 20,584,348 504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	Unit CCC Foundation  \$0 0 0 4,279,428 0 0 1,337,470  5,616,898	Unit CCC Foundation  \$0 0 0 2,605,828 0 0 1,447,813 4,053,641  0 0 0 2,772,961
59,452 48,486 75,310 47,880 71,124 88,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	\$34,518,171 20,584,348 504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359  63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	\$0 0 0 0 4,279,428 0 0 1,337,470 5,616,898	\$0 0 0 2,605,828 0 1,447,813 4,053,641
59,452 48,486 75,310 47,880 71,124 88,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	\$34,518,171 20,584,348 504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	\$0 0 0 0 4,279,428 0 0 1,337,470 5,616,898	\$0 0 0 2,605,828 0 0 1,447,813 4,053,641 0 0 0 2,772,961
48,486 75,310 47,880 71,124 38,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	20,584,348 504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 0 0 4,279,428 0 0 1,337,470 5,616,898	0 0 0 2,605,828 0 0 1,447,813 4,053,641 0 0 0 2,772,961
48,486 75,310 47,880 71,124 38,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	20,584,348 504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 0 0 4,279,428 0 0 1,337,470 5,616,898	0 0 0 2,605,828 0 0 1,447,813 4,053,641 0 0 0 2,772,961
48,486 75,310 47,880 71,124 38,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	20,584,348 504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 0 0 4,279,428 0 0 1,337,470 5,616,898	0 0 0 2,605,828 0 0 1,447,813 4,053,641 0 0 0 2,772,961
75,310 47,880 71,124 88,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	504,161 31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 0 4,279,428 0 0 1,337,470 5,616,898 0 0 0 0 2,403,106	0 0 2,605,828 0 0 1,447,813 4,053,641 0 0 0 0 2,772,961
47,880 71,124 88,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	31,525 3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 4,279,428 0 0 1,337,470 5,616,898 0 0 0 2,403,106	0 2,605,828 0 1,447,813 4,053,641 0 0 0 0 2,772,961
71,124 88,635 49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	3,133,786 5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	4,279,428 0 0 1,337,470 5,616,898 0 0 0 2,403,106	2,605,828 0 1,447,813 4,053,641 0 0 0 0 2,772,961
88,635 49,211 90,019 30,117 69,454 98,524 94,131 50,459 58,559	5,630,741 11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 0 1,337,470 5,616,898 0 0 0 0 2,403,106	0 0 1,447,813 4,053,641 0 0 0 0 2,772,961
49,211 90,019 30,117 59,454 98,524 94,131 50,459 58,559	11,250,214 1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 1,337,470 5,616,898 0 0 0 0 2,403,106	0 1,447,813 4,053,641 0 0 0 0 2,772,961
90,019 30,117 59,454 98,524 94,131 50,459 58,559	1,950,413 77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	1,337,470 5,616,898 0 0 0 0 2,403,106	1,447,813 4,053,641 0 0 0 0 2,772,961
59,454 98,524 94,131 50,459 58,559	77,603,359 63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	5,616,898 0 0 0 0 2,403,106	4,053,641 0 0 0 0 0 2,772,961
59,454 98,524 94,131 50,459 58,559	63,171,889 17,480,870 20,242,034 18,682,362 34,756,751	0 0 0 0 2,403,106	0 0 0 0 2,772,961
98,524 94,131 50,459 58,559	17,480,870 20,242,034 18,682,362 34,756,751	0 0 0 2,403,106	0 0 0 2,772,961
98,524 94,131 50,459 58,559	17,480,870 20,242,034 18,682,362 34,756,751	0 0 0 2,403,106	0 0 0 2,772,961
98,524 94,131 50,459 58,559	17,480,870 20,242,034 18,682,362 34,756,751	0 0 0 2,403,106	0 0 0 2,772,961
94,131 50,459 58,559	20,242,034 18,682,362 34,756,751	0 0 2,403,106	0 0 2,772,961
50,459 58,559	18,682,362 34,756,751	0 2,403,106	0 2,772,961
58,559	34,756,751	2,403,106	2,772,961
	23,300,118	()	U
06,819			
03,203	38,620,140	1,689,932	745,634
95,045	17,381,801	0	0
56,387	11,093,337	0	0
42,581	244,729,302	4,093,038	3,518,595
12,464) (	167,125,943)	1,523,860	535,046
55,276	61,610,659	0	0
11,910	81,887,751	0	0
93,686	26,834,181	0	0
06,147	7,122,795	0	0
11,239)	4,367,075	0	0
95,112	287,440	(4,179,851)	(651,229)
27,387)	(2,698,532)	0	0
	(104,907)	0	0
27,156)	179,306,462	(4,179,851)	(651,229)
	12,180,519	(2,655,991)	(116,183)
	,,,	0	0
06,349	3,357,628		(116,183)
06,349		(2,655,991)	(110,103)
06,349 06,115) 01,524 35,409	3,357,628	(2,655,991) 22,403,536	22,519,719
)(	ורווחוו		3,357,628 0

Cuyahoga County, Ohio Statements of Cash Flows For the Fiscal Years Ended June 30, 2009 and 2008

		2005
	2009	2008
	Cuyahoga	Cuyahoga
	Community	Community
	College	College
Increase (Decrease) in Cash and Cash Equivalents		
Cash Flows from Operating Activities:		
Student Tuition and Fees	\$36,509,128	\$31,631,676
Grants and Contracts	24,640,650	22,236,100
Sales and Services	7,978,654	8,103,154
Auxiliary Enterprises	12,433,906	11,233,456
Employee and Related Payments	(144,808,397)	(134,223,851
Supplier and Vendor Payments	(62,907,589)	(49,909,113
Payments for Scholarships and Student Aid	(48,847,050)	(34,299,610
Other Receipts	202,448	0
Net cash provided by (used for) operating activities	(174,798,250)	(145,228,188)
Cash Flows from Noncapital Financing Activities:		
Property Tax Receipts	82,102,910	81,398,279
State Appropriations	63,465,276	61,610,659
Grants and Contracts	40,453,477	35,409,902
Other Receipts	0	240,280
Net cash provided by (used for) noncapital		
financing activities	186,021,663	178,659,120
Cash Flows from Capital and Related Financing Activities:		
State Capital Appropriations	4,670,199	5,232,051
Proceeds from Capital Debt, Notes and Leases	157,327,289	37,337,472
Proceeds from Sale of Capital Asset	121	32,270
Bond Issue Costs	(246,338)	(57,985
Purchases of Capital Assets	(54,655,199)	(30,136,005)
Principal paid on Capital Debt, Notes and Leases	(58,411,571)	(23,417,603
Interest Paid on Capital Debt, Notes and Leases	(1,602,794)	(2,417,317
Net cash provided by (used for) capital and		
related financing activities	47,081,707	(13,427,117)
Cash Flows from Investing Activities:		
Proceeds from Sales and Maturities of Investments	56,113,287	11,249,928
Purchases of Investments	(131,176,249)	(37,460,019)
Investment Income	1,622,596	3,425,800
Net cash provided by (used for) investing activities	(73,440,366)	(22,784,291)
Net change in Cash and Cash Equivalents	(15,135,246)	(2,780,476)
Cash and Cash Equivalents - beginning of year	95,497,681	98,278,157
Cash and Cash Equivalents - end of year	\$80,362,435	\$95,497,681
		(continued)

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Cuyahoga County, Ohio Statements of Cash Flows (continued) For the Fiscal Years Ended June 30, 2009 and 2008

	2009	2008
	Cuyahoga Community College	Cuyahoga Community College
Reconciliation of Operating Income (Loss) to Net Cash	Conege	Conlege
Provided by (used for) Operating Activities:		
Operating Income (Loss)	(\$184,612,464)	(\$167,125,943)
Adjustments:		
Depreciation expense	15,895,045	17,381,801
(Increase) Decrease in Assets:		
Receivables, net	(10,193,914)	(831,431)
Inventories	1,802,802	351,713
Other Assets	(539,845)	281,943
Increase (Decrease) in Liabilities:		
Accounts Payable and Accrued Liabilities	(1,601,399)	2,059,934
Deferred Revenues	3,950,218	1,901,211
Compensated Absences	556,601	42,035
Claims and Other Liabilities	(55,294)	710,549
Net cash provided by (used for) operating activities	(\$174,798,250)	(\$145,228,188)
Reconciliation of Cash and Cash Equivalents		
to the Statement of Net Assets:		
Cash and Cash Equivalents	\$70,712,336	\$78,836,193
Restricted Cash and Cash Equivalents-Noncurrent	9,650,099	16,661,488
Total Cash and Cash Equivalents at Year End	\$80,362,435	\$95,497,681
Non-Cash Activities:		
State capital projects paid directly to vendors on College behalf	\$4,591,524	\$3,357,628
Unrealized loss on investments	3,272,140	770,230

See accompanying notes to the basic financial statements

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### **Note 1 – Summary of Significant Accounting Policies**

**Reporting Entity** – Cuyahoga Community College (the "College") is an institution of higher education. In accordance with Governmental Accounting Standards Board ("GASB") Statement No. 14, *The Financial Reporting Entity*, the College is a related organization because Cuyahoga County Board of Commissioners appoints a majority of its board members; however, it is legally separate, and is fiscally independent of other state and local governments. The College is geographically co-extensive with Cuyahoga County but it does not meet the definition of a component unit.

The College is governed by a nine member Board. Six trustees are appointed by the Board of Cuyahoga County Commissioners and three by the Governor of the State of Ohio. A President and Treasurer are appointed by the Board of Trustees to oversee day to day operations and to ensure the fiscal control of the resources of the College.

The College is exempt from income taxes as a political subdivision under federal income tax laws and regulations of the Internal Revenue Service.

Component units are legally separate organization for which the College is financially accountable or for which the nature and significance of their relationship with the College are such that exclusion would cause the College's financials to be misleading or incomplete.

The component unit columns in the financial statements identifies the financial data of the College's component unit, the Cuyahoga Community College Foundation (the "Foundation"), which is a legally separate, not-for-profit organization incorporated and operated exclusively for the benefit of the College and is presented as a discrete component unit in the accompanying financial statements in accordance with GASB Statement No. 39, *Determining Whether Certain Organizations Are Component Units—an amendment of GASB Statement No. 14.* It is reported separately to emphasize that it is legally separate from the College. During the years 2009 and 2008, the Foundation made distributions of approximately \$3.5 million and \$2.9 million to the College for restricted and unrestricted purposes. Complete financial statements may be obtained from the Foundation office at 700 Carnegie Avenue, Cleveland, Ohio 44115.

#### A. Basis of Presentation

The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") as prescribed by the GASB. The College follows the "business-type activities' reporting requirements of GASB Statement No. 34. In accordance with GASB Statement No. 34, the Statements of Net Assets, the Statements of Revenues, Expenses, and Changes in Net Assets, and the Statements of Cash Flows are reported on a College-wide basis.

In accordance with GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, the College is required to follow all applicable GASB pronouncements. In addition, the College should apply all applicable Financial Accounting Standards Board (the "FASB") Statements and Interpretations, Accounting Principles Board (the "APB") Opinions and Accounting Research Bulletins of the Committee on Accounting Procedures issued on or before November 30, 1989 unless those pronouncements conflict with or contradict GASB pronouncements. The College has elected to not apply FASB statements and interpretations issued after November 30, 1989.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### B. Basis of Accounting

**Revenues** – **Exchange and Non-exchange Transactions** Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place.

Non-exchange transactions, in which the College receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the College must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the College on a reimbursement basis.

**Deferred Revenue** Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Revenues and expenditures related to academic terms conducted over two fiscal years, such as summer sessions, are recognized in the fiscal year in which the program is predominantly conducted. In addition, property taxes and certain grant proceeds that do not meet the revenue recognition criteria under GASB Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions, and No. 36, Recipient Reporting for Certain Sharing Nonexchange Revenues (an amendment of GASB Statement No. 33), are deferred.

**Expenses** On the accrual basis of accounting, expenses are recognized when they are incurred.

#### C. Cash Equivalents

Cash equivalents are defined as highly liquid investments with a maturity of three months or less when purchased. STAROhio is an investment pool created pursuant to Ohio statutes and managed by the Treasurer of the State of Ohio. STAROhio is not registered with the Securities and Exchange Commission as an investment company, but does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in STAROhio are valued at STAROhio's share price, which is the price the investment could be sold for on the balance sheet date.

#### D. Investments

Investments are stated at fair value, based on published market quotations. The College does not invest in derivatives. Investments with maturities of less than one year are considered short term.

### E. Inventories

Inventories consist of goods held for resale to operate its bookstores and are valued at the lower of cost (firstin, first-out) or market. Inventory costs are charged to operations when inventory is sold or consumed. In June 2009, the College entered into a management agreement with a contractor to operate the bookstores on behalf of the College.

As a component of the agreement, the contractor is required to furnish the inventory at the College's bookstores. As a result, the College has no inventory at June 30, 2009.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### F. Capital Assets

Land, buildings and equipment are recorded at cost at the date of acquisition, or fair value at the date of donation in the case of gifts. Library books are purchased and recorded as a composite group of similar assets according to the limits below. When property is sold or otherwise disposed of, the carrying value of such assets is removed from the accounts. All depreciation is calculated using the straight-line method over the estimated useful life of the asset and is presented as a separate functional expense category. Expenditures for construction in progress are capitalized as incurred. Interest expense relating to construction is capitalized net of interest income earned on resources set aside for this purpose. For fiscal year 2009, total interest incurred amounted to \$4,429,578 of which \$1,402,191 was capitalized. The College did not have capitalized interest in Fiscal Year 2008.

The College's estimated useful lives used to compute depreciation and capitalization limits are as follows:

	<b>Estimated</b>	Capitalization
	<b>Useful Lives</b>	Threshold
Buildings	40 years	\$100,000
Building improvements	15 years	5,000
Improvements other than buildings	20 years	100,000
Library books	5 years	5,000
Moveable equipment	5 - 10 years	5,000

#### G. Compensated Absences

Full time employees receive paid time off for vacation, illness, and personal reasons. Time is accrued on a fiscal year basis. The amount of time accrued plus the amount of unused leave that can be carried over into the next fiscal year is dependent on the employee's job classification. Compensated absences, including unpaid vacation and sick leave are accrued to conform to GASB Statement No. 16, *Accounting for Compensated Absences*, using the vesting method. See note 14 for more information.

#### H. Net Asset Classifications

In accordance with GASB Statement No. 34 guidelines, the College's resources are classified into the following net assets categories:

*Invested in Capital Assets, Net of Related Debt* – capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction or improvement of those assets. This includes assets to be used in a capital nature.

*Restricted – Expendable* – net assets whose use is subject to externally imposed stipulations that can be fulfilled by actions of the College pursuant to those stipulations or that expire by the passage of time.

*Unrestricted* – net assets that are not subject to externally imposed restrictions. Unrestricted net assets may be designated for specific purposes by the Board of Trustees.

The College first applies restricted resources when an expense is incurred for purposes which both restricted and unrestricted net assets are available.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

#### I. Operating Revenues and Expenses

All revenues from tuition and programmatic sources are considered to be operating revenues. Operating expenses include educational costs, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition, including state appropriations, property tax revenues, investment income, and interest on capital asset-related debt, are reported as non-operating revenues and expenses.

### J. Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and disclosure in the notes to the financial statements. Actual results could differ from those estimates.

### K. Reclassifications

Certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation. In 2009, the College reclassified certain federal and state grants to non-operating based upon updated guidance from GASB. These revenues totaled \$32.4 million in federal grants and \$8.7 million in state grants for fiscal year 2009 and \$26.8 million in federal grants and \$7.1 million in state grants for fiscal year 2008. In addition, \$16.7 million of restricted net assets were reclassified to unrestricted net assets which caused certain reclassifications to restricted receivables and liabilities.

### L. Scholarship Allowances

Scholarship allowances represent the difference between the stated charge for goods and services provided by the College and the amount that is paid by the student or third parties making payments on behalf of the student. Accordingly, some types of student financial aid such as Pell grants and scholarships awarded by the College, are considered to be scholarship allowances. These allowances are netted against tuition and fees revenues in the statement of revenues, expenses, and changes in net assets.

#### M. New Accounting Pronouncements

For fiscal year 2009, the College has implemented Governmental Accounting Standard Board (GASB) Statement No. 49, "Accounting and Financial Reporting for Pollution Remediation Obligations,"Statement No. 52, "Land and Other Real Estate Held as Investments by Endowments", Statement No. 55, "The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments," and Statement No. 56, "Codification of Accounting and Financial Reporting Guidance Contained in the AICPA Statements on Auditing Standards."

GASB Statement No. 49 addresses accounting and financial reporting standards for pollution (including contamination) remediation obligations, which are obligations to address the current or potential detrimental effect of existing pollution by participating in pollution remediation activities such as site assessments and cleanup. The implementation of this statement did not result in any change to the College's financial statements.

GASB Statement No. 52 establishes consistent standards for the reporting of land and other real estate held as investments by essentially similar entities. It requires endowments to report their land and other real estate investments at fair value. Governments are also required to report the changes in fair value as investment income and to disclose the methods and significant assumptions employed to determine fair value. The implementation of this statement did not result in any change in the College's financial statements.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

GASB Statement No. 55 incorporates the hierarchy of generally accepted accounting principles (GAAP) for state and local governments into the GASB authoritative literature. The GAAP hierarchy consists of the sources of accounting principles used in the preparation of financial statements of state and local governmental entities that are presented in conformity with GAAP, and the framework for selecting those principles. The implementation of this statement did not result in any change in the College's financial statements.

GASB Statement No. 56 incorporates accounting and financial reporting guidance previously only contained in the American Institute of Certified Public Accountants' and auditing literature into the GASB's accounting and financial reporting literature for state and local governments. The statement's guidance addresses related party transactions, going concern considerations, and subsequent events from the AICPA literature. The implementation of this statement did not result in any change in the College's financial statements.

#### N. Restricted Net Assets

Restricted net assets of the College whose use has been limited to a specific time period or purpose are available for the following uses at June 30:

	2009	2008
Instruction	\$129,829	\$94,429
Public Service	1,122,734	1,083,989
Academic Support	320,943	159,055
Student Services	11,044	15,906
Institutional Support	28,123	3,287
Student Aid	983,768	948,863
Other	1,204	9,000
	\$2,597,645	\$2,314,529

#### O. Restricted Cash and Cash Equivalents

The College has unspent capital lease proceeds of \$4,079,899 and \$16,349,272 at June 30, 2009 and June 30, 2008, respectively, whose use has been externally restricted primarily for two significant energy efficiency building improvements and a communication system. The College has unspent debt proceeds of \$5,227,860 whose use is restricted for various capital projects at June 30, 2009. Also, \$342,340 and \$312,216 for June 30, 2009 and June 30, 2008, respectively, is restricted for other miscellaneous purposes.

#### P. Restricted Investments

At June 30, 2009, the College has unspent debt proceeds of \$70,794,735 whose use is restricted for various capital projects. The College did not have restricted investments as of June 30, 2008.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### Note 2 – Deposits and Investments

Ohio law provides that deposits may be placed in eligible banks or trust companies designated by the College. Such banks and trust companies shall furnish security for every such deposit as is required by Ohio Revised Code (ORC) section 135.18. Each public depository in which the College places deposits must pledge eligible securities of aggregate market value equal to the excess amount of deposits not insured by the Federal Depository Insurance Corporation (FDIC).

The College's investment policy is governed by State statues and authorizes the College to invest in securities of the U.S. government or of its agencies or instrumentalities, the Treasurer of State's pooled investment program (STAROhio), obligations of this State or any of its political subdivisions, certificates of deposit of any national bank located in Ohio, written repurchase agreements with any eligible Ohio financial institution that is a member of the federal reserve system or federal home loan bank, money market funds, bankers acceptances which are eligible for repurchase by the federal reserve system, other equity mutual fund investments, and various fixed income investments.

The following information classifies deposits and investments by categories of risk as defined in GASB Statement 40, "Deposit and Investment Risk Disclosures."

**Deposits** – Custodial credit risk is the risk that in the event of a failure of a depository financial institution or counterparty to a transaction, the College will be unable to recover the value of deposits or collateral securities that are in the possession of an outside party. The College's policy for deposits requires any balance not covered by depository insurance to be collateralized by the financial institution with eligible pledged securities. Of the June 30, 2009 and 2008 bank balances of \$12,380,909 and 15,351,352, \$1,136,833 and \$500,000 were covered by federal depository insurance, and the remaining \$11,244,076 and \$14,851,352 was covered by pledged securities held by the financial institution's trust department or agent in the name of the College.

**Investments** As of June 30, 2009 and 2008, the College's investments were as follows:

	Six Months and Less	More Than Six Months But Less Than One Year	More Than One Year	Total
Treasury Notes	\$9,272,019	\$11,741,445	\$6,519,423	\$27,532,887
U.S. Agency Securities	26,225,592	35,745,507	8,823,635	70,794,734
Money Markets	10,349,563	0	0	10,349,563
<b>Equity Mutual Funds</b>	12,906,440	0	0	12,906,440
Taxable Bond Funds	8,357,301	0	0	8,357,301
Corporate Bonds	1,499,192	0	0	1,499,192
STAROhio	59,426,184	0	0	59,426,184
Total	\$128,036,291	\$47,486,952	\$15,343,058	\$190,866,301

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

#### 2008 Maturity

	Six Months and Less	More Than Six Months But Less Than One Year	More Than One Year	Total
Treasury Notes	\$4,930,338	\$7,801,821	\$15,512,153	\$28,244,312
Money Markets	20,681,037	0	0	20,681,037
Equity Mutual Funds	12,561,334	0	0	12,561,334
Taxable Bond Funds	6,892,770	0	0	6,892,770
STAROhio	61,962,387	0	0	61,962,387
Total	107,027,866	\$7,801,821	\$15,512,153	\$130,341,840

*Interest Rate Risk* As a means of limiting its exposure to fair value losses caused by rising interest rates, the College's investment policy requires that funds be invested primarily in diversified short-term investments maturing within five years from the date of purchase and that the College's investment portfolio be structured so that securities mature to meet cash requirements for ongoing operations and/or long-term debt payments. The stated intent of the policy is to avoid the need to sell securities prior to maturity.

*Credit Risk* It is College policy to invest in strict adherence to ORC section 3354.10 (B), whereby eligible funds may be invested according to the provisions of ORC section 3345.05 only in high quality investments rated at least Baa/BBB by a major rating agency. STAROhio and the money markets carry a rating of AAAm by Standard and Poor's for 2009 and 2008. The U.S. Agency Securities carry a rating of AAA by Standard and Poor's for 2009. As of June 30, 2009, one taxable bond fund in the amount of \$7,031,790 carries a 4 star rating by Morningstar while the second bond fund in the amount of \$1,325,511 carries a 3 star rating. As of June 30, 2008, the taxable bond fund carried a 5 star rating. The equity mutual funds are not rated. Treasury notes are risk free.

*Concentration of Credit Risk* The College investment policy requires the portfolio to be diversified. The following is the College's allocation as of June 30:

Investment	2009	-	2008	
Treasury Notes	14.43	%	21.67	%
U.S. Agency Securities	37.09		0	
Money Markets	5.42		15.86	
<b>Equity Mutual Funds</b>	6.76		9.64	
Taxable Bond Funds	4.38		5.29	
Corporate Bonds	.79		0	
STAROhio	31.13		47.54	

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### Note 3 – Accounts Receivable

Accounts receivable consists of the following as of June 30:

	2009	2008
Tuition and fees receivable	\$24,057,449	\$19,816,857
Allowance for doubtful accounts	(5,995,304)	(5,297,843)
	18,062,145	14,519,014
Grants receivable	6,697,430	1,664,508
State capital appropriations receivable	0	78,675
Interest receivable	224,741	153,880
Other receivables	1,187,189	177,716
Totals	\$26,171,505	\$16,593,793

All receivables are expected to be collected in full within one year except certain tuition and fees receivables. As such, the discounting for time value is immaterial. An allowance for doubtful accounts has been established based upon prior collection experience. The College has restricted receivables, primarily grant related, of \$3,890,065 and \$3,513,929 as of June 30, 2009 and 2008.

### Note 4 – Capital Assets

Capital asset activity for the years ended June 30, 2009 and 2008 was as follows:

	Balance			Balance
	July 1, 2008	Additions	Disposals	June 30, 2009
Non-depreciable capital assets:				
Land	\$16,674,321	\$4,708,153	\$0	\$21,382,474
Construction in progress	20,030,859	39,747,458	0	59,778,317
Total non-depreciable	36,705,180	44,455,611	0	81,160,791
Depreciable capital assets:				
Buildings	193,531,851	165,458	0	193,697,309
Building improvements	101,238,278	4,685,652	0	105,923,930
Improvements other than buildings	34,451,007	3,431,028	0	37,882,035
Library books	1,041,804	90,094	165,596	966,302
Moveable equipment	80,220,841	4,320,415	72,695	84,468,561
Total depreciable	410,483,781	12,692,647	238,291	422,938,137

Cuyahoga County, Ohio
Notes to the Basic Financial Statements
For The Years Ended June 30, 2009 and 2008

<b>Less Accumulated Depreciation:</b>				
Buildings	79,694,990	4,524,407	0	84,219,397
Building improvements	57,090,325	4,807,930	0	61,898,255
Improvements other than buildings	26,762,595	1,234,443	0	27,997,038
Library books	370,570	166,053	165,596	371,027
Moveable equipment	64,072,133	5,162,093	72,695	69,161,531
Total accumulated depreciation	227,990,613	15,894,926	238,291	243,647,248
Total depreciable capital assets, net	182,493,168	(3,202,279)	0	179,290,889
Total capital assets, net	\$219,198,348	\$41,253,332	\$0	\$260,451,680
	Balance	4 3 344	D. 1	Balance
	July 1, 2007	Additions	Disposals	<b>June 30,2008</b>
Non-depreciable capital assets:				
Land	\$5,656,855	\$11,017,466	\$0	\$16,674,321
Construction in progress	7,431,543	12,599,316	0	20,030,859
Total non-depreciable	13,088,398	23,616,782	0	36,705,180
Depreciable capital assets:				
Buildings	188,051,489	5,480,362	0	193,531,851
Building improvements	98,656,431	2,581,847	0	101,238,278
Improvements other than buildings	34,451,007	0	0	34,451,007
Library books	1,033,161	187,499	178,856	1,041,804
Moveable equipment	75,275,559	5,415,434	470,152	80,220,841
Total depreciable	397,467,647	13,665,142	649,008	410,483,781
<b>Less Accumulated Depreciation:</b>				
Buildings	74,925,196	4,769,794	0	79,694,990
Building improvements	52,040,143	5,050,182	0	57,090,325
Improvements other than buildings	25,764,771	997,824	0	26,762,595
Library books	376,335	173,091	178,856	370,570
Moveable equipment	58,045,369	6,390,910	364,146	64,072,133
Total accumulated depreciation	211,151,814	17,381,801	543,002	227,990,613
Total depreciable capital assets, net	186,315,833	(3,716,659)	106,006	182,493,168
Total capital assets, net	\$199,404,231	\$19,900,123	\$106,006	\$219,198,348

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

#### Note 5 – Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consist of the following at June 30:

	2009	2008
Accounts payable	\$9,518,179	\$8,259,084
Payroll and fringe liabilities	6,048,994	5,192,533
Total	\$15,567,173	\$13,451,617

Included as part of accounts payable is accrued interest payable of \$1,813,486 and \$388,893 as of June 30, 2009 and 2008, respectively.

Liabilities payable from restricted assets, primarily grant related, of \$1,634,764 and \$1,511,615 as of June 30, 2009 and 2008 includes \$1,399,037 and \$644,173 of accounts payable and \$235,727 and \$867,442 of payroll and fringe liabilities for 2009 and 2008, respectively.

### **Note 6 – State Appropriations**

The College is a State-assisted institution of higher education that receives a student-based subsidy from the State of Ohio. This subsidy is determined annually based upon a formula determined by the State of Ohio.

In addition to the student subsidies, the State of Ohio provides funding for the construction of major academic plant facilities on the College's campuses. State funding is obtained from the issuance of revenue bonds by the Ohio Public Facilities Commission ("OPFC").

College facilities are not pledged as collateral for the revenue bonds. Instead, the bonds are supported by a pledge of monies in the Higher Education Bond Service Fund established in the custody of the Treasurer of the State of Ohio. If sufficient monies are not available from this fund, the Ohio Board of Regents may assess a special fee uniformly applicable to students in State-assisted institutions of higher education throughout the state.

As a result of the above-described financial assistance, outstanding debt issued by OPFC is not included on the College's balance sheet. In addition, the appropriations by the General Assembly to the Ohio Board of Regents for payment of debt service and the related debt service payments are not recorded in the College's accounts.

### Note 7 – Property Taxes

Property taxes are levied and assessed on a calendar year basis while the College's fiscal year runs from July through June. First half tax collections are received by the College in the second half of the fiscal year. Second half tax distributions occur in the first half of the following fiscal year.

Property taxes include amounts levied against all real, public utility and tangible personal property (used in business) located in Cuyahoga County. Real property tax revenue received in calendar 2009 represents collections of calendar year 2008 taxes. Real property taxes received in calendar year 2009 were levied after April 1, 2008, on the assessed value listed as of January 1, 2008, the lien date. Assessed values for real

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

property taxes are established by State law at thirty-five percent of appraised market value. Real property taxes are payable annually or semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31 with the remainder payable by June 20. Under certain circumstances, State statute permits alternate payment dates to be established.

Public utility property tax revenue received in calendar 2009 represents collections of calendar year 2008 taxes. Public utility real and tangible personal property taxes received in calendar year 2009 became a lien December 31, 2007, were levied after April 1, 2008 and are collected in 2009 with real property taxes. Public utility real property is assessed at thirty-five percent of true value; public utility tangible personal property currently is assessed at varying percentages of true value.

Tangible personal property tax revenue received during calendar 2009 (other than public utility property tax) represents the collection of 2009 taxes levied against local and inter-exchange telephone companies. Tangible personal property tax on business inventory, manufacturing machinery and equipment, and furniture and fixtures is no longer levied and collected. The October 2008 tangible personal property tax settlement was the last property tax settlement for general personal property taxes. Tangible personal property taxes received from telephone companies in calendar year 2009 were levied after October 1, 2008, on the value as of December 31, 2008. In addition, the telephone companies switched from being a public utility to general business taxpayers in 2007 and will be phased out and eliminated from taxation in 2011. To ease the transition from the aforementioned phase-outs, the revenues from personal property tax are reimbursed through the commercial activity tax (CAT) levied on gross revenue of businesses collected in the State of Ohio beginning in 2006. The CAT tax is being phased in over five years and the College is being held harmless by the State through distributions of the tax for the first five year period. For the College, the reimbursement amount for the CAT Tax is being phased out from 2011 through 2018. Payments by multi-county taxpayers are due September 20. Single county taxpayers may pay annually or semi-annually. If paid annually, payment is due April 30; if paid semi-annually, the first payment is due April 30, with the remainder payable by September 20. Tangible personal property taxes paid by April 30 are usually received by the College prior to June 30.

The College receives property taxes from Cuyahoga County. The County Auditor periodically advances to the College its portion of the taxes collected. The amount available to be advanced can vary based on the date the tax bills are sent. Accrued property taxes receivable includes real property, public utility property and tangible personal property taxes which are measurable as of June 30, 2009 and 2008 and for which there is an enforceable legal claim. The remaining portion of the receivable is offset by a credit to deferred revenue.

#### **Note 8 - Defined Benefit Pension Plans**

#### A. Ohio Public Employees Retirement System

Plan Description – The College participates in the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans. The traditional plan is a cost-sharing, multiple-employer defined benefit pension plan. The member-directed plan is a defined contribution plan in which the member invests both member and employer contributions (employer contributions vest over five years at 20 percent per year). Under the member directed plan, members accumulate retirement assets equal to the value of the member and vested employer contributions plus any investment earnings. The combined plan is a cost-sharing, multiple-employer defined benefit pension plan that has elements of both a defined benefit and a defined contribution plan. Under the combined plan, employer contributions are invested by the retirement system to provide a formula retirement benefit similar to the traditional plan benefit. Member contributions, whose investment is self-directed by the member, accumulate retirement assets in a manner similar to the member directed plan. While members in the State and local divisions may participate in all three plans, law

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

enforcement (generally sheriffs, deputy sheriffs and township police) and public safety divisions exist only within the traditional pension plan.

OPERS provides retirement, disability, survivor and death benefits and annual cost of living adjustments to members of the traditional and combined plans. Members of the member directed plan do not qualify for ancillary benefits. Authority to establish and amend benefits is provided by Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report that may be obtained by writing to OPERS, 277 East Town Street, Columbus, OH 43215-4642 or by calling (614) 222-5601 or 800-222-7377.

Funding Policy – The Ohio Revised Code provides statutory authority for member and employer contributions. Effective January 1, 2007 and January 1, 2008, the contribution rate for members in the state and local classification increased to 9.5 percent and 10 percent, respectively. For the fiscal year ended June 30, 2009, the contribution rate for members in the state and local classification remained 10 percent. For law enforcement members, their contribution rate was 10.10 percent for the fiscal years ending June 30, 2009, 2008 and 2007.

Effective January 1, 2007 and January 1, 2008, the College's contribution rate for members in state and local classifications increased to 13.85 percent and 14.0 percent respectively. The College's contribution rate for members in state and local classifications `for the fiscal year ended June 30, 2009 remained 14.0 percent. Effective January 1, 2007 and January 1, 2008, the College's contribution rate for law enforcement members increased to 17.17 percent and 17.40 percent, respectively. Effective January 1, 2009, the College's contribution rate for law enforcement members increased to 17.63 percent. State statute sets a maximum contribution rate for the College of 14 percent, except for public safety and law enforcement, where the maximum employer contribution rate is 18.1 percent.

The College's required contributions for pension obligations to the traditional and combined plans for the fiscal years ended June 30, 2009, 2008, and 2007 were \$7,673,306, \$7,345,400, and \$7,574,900 respectively; 80 percent has been contributed for fiscal year 2009, 100 percent has been contributed for fiscal year 2008 and fiscal year 2007. As of June 30, 2008, 95.73 percent had been contributed for fiscal year 2008 and 100 percent for fiscal years 2007 and 2006. Contributions to the Member-Directed and Combined plans for fiscal year 2009 were \$400,979 made by the College and \$286,413 made by the plan members. Contributions to the Member-Directed and Combined plans for fiscal year 2008 were \$363,682 made by the College and \$254,550 made by the plan members.

#### B. State Teachers Retirement System

Plan Description - The College participates in the State Teachers Retirement System of Ohio (STRS Ohio), a cost-sharing, multiple employer public employee retirement plan. STRS Ohio provides retirement and disability benefits to members and death and survivor benefits to beneficiaries. STRS Ohio issues a standalone financial report that may be obtained by writing to STRS Ohio, 275 E. Broad St., Columbus, OH 43215-3771, by calling (888) 227-7877, or by visiting the STRS Ohio Web site at <a href="www.strsoh.org">www.strsoh.org</a>.

New members have a choice of three retirement plans, a Defined Benefit (DB) Plan, a Defined Contribution (DC) Plan and a Combined Plan. The DB plan offers an annual retirement allowance based on final average salary times a percentage that varies based on years of service, or an allowance based on a member's lifetime contributions and earned interest matched by STRS Ohio funds divided by an actuarially determined annuity factor. The DC Plan allows members to place all their member contributions and employer contributions equal to 10.5 percent of earned compensation into an investment account. Investment decisions are made by the member. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump sum withdrawal. The Combined Plan

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

offers features of both the DC Plan and the DB Plan. In the Combined Plan, member contributions are invested by the member, and employer contributions are used to fund the defined benefit payment at a reduced level from the regular DB Plan. The DB portion of the Combined Plan payment is payable to a member on or after age 60; the DC portion of the account may be taken as a lump sum or converted to a lifetime monthly annuity at age 50. Benefits are established by Chapter 3307 of the Ohio Revised Code.

A DB or Combined Plan member with five or more years credited service who becomes disabled may qualify for a disability benefit. Eligible spouses and dependents of these active members who die before retirement may qualify for survivor benefits. Members in the DC Plan who become disabled are entitled only to their account balance. If a member of the DC Plan dies before retirement benefits begin, the member's designated beneficiary is entitled to receive the member's account balance.

Funding Policy - For the fiscal years ended June 30, 2009, June 30, 2008 and June 30, 2007, plan members were required to contribute 10 percent of their annual covered salaries. The College was required to contribute 14 percent; 13 percent was the portion used to fund pension obligations for each of the fiscal years. Contribution rates are established by the State Teachers Retirement Board, upon recommendations of its consulting actuary, not to exceed statutory maximum rates of 10 percent for members and 14 percent for employers. Chapter 3307 of the Ohio Revised Code provides statutory authority for member and employer contributions.

The College's required contributions for pension obligations to STRS Ohio for the fiscal years ended June 30, 2009, 2008, and 2007 were \$6,514,097, \$6,300,700, and \$6,106,000 respectively; 95.36 percent has been contributed for fiscal year 2009 and 100 percent has been contributed for fiscal years 2008 and 2007. As of June 30, 2008, 95.48 percent has been contributed for fiscal year 2008 and 100 percent for fiscal years 2007 and 2006. Contributions to the DC and Combined Plans for fiscal year 2009 were \$431,662 made by the College and \$308,330 made by the plan members. Contributions to the DC and Combined Plans for fiscal year 2008 were \$409,222 made by the College and \$292,301 made by the plan members.

#### C. Alternative Retirement Plan

Plan Description – An Alternative Retirement Plan (ARP) was established by the College's Board of Trustees on February 5, 1999. The ARP is a defined contribution pension plan available to full-time administrative and professional staff in lieu of OPERS and STRS. For the employees who elected participation in ARP, prior employee contributions to STRS and OPERS were transferred from those plans and invested in individual accounts established with selected external investments managers. The ARP is self directed and is not maintained by the College.

The ARP does not provide disability benefits, annual cost-of-living adjustments, postretirement health care benefits or death benefits to plan members and beneficiaries. Benefits are entirely dependent on the sum of contributions and investment returns earned by each participant's choice of investment options.

Funding Policy – The Ohio Revised Code provides statutory authority for member and employer contributions. For the fiscal years ended June 30, 2009, 2008 and 2007, contributions equal to those required by STRS and OPERS are required to be made to the ARP; however, a portion (which may be revised pursuant to periodic actuarial studies) of the employer contribution must be contributed to STRS or OPERS to enhance the stability of those plans.

The College's required contributions for pension obligations to the plan for the fiscal years ended June 30, 2009, 2008, and 2007 were \$837,300, \$781,000, and \$636,000 respectively; 97 percent has been contributed for fiscal year 2009 and 100 percent has been contributed for fiscal years 2008 and 2007.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### **Note 9 - Postemployment Benefits**

#### A. Ohio Public Employees Retirement System

Plan Description – OPERS maintains a cost-sharing multiple-employer defined benefit post-employment health care plan for qualifying members of both the traditional and combined pension plans. Members of the member directed plan do not qualify for ancillary benefits, including post-employment health care. The plan includes a medical plan, a prescription drug program and Medicare Part B premium reimbursement.

To qualify for post-employment health care coverage, age and service retirees under the traditional and combined plans must have ten or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The Ohio Revised Code permits, but does not require, OPERS to provide health care benefits to its eligible members and beneficiaries. Authority to establish and amend benefits is provided by Chapter 145 of the Ohio Revised Code.

Disclosures for the health care plan are presented separately in the OPERS financial report which may be obtained by writing to OPERS, 277 East Town Street, Columbus, OH 43215-4642 or by calling (614) 222-5601 or 800-222-7377.

Funding Policy – The post-employment health care plan was established under, and is administered in accordance with, Internal Revenue Code 401 (h). State statute requires that public employers fund post-employment health care through contributions to OPERS. A portion of each employer's contribution to the traditional or combined plans is set aside for the funding of post-employment health care.

Employer contribution rates are expressed as a percentage of the covered payroll of active employees. Effective January 1, 2007 and January 1, 2008, the College's contribution rate for members in state and local classifications increased to 13.85 percent and 14.0 percent respectively. The College's contribution rate for members in state and local classifications `for the fiscal year ended June 30, 2009 remained 14.0 percent. Effective January 1, 2007 and January 1, 2008, the College's contribution rate for law enforcement members increased to 17.17 percent and 17.40 percent, respectively. Effective January 1, 2009, the College's contribution rate for law enforcement members increased to 17.63 percent. Each year, the OPERS retirement board determines the portion of the employer contribution rate that will be set aside for funding post-employment health care benefits. The amount of the employer contributions which was allocated to fund post-employment health care was 5.00 percent of covered payroll from January 1 through June 30, 2007, 6.00 percent from July 1 through December 31, 2007 and 7.00 percent of covered payroll beginning January 1, 2008.

The OPERS Retirement Board is also authorized to establish rules for the payment of a portion of the health care benefits by the retiree or their surviving beneficiaries. Payment amounts vary depending on the number of covered dependents and the coverage selected.

The College's contributions allocated to fund post-employment health care benefits for the fiscal years ended June 30, 2009, 2008, and 2007 were \$3,926,487, \$3,400,794 and \$2,298,177 respectively; 95 percent has been contributed for fiscal year 2009 and 100 percent has been contributed for fiscal years 2008 and 2007.

On September 9, 2004, the OPERS Retirement Board adopted a Health Care Preservation Plan which was effective January 1, 2007. Member and employer contribution rates increased as of January 1, 2006, January 1, 2007, and January 1, 2008, which allowed additional funds to be allocated to the health care plan.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### B. State Teachers Retirement System

The College provides comprehensive health care benefits to retired teachers and their dependents through the State Teachers Retirement System of Ohio, (STRS Ohio). Benefits include hospitalization, physicians' fees, prescription drugs and reimbursement of monthly Medicare premiums. Benefit provisions and the obligations to contribute are established by the Systems based on authority granted by State statute. STRS is funded on a pay-as-you-go basis.

All STRS Ohio retirees who participated in the DB or Combined Plans and their dependents are eligible for health care coverage. The STRS Ohio Board has statutory authority over how much, if any, of the health care cost will be absorbed by STRS Ohio. All benefit recipients pay a portion of health care cost in the form of a monthly premium. By law, the cost of coverage paid from STRS Ohio funds is included in the employer contribution rate, currently 14 percent of covered payroll. For the fiscal years ended June 30, 2009, 2008 and 2007, respectively, the STRS Board allocated employer contributions equal to one percent of covered payroll to the Health Care Stabilization Fund. The College's contributions for health care for the fiscal years ended June 30, 2009, 2008, and 2007 were \$478,553, \$470,341, and \$462,000 respectively; 95.36 percent has been contributed for fiscal year 2008 and fiscal year 2007. The Plan is included in the report of STRS Ohio which may be obtained by visiting <a href="https://www.strsoh.org">www.strsoh.org</a> or by calling (888) 227-7877.

STRS Ohio pays health care benefits from the Health Care Stabilization Fund. At June 30, 2008, (the latest information available) the balance in the Fund was \$3.7 billion. For the year ended June 30, 2008, net health care costs paid by STRS were \$288,878,000 and STRS had 126,506 eligible benefit recipients.

#### Note 10 – Risk Management

### A. Property and Liability

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of property; errors and omissions; injuries to third parties; automobile damage; commercial crime; and athletic injuries. As a risk transfer technique, the College contracted with various insurance underwriters in fiscal years 2008 and 2009 for specific types of insurance. Insurance policies in place during fiscal year 2009 include the following:

Type of Coverage	Coverage	
Educators Legal Liability (D&O)	\$5,000,000	Each loss/each policy year
Commercial General Liability	\$1,000,000/\$2,000,000	Each Occurrence/Aggregate
Foreign Commercial Policy	\$1,000,000/\$2,000,000	Each Occurrence/Aggregate
Excess Worker Comp Policy	WC Statutory/EL \$1,000,000	Each Accident
Excess Liability	5,000,000	Each Occurrence
Commercial Property	500,000,000	Maximum Limit
Commercial Auto	1,000,000	Each Accident
Umbrella Liability Policy	25,000,000	Aggregate
Athletic Basic Policy	25,000	Per claim
Athletic Catastrophic	5,000,000	Per claim
Medical/Professional Liability	4,000,000	Each claim/Aggregate
Commercial Crime	4,000,000	Per Claim

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

Settled claims have not exceeded this commercial coverage in any of the past three years and there have been no significant reductions in insurance coverage from the prior year.

#### B. Self Insurance

The College is self insured for disability, workers' compensation, retiree death benefit and certain employee benefits of healthcare. Of the College's two health care plans, only the largest based on participants, is self insured. The employee's short term disability benefit is self insured as are any long term disability claims which occurred prior to January 1, 2009. Since January 1, 2009, the long term disability plan is fully insured.

On September 1, 2008, the College was approved for self-insured status by the Bureau of Workers' Compensation and began to administer its own workers' compensation program. Liabilities are reported when an employee injury has occurred, it is probable that a claim will be filed under the program, and the amount of the claim can be reasonably estimated. The College utilizes the services of a third party administrator to review, process, and pay employee claims. The College also maintains excess insurance coverage that will pay a portion of claims that exceed \$400,000 per occurrence for all employees.

Losses from asserted claims and from unasserted claims identified under the College's incident reporting systems are accrued based on estimates that incorporate the College's past experience, actuarial reports which include the nature of each claim or incident, relevant trend factors and other considerations. The liabilities for estimated self-insured claims include estimates of ultimate costs for both reported claims and claims incurred but not reported. All claim liabilities are determined by either a third party administrator or actuarial review based on the requirements of GASB statement No. 30 which requires that a liability for unpaid claims costs, including estimates of costs relating to incurred but not reported claims, be reported. The estimate was not affected by incremental claim adjustment expenses and does not include other allocated or unallocated claim adjustment expenses.

Changes in the reported liabilities (included in claims and other liabilities on the statements of net assets) during the past three fiscal years resulted from the following:

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

		Healthcare		Worker	's Compensat	ion
	<u>2009</u>	<u>2008</u>	2007	2009	2008	2007
Liability at the beginning						
of year	\$956,571	\$696,161	\$744,392	\$774,841	\$728,565	\$339,205
Current year claims, net of						
changes in estimates	6,530,523	5,960,027	5,235,880	827,988	424,707	667,088
Claim payments	(6,441,002)	(5,699,617)	(5,284,111)	(527,875)	(378,431)	(277,728)
Liability at end of year	\$1,046,092	\$956,571	\$696,161	\$1,074,954	\$774,841	\$728,565
_		Disability		Re	tiree Death	
	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>
Liability at the beginning						
of year	\$2,447,000	\$2,097,000	\$1,519,200	\$950,119	\$918,619	\$877,969
Current year claims, net of						
changes in estimates	(116,947)	566,936	757,824	6,881	59,000	54,400
Claim payments	(310,053)	(216,936)	(180,024)	(16,000)	(27,500)	(13,750)
Balance at end of year	\$2,020,000	\$2,447,000	\$2,097,000	\$941,000	\$950,119	\$918,619

Self-insured liabilities amounted to \$5,082,046 and \$5,128,531 at June 30, 2009 and 2008, respectively. Other Miscellaneous liabilities amounted to \$273,998 and \$282,806, as June 30, 2009 and 2008, respectively.

#### **Note 11 – Lease Commitments**

Capital Leases – The College has entered into leases for building improvements and equipment. The College's lease obligations meet the criteria of a capital lease as defined by Statement of Financial Accounting Standards No. 13 "Accounting for Leases", and have been recorded on the statements. The original amounts capitalized for the items acquired by capital leases and the book values as of June 30, 2009 and 2008 are as follows:

	2009	2008
Assets:		
<b>Building Improvements</b>	\$12,000,000	\$12,000,000
Equipment - Servers	2,942,967	4,774,033
Equipment - General	2,302,549	12,483,477
Construction In Progress	23,103,914	6,688,317
Subtotal of Assets	40,349,430	35,945,827
Less: Accumulated depreciation	(9,445,962)	(17,927,242)
Current Book Value	\$30,903,468	\$18,018,585

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

The following is a schedule of the future minimum lease payments required under the capital leases and the present value of the minimum lease payments as of June 30, 2009 and 2008 are as follows:

	2009	2008
2009		\$7,417,642
2010	\$7,605,656	6,712,567
2011	6,932,288	5,871,202
2012	6,593,548	5,532,453
2013	3,997,729	3,285,587
2014	1,461,521	1,370,724
2015 - 2019	5,482,895	5,482,896
Total Minimum Lease Payments	32,073,637	35,673,071
Less: Amount representing interest	(3,515,692)	(4,367,053)
Present Value of Minimum Lease Payments	\$28,557,945	\$31,306,018

*Operating Leases* – The College leases office space under a non-cancelable operating lease. Future minimum rental payments under the operating lease with remaining terms in excess of one year as of June 30, 2009 and 2008 are as follows:

	2009	2008
2009		\$134,460
2010	\$621,380	0
2011	587,765	0
2012	261,277	0
2013	65,270	0
Total	\$1,535,692	\$134,460

The College's annual rent expense under this lease was \$526,765 for the year ended June 30, 2009 and \$134,460 for the year ended June 30, 2008.

On September 4, 2002, the College entered into a lease agreement to lease real estate to a third party. The lease is an operating lease, which commenced on October 1, 2002. The lease is for a period of two years and has fixed monthly rentals of \$26,508. The lease provides for four additional two year renewals at the option of the tenant. Rental for the first two renewals remains the same as the initial term, with increases going into effect for the third renewal term. Total rental revenue under this lease was \$385,056 and \$318,096 in fiscal years 2009 and 2008, respectively.

On March 17, 2005 the College entered into a lease agreement to lease tower and ground space to a third party. The lease is an operating lease, which is for a period of five years and has fixed monthly rentals of \$1,800 for year one with an increase of three percent for rent paid over the preceding lease year. The lease provides for five additional, five year terms increasing annually by three percent of the rent paid over the preceding lease year unless notified by the tenant. Rent revenue for this lease was \$23,807 and \$23,112 in fiscal years 2009 and 2008, respectively.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

On December 21, 2007, the College entered into a lease agreement to lease certain space within each campus to a credit union. The lease is an operating lease, which commenced on January 1, 2008. The lease is for a period of three years and automatically expires on December 31, 2010. Rent revenue for this lease was \$6,738 and \$6,439 in fiscal years 2009 and 2008, respectively.

### Note 12 – Notes Payable

A summary of the note transactions for the years ended June 30, 2009 and 2008 follows:

	Balance June 30,	T 1	D-4:1	Balance June 30,
	2008	<u>Issued</u>	Retired	2009
Tax Anticipation Notes, Series				
2008	\$20,875,000	\$0	\$20,875,000	\$0
Premium on Note	57,655	0	(57,655)	0
Total Series 2008	20,932,655	0	(20,932,655)	0
Tax Anticipation Notes, Series				
2008B	0	30,000,000	30,000,000	0
Premium on Note	0	200,700	(200,700)	0
Total Series 2008B	0	30,200,700	(30,200,700)	0
Total Notes Payable	\$20,932,655	\$30,200,700	\$51,133,355	\$0

	Balance June 30, 2007	Issued	Retired	Balance June 30, 2008
Tax Anticipation Notes, Series 2008	\$0	\$20,875,000	\$0	\$20,875,000
Premium on Note	\$0	85,796	(28,141)	57,655
Total Notes Payable	\$0	\$20,960,796	(\$28,141)	\$20,932,655

On April 8, 2008, Cuyahoga Community College issued \$20,875,000 of tax anticipation notes at a premium of \$85,796 and an interest rate of 2.35 percent that matured in December 2008. A portion of the tax anticipation note was used to complete a current refunding of \$16,255,000 of Series B general obligation bonds. There were no restrictions on the use of the remaining portion.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

On December 17, 2008, Cuyahoga Community College issued \$30,000,000 of tax anticipation notes, Series B at a premium of \$200,700 and an interest rate of 2.5 percent that matured July 1, 2009. The proceeds of the tax anticipation note were used to retire the tax anticipation note due in December 2008, fund certain capital projects and to pay costs of issuance.

In June 2009, the tax anticipation notes, Series B were retired with a portion of the proceeds from the issuance of the General Receipts Bonds, Series C. The notes were backed by the full faith and credit of Cuyahoga Community College.

### Note 13 – Long-Term Obligations

Changes in long-term obligations of the College during fiscal years 2009 and 2008 were as follows:

	Principal			Principal	Amount
	Outstanding			Outstanding	Due in
	June 30, 2008	Additions	Deductions	June 30, 2009	One Year
General Receipt Bonds					
Series A Fixed Rate Bonds 1.60% to 5.00%	\$26,490,000	\$0	(\$620,000)	\$25,870,000	\$635,000
Premium on Bonds	721,243	0	(29,845)	691,398	0
Total Series A Fixed Rate Bonds	27,211,243	0	(649,845)	26,561,398	635,000
Series C Fixed Rate Bonds 2.00% to 5.25%	0	121,090,000	0	121,090,000	4,880,000
Premium on Bonds	0	1,934,335	(24,382)	1,909,953	0
Total Series C Fixed Rate Bonds	0	123,024,335	(24,382)	122,999,953	4,880,000
Total General Receipt Bonds	27,211,243	123,024,335	(674,227)	149,561,351	5,515,000
Other Long-term Obligations					
Capital Leases	31,306,018	4,154,361	(6,902,434)	28,557,945	6,520,896
Compensated Absences	7,217,418	1,295,657	(739,057)	7,774,018	981,028
Claims and Other Liabilities	5,411,337	7,270,578	(7,325,871)	5,356,044	1,825,352
Total Other Long-term Obligations	43,934,773	12,720,596	(14,967,362)	41,688,007	9,327,276
Total Long-Term Liabilities	\$71,146,016	\$135,744,931	(\$15,641,589)	\$191,249,358	\$14,842,276

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

	Principal Outstanding			Principal Outstanding	Amount  Due in
	June 30, 2007	Additions	Deductions	June 30, 2008	One Year
General Receipt Bonds					
Series A Fixed Rate Bonds 1.60% to 5.00%	\$27,095,000	\$0	(\$605,000)	\$26,490,000	\$620,000
Premium on Bonds	751,087	0	(29,844)	721,243	0
Total Series A Fixed Rate Bonds	27,846,087	0	(634,844)	27,211,243	620,000
Series B Bonds (Assumed interest rate of 3.5%)	16,680,000	0	(16,680,000)	0	0
Total General Receipt Bonds	44,526,087	0	(17,314,844)	27,211,243	620,000
Other Long-term Obligations					
Capital Leases	12,867,122	24,571,499	(6,132,603)	31,306,018	6,222,756
Compensated Absences	7,175,383	300,779	(258,744)	7,217,418	904,330
Claims and Other Liabilities	4,700,789	6,849,751	(6,139,203)	5,411,337	1,482,965
Total Other Long-term Obligations	24,743,294	31,722,029	(12,530,550)	43,934,773	8,610,051
Total Long-Term Liabilities	\$69,269,381	\$31,722,029	(\$29,845,394)	\$71,146,016	\$9,230,051

In September 2002, the College issued \$29,105,000 Cuyahoga Community College District, Ohio General Receipts Bonds, Series A, and in October 2002, the College issued \$17,875,000 Cuyahoga Community College District, Ohio General Receipts Bonds, Series B. The proceeds of both issuances were used to fund the Corporate College project and are described below:

- The Series A Bonds consist of \$6,275,000 of serial bonds maturing each June 1 and December 1, beginning June 1, 2004 and ending December 1, 2013. Interest on each series varies and ranges from 1.6 percent to 3.55 percent. The \$22,830,000 of term bonds, with interest rates ranging from 4.6 percent to 5 percent, mature as follows: \$1,525,000 on December 1, 2015; \$6,715,000 on December 1, 2022; \$1,765,000 on June 1, 2024; and \$12,825,000 on December 1, 2032.
- The Series B Bonds were paid off from a current refunding on April 8, 2008 with the issuance of the tax anticipation notes, Series 2008. The College decreased its total debt service payments by \$81,571 as a result of the refunding. The College incurred an economic gain (difference between the present values of the old and new debt service payments) of \$80,262.

In June 2009, the College issued \$121,090,000 of Cuyahoga Community College District, Ohio General Receipts Bonds, Series C. The proceeds of the issuance will be used to finance various capital improvements, to retire the College's Series B Tax Anticipation Notes and to pay costs of issuance. The Series C Bonds consist of \$50,290,000 of serial bonds maturing each August 1 and February 1, beginning August 1, 2009 and ending February 1, 2019. Interest on each series varies and ranges from 2.0 percent to 5.00 percent. The \$70,800,000 of term bonds, with interest rates ranging from 4.25 percent to 5.25 percent, mature as follows: \$6,080,000 on August 1, 2020, \$6,180,000 on August 1, 2021, \$6,610,000 on August 1, 2022, \$6,940,000 on August 1, 2023, \$7,295,000 on August 1, 2024, \$7,660,000 on August 1, 2025, \$8,055,000 on August 1, 2026, \$8,465,000 on August 1, 2027 and \$13,515,000 on February 1, 2029. As of June 30, 2009, the College has \$76,022,595 of unspent bond proceeds.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

General receipts pledged to the security and payment of the bonds include all the receipts of the College, except moneys raised by taxation (state and local) and State appropriations. Grants, gifts, donations, pledges and receipts therefrom, which under restrictions imposed in the grant, promise or as a condition of the receipt are not considered general receipts that are pledged. The College's debt service margin was \$56.6 and \$54.4 million at June 30, 2009 and 2008, respectively.

Principal and interest requirements to retire the general receipt bonds follow:

Fiscal Year	Principal	Interest	Total
2010	\$5,515,000	\$5,846,370	\$11,361,370
2011	4,700,000	6,654,351	11,354,351
2012	4,885,000	6,479,270	11,364,270
2013	5,050,000	6,311,160	11,361,160
2014	5,205,000	6,147,730	11,352,730
2015-2019	29,660,000	27,112,556	56,772,556
2020-2024	37,735,000	19,055,068	56,790,068
2025-2029	48,275,000	8,522,350	56,797,350
2030-2033	5,935,000	608,625	6,543,625
Total	\$146,960,000	\$86,737,480	\$233,697,480

#### **Note 14 - Other Employee Benefits**

#### A. Compensated Absences

The criteria for determining vacation and sick leave benefits are derived from negotiated agreements and Board approved policies as follows:

Vacation - Full-time non-bargaining employees, administrators and professionals are granted 20 days of vacation on July 1<sup>st</sup> of each fiscal year. All other full-time, non-bargaining employees earn vacation based upon length of service, up to 20 days annually. All other full-time employees accrue vacation based on years of service that is granted based on their respective collective bargaining agreements. Teachers are not eligible for vacation days. Unused vacation time up to 45 days can be carried into the new fiscal year. Accumulated unused vacation is paid in full to employees upon termination of employment or retirement. All part time support staff, working at least 500 hours in the fiscal year, receive an annual vacation payout based on years of service and hours worked.

Sick - Full-time non-bargaining, administrators and professionals are granted 15 sick days on July 1<sup>st</sup> of each fiscal year. All other full-time bargaining and non-bargaining employees accrue sick time monthly, up to 15 days per year. Teachers are granted 15 sick days at the beginning of each academic year. Sick time may be accumulated up to 180 days and carried into the new fiscal year. All employees with 10 years of service will be paid for unused sick time, at one fourth of the accumulated amount, up to 45 days at retirement. Administrators, professionals, and full-time College employees in Service Employees International Union No. 1199 bargaining members can be paid for unused sick time, at one fourth of the accumulated amount, up to 30 days upon separation of employment.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### B. Healthcare Benefits

The College has elected to provide a comprehensive medical benefits package to full time employees through either a self insured plan (see Note 10) or fully-insured programs. This package provides a choice of comprehensive medical plans, prescription and dental plans, and is administered by Mercer Health and Benefits, LLC located in Cleveland, Ohio. The College also provides life insurance for its employees.

#### C. Retiree Death Benefits

The College offers death benefits to eligible retirees. Retiree death benefits are the only post employment benefit (OPEB) that the College provides separately from the statewide pension plans.

### **Plan Description**

Plan Name: Cuyahoga Community College Retiree Death Benefit Plan

Administrators: Cuyahoga Community College Human Resources
Type of Plan: Single Employer Defined Benefit OPEB plan

Financial Report: No separate financial report is issued from the College's annual financial report

An employee qualifies for this benefit only if they were a full time employee for at least five years immediately prior to retirement from the College. The benefit to be paid to their beneficiary is \$2,000 for non-AFSCME employees and \$5,000 for AFSCME employees unless the AFSCME employee has a minimum of 35 sick leave days accumulated at retirement in which case the benefit to be paid is \$7,500. Cuyahoga Community College and its Board of Trustees may amend or terminate this benefit through Board action without prior notice.

	2009	2008	2007
<b>Annual OPEB Expenses</b>	\$55,000	\$55,000	\$52,000
Plan Assets	\$0	\$0	\$0
<b>Present Value OPEB Obligations</b>	\$941,000	\$888,000	\$853,000
Increase/Decrease	\$53,000	\$35,000	\$55,000

The 2009 actuarial evaluation for the current retiree population is based on the following facts and assumptions:

- A. Current retiree population is 757 with a total death benefit of \$1,625,000.
- B. Mortality: 1951 GAM projected to 1975 using scale C, setback 1 year.
- C. Interest Rate of 5.5%.
- D. The actuary used the aggregate cost method.

There are no employee contributions made into this plan and the College is funding the plan with a pay as you go methodology. There are no assets specifically reserved for the funding of this benefit but an accrued liability has been established for the Retiree Present Value currently as identified in Note 10B.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### **Note 15 - Contingencies**

#### A. Grants

The College received financial assistance from Federal and State agencies in the form of grants. The expenditure of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and is subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the College. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the College at June 30, 2009.

### B. Litigation

During the normal course of its operations, the College has been named as a defendant in certain legal actions and claims. The College management is of the opinion that the disposition of these legal actions and claims will not have a material adverse effect on the financial condition of the College. The College purchases commercial insurance to cover certain potential losses.

#### **Note 16 - Contractual Commitments**

As of June 30, 2009, the College has \$11,276,953 in various contractual purchase commitments outstanding.

#### **Note 17 - Subsequent Events**

In July 2009, the College issued Certificates of Participation, Series 2009 in the amount of \$10,575,000 (the "Certificates"). The proceeds of the Certificates will be used to finance the acquisition, construction, furnishing and equipping of a facility to be known as the Brunswick Higher Education Center and to pay the costs of issuing the Certificates. The Certificates evidence proportionate interests in base rent to be paid by the College, under a lease agreement between the College, as lessee and the lessor (the "Lease"). The Lease will expire on June 30, 2010, unless renewed annually through June 30, 2029. The College is required by the Lease to make lease payments (the "Base Rent") and to pay amounts sufficient to perform its other obligations under the Lease. The Base Rent is an amount equal to the payments due on the Certificates. The payment of Base Rent and other amounts due under the Lease, and the renewal of the Lease, is subject to annual appropriation by each future Board of Trustees and Treasurer of the College. The College presently intends to renew the Lease throughout the term of the Lease.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

### **Note 18-Discretely Presented Component Unit**

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

*Organization*—The Cuyahoga Community College Foundation (the "Foundation") was incorporated in August 1973 as a tax-exempt, non-governmental not-for-profit corporation under Section 501(c) (3) of the Internal Revenue Code for the purpose of collecting donations from individuals, corporations and foundations to be distributed as scholarships to persons attending Cuyahoga Community College (the "College"), and to be used for other purposes benefiting the College. The Foundation is a component unit of Cuyahoga Community College.

Basis of Accounting and Financial Statement Presentation—The financial statements of the Foundation are prepared on the accrual basis of accounting in accordance with the provisions of the American Institute of Certified Public Accountants' Audit Guide for Not-for-Profit Organizations and Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-for Profit Organizations. The accompanying financial statements of the Foundation present information regarding its net assets and activities in the following three categories:

*Unrestricted*—Net assets are under the discretionary control of the Board of Directors (the "Board") and include amounts designated by the Board for specified purposes.

Temporarily Restricted (expendable)—Net assets are restricted by the donor for a specific purpose (generally scholarships or educational development programs) or use in a future time period. The income on these net assets is either temporarily restricted or unrestricted based on the intentions of the donor.

Permanently Restricted (nonexpendable)—Net assets are subject to the donor's restriction that the principal remain invested in perpetuity. The income on these net assets generally is used for scholarships or educational development programs.

When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

*Use of Estimates*—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

Cash and Cash Equivalents—Cash and cash equivalents include cash in checking accounts and short-term investments with an original maturity of three months or less. Substantially all of the Foundation's cash and cash equivalents are composed of investments in money market mutual funds. At times, cash on hand may exceed federally insured limits.

*Investments*— Investments of the unrestricted, temporarily restricted and permanently restricted funds are pooled for making investment transactions and are carried at fair value. Interest and dividend income, as well as realized and unrealized gains and losses, is allocated proportionally each month.

Fair Value of Financial Instruments – The carrying amounts of investments reported in the accompanying statement of financial position approximate their fair value at June 30, 2009. Effective July 1, 2008, the Foundation adopted SFAS No. 157, Fair Value Measurements, for its financial instruments measured at fair value on a recurring basis. SFAS No. 157 provides a framework for measuring fair value, expands disclosure about fair value measurements and establishes a three level hierarchy for disclosure to show the extent and the level of judgment used to estimate fair value measurements:

Level 1 – Uses unadjusted quoted prices that are available in active markets for identical assets or liabilities as of the reporting date. Active markets are those in which transactions for the asset or liability occur in sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 – Uses inputs other than Level 1 that are either directly or indirectly observable as of the reporting date through correlation with market data, including quoted prices for similar assets or liabilities in active markets and quoted prices in markets that are not active. Level 2 also includes assets and liabilities that are valued using models or other pricing methodologies that do not require significant judgment since the input assumptions used in the models, such as interest rates and volatility factors, are corroborated by readily observable data.

Level 3 – Uses inputs that are unobservable and are supported by little or no market activity and reflect the use of significant management judgment. These values are generally determined using pricing models and market assumptions.

The following table sets forth by level within the fair value hierarchy the Foundation's financial assets that were accounted for at a fair value on a recurring basis as of June 30, 2009. The financial assets are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Foundation's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of fair value assets and their placement within the fair value hierarchy levels. The table does not include cash on hand or other assets and liabilities that are measured at historical cost or any basis other than fair value.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

	 Level 1	_	Level 2	 Level 3	 Total
Common Stock	\$ 4,912,278	\$	-	\$ -	\$ 4,912,278
U.S. Government Bonds	1,131,865				1,131,865
Foreign Bonds	46,857				46,857
Corporate Bonds	705,383				705,383
Mutual Funds	5,935,664				5,935,664
Totals	\$ 512,732,047		\$0	 \$0	\$ 12,732,047

Receivables—Contributions received, including unconditional promises to give, are recognized as revenue by net asset class when the donor's commitment is received. Donated items are recorded at fair value when received. Unconditional promises are recognized at the estimated present value of the future cash flows, net of allowances. Promises made that are designated for future periods or restricted by the donor for specific purposes are reported as temporarily restricted or permanently restricted support. However, if a restriction is fulfilled in the same time period in which the contribution is received, the Foundation reports the support as unrestricted. Conditional promises are recorded when donor stipulations are substantially met. It is the Foundation's policy that an initial minimum balance of \$25,000 be required to establish an endowment fund. The policy allows for an annual review to determine if the accumulation of contributions and interest meet the minimum principal balance requirements.

Contributions—Contributions, including bequests, special gifts and other donations, are recorded as revenue when received or, if by pledge, when an unconditional pledge is made. All contributions and gifts are considered to be available for unrestricted use unless specifically restricted by the donor. Noncash bequests, gifts, and donations, if any, would be recorded at the fair value of the asset at the date of donation.

**Program Services Expenses**—All scholarships and other program services distributions are approved by the Board. Unconditional gifts to the College are recognized as educational development expense when approved. Gifts approved by the Board that are payable upon performance of specified conditions by the grantee (if any) are recognized in the statements of activities when the specified conditions are satisfied as institutional support or student aid.

Summary of Significant Accounting Policies—The Foundation has implemented Financial Accounting Standards Board (FASB) Staff Position No. 117-1, "Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act, and Enhanced Disclosures for All Endowment Funds and FASB Statement No. 157, "Fair Value Investments". The implementation of these statements did not have a material impact on the financial statements.

**Reclassification**— Certain amounts were reclassified for financial statement purposes, but did not impact net asset totals. During 2009, the Foundation conducted a study of its donor restricted documents and concluded that certain gifts previously accounted for as permanently restricted are

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

actually temporarily restricted or unrestricted. As a result, \$958,740 of net assets at June 30, 2008 and \$27,401 of contributions received during the year ended June 30, 2008 have been reclassified from permanently restricted to temporarily restricted and \$107,613 of net assets have been reclassified from temporarily restricted to unrestricted. The reclassification did not impact net asset totals.

#### 2. INVESTMENTS

For investment purposes, assets of the various unrestricted, temporarily restricted and permanently restricted classifications are pooled. Realized and unrealized gains and losses and investment income are allocated to unrestricted assets except when the donor specifies that income is to be temporarily or permanently restricted.

Investments at June 30, 2009 and 2008 consist of the following:

Description	2009	2008
Common Stock	\$4,912,278	\$7,403,291
U.S. Government Bonds	1,131,865	1,412,975
Foreign Bonds	46,857	44,886
Corporate Bonds	705,383	590,484
Mutual Funds	5,935,664	7,398,467
Total	\$12,732,047	\$16,850,103

The various investments are exposed to various risks, such as interest rate, market and credit risks.

### 3. CONTRIBUTION RECEIVABLES

Contributions receivable (pledges) are accounted for in accordance with applicable GAAP. The recorded value of contributions receivable is the present value of estimated future cash receipts using a discount rate of 4.75% and 2.1% for fiscal years 2009 and 2008, respectively. Management has determined that any allowance for uncollectible promises to give would be immaterial. Amounts due are as follows:

2009	2008
\$1,414,723	\$1,136,072
916,746	268,920
2,331,469	1,404,992
(43,545)	(8,525)
\$2,287,924	\$1,396,467
	\$1,414,723 916,746 2,331,469 (43,545)

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

#### 4. RELATED PARTY TRANSACTIONS

The College made contributions to the Foundation during the years ended June 30, 2009 and 2008 of \$278,449 and \$302,061 primarily for parking receipts. The amounts owed to the Foundation as of June 30, 2009 and 2008 are \$83,560 and \$59,580 and are included with accounts receivables on the statements of net assets.

The Foundation recognizes contributed services received from the College when those services (a) create or enhance non-financial assets, or (b) require specialized skills, are provided by College employees possessing those skills, and would typically need to be purchased if not provided by the donation. The Foundation recognized \$318,309 and \$333,305 of contributed services as contribution revenue and as administrative and general, and fundraising expenses in 2009 and 2008.

The Foundation received, on behalf of the College, grants for educational development programs from various donors of \$1,395,851 and \$1,762,259 in 2009 and 2008, respectively. These grants are classified as temporarily restricted until the College meets certain conditions. The undistributed balances as of June 30, 2009 and 2008 are \$689,366 and \$727,161 and are included with accounts payables and accrued liabilities on the statements of revenues, expenses, and changes in net assets.

#### 5. NET ASSETS

Net assets are restricted primarily for scholarships and educational purposes. Net assets were released from restriction for the following purposes during the years ended June 30:

	2009	2008		
Scholarships	\$ 1,514,132	\$ 745,634		
Educational Development	1,820,206	1,864,673		
Special Events	90,190	198,684		
Other	33,894	6,580		
Total	\$ 3,458,422	\$2,815,571		

Temporarily restricted (expendable) net assets are those whose use by the Foundation has been limited by donors to a specific time period or purpose are available for the following purposes at June 30:

	<u>2009</u>	<u>2008</u>		
Scholarships	\$ 15,552,058	\$ 18,524,706		
Educational Development	2,222,213	2,235,688		
Special Events	326,797	68,791		
Total	\$18,101,068	\$20,829,185		

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

Permanently restricted (nonexpendable) net assets are held in perpetuity and whose use by the Foundation has been limited by donor agreements that stipulate that realized gains relating to those permanently restricted investments shall become part of the principal of those permanently restricted funds. Income from those permanently restricted investments shall be used for the following purposes at June 30:

 2009
 2008

 Scholarships
 \$ 1,467,651
 \$ 1,461,591

On November 17, 2008, the Ohio House of Representatives adopted the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The law was signed on January 6, 2009, and it became effective June 1, 2009. During 2008, the Financial Accounting Standards Board released Staff Position 117-1 (FSP 117-1), providing guidance on the net asset classification of donor-restricted endowment funds. FSP 117-1 requires enhanced disclosure for endowment funds.

The Foundation places great importance on risk reduction through asset allocation and style diversification. Investment results are measured using a rolling five to seven year period or a full market cycle. The following are the investment performance objectives, in order of importance, for the portfolio:

- To generate a minimum annual real rate of return of approximately 5% after deducting for advisory, money management, custodial fees, and total transaction costs.
- To obtain a total return on the portfolio, net of all investment related fees, that exceeds the total return of the policy benchmark.
- Performance will be evaluated versus achievement of spending policy and comparisons to a similar set of investments.

The goals of the strategic asset allocation policy are to establish a long-term asset allocation plan for the Foundation's portfolio that is consistent with objectives and guidelines contained in this policy and carried out in an efficient manner. To that end, this policy establishes an acceptable range, defined to be any percentage above a minimum and below a maximum percentage of the portfolio allocated to a particular asset class, and a target percentage, defined to be the percentage goal for the investment of the portfolio in that asset class.

Market value fluctuations and operational needs may cause variations from the strategic asset allocation policy ranges stated in this policy. Depending upon market conditions, the percentage allocation to each asset class may vary as much as plus or minus 5 %. The Foundation does not deem it acceptable to time the market with tactical allocation shifts. Asset mixes and the possibilities for rebalancing are considered on a monthly basis. The intention of this policy is to avoid short-term judgments that introduce significant unplanned risk.

Distributions from endowment funds are spent in compliance with the donor's restrictions applicable to the funds being distributed. The Foundation classifies as permanently restricted net assets (a) the original value of the gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

The remaining portion of the donor-restricted endowment fund that is not classified as permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the College in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund
- 2. The purposes of the College and the donor-restricted endowment fund
- 3. General economic conditions
- 4. The possible effect of inflation and deflation
- 5. The expected total return from income and the appreciation of investments
- 6. Other resources of the College
- 7. The investment policies of the College

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. There were no such deficiencies as of June 30, 2009.

The Foundation's endowment fund activity was as follows for the year ended June 30, 2009:

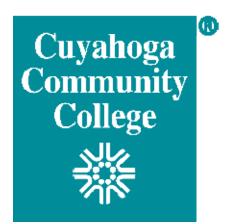
			T	emporarily	Pe	rmane ntly	
	Unres	stricted	F	Restricted	R	estricted	 Total
Endowment net assets,							
beginning of year	\$	-	\$	18,524,706	\$	1,461,591	\$ 19,986,297
Investment return:							
Investment income		-		399,945		-	399,945
Net depreciation (realized							
and unrealized)		_		(4,381,387)			 (4,381,387)
Total investment return		-		(3,981,442)		-	(3,981,442)
Cash contributions and							
transfers		-		2,502,524		6,060	2,508,584
Appropriation of endowment							
assets for expenditure				(1,493,730)			 (1,493,730)
Endowment net assets,							
end of year	\$	-	\$	15,552,058	\$	1,467,651	\$ 17,019,709

Cuyahoga County, Ohio Notes to the Basic Financial Statements For The Years Ended June 30, 2009 and 2008

The Foundation's endowment fund activity was as follows for the year ended June 30, 2008:

			T	e mporarily	Pe	rmanently	
	Unrestr	icte d_	_ F	Restricted	R	estricted	 Total
Endowment net assets,							
beginning of year	\$	-	\$	18,318,292	\$	1,344,612	\$ 19,662,904
Investment return:							
Investment income		-		618,132		-	618,132
Net depreciation (realized							
and unrealized)				(1,182,164)			 (1,182,164)
Total investment return		-		(564,032)		-	(564,032)
Cash contributions and							
transfers		-		1,989,747		116,979	2,106,726
Appropriation of endowment				(1.010.201)			(1.210.201)
assets for expenditure				(1,219,301)	-		 (1,219,301)
Endowment net assets,							
end of year	\$		\$	18,524,706	\$	1,461,591	\$ 19,986,297

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## Statistical Section

The Cuyahoga Community College implemented the provisions of Governmental Accounting Standards Board Statement No. 44, *Economic Condition Reporting: The Statistical Section*.

This Section of the Cuyahoga Community College comprehensive annual financial report presents detailed information as a context for further understanding of the information in the financial statements, note disclosures, and supplementary information.

### **Financial Trends**

These schedules contain trend information to help the reader understand how the College's financial performance and well-being have changed over time.

### **Revenue Capacity**

These schedules contain information to help the reader assess the College's most significant revenue sources.

### **Debt Capacity**

These schedules contain information to help the reader assess the affordability of the College's current levels of outstanding debt and the College's ability to issue additional debt in the future.

### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the College's financial activities take place.

### **Operating Information**

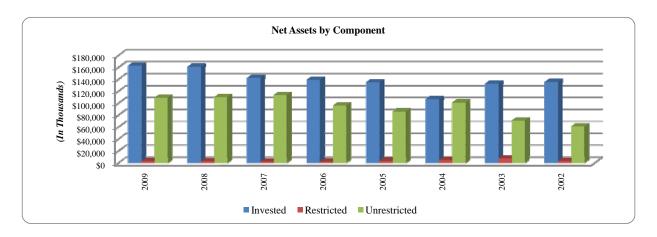
These schedules contain service and capital asset data to help the reader understand how the information in the College's financial report relates to the services the government provides and the activities it performs.

### **Statistical Section**

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Schedule of Net Assets by Component Last Eight Fiscal Years (Dollars in Thousands)

	2009	2008	2007	2006	2005	2004	2003	2002
Invested in Capital Assets,								
Net of Related Debt	\$162,435	\$160,745	\$142,011	\$138,709	\$134,521	\$106,332	\$132,483	\$135,201
Restricted - Expendable	2,598	2,315	2,123	1,634	3,465	4,529	6,977	3,154
Unrestricted	108,742	109,729	113,117	95,800	85,665	100,782	70,488	60,596
Total Net Assets	\$273,775	\$272,789	\$257,251	\$236,143	\$223,651	\$211,643	\$209,948	\$198,951



Source: College Financial Audit Reports for years presented.

Schedule of Expenses by Program
Last Eight Fiscal Years (Dollars in Thousands)

	2009	2008	2007	2006	2005	2004	2003	2002
Instruction and Department Research	\$67,470	\$63,172	\$62,211	\$58,209	\$58,650	\$55,359	\$51,098	\$50,640
Public Service	19,999	17,481	18,117	18,178	17,738	16,973	17,226	18,000
Academic Support	21,694	20,242	20,746	19,444	17,820	19,096	17,178	16,369
Student Services	19,950	18,682	18,280	18,097	17,191	17,062	15,983	15,251
Institutional Support	37,759	34,757	32,008	32,136	29,700	32,068	31,977	28,040
Operation and Maintenance of Plant	28,207	23,300	22,377	20,833	17,468	17,954	14,823	16,015
Student Aid	48,703	38,620	34,016	33,689	33,389	31,199	0	0
Scholarships and Fellowships	0	0	0	0	0	0	25,348	17,522
Depreciation	15,895	17,382	16,916	16,589	16,112	15,276	11,416	10,952
Auxiliary Enterprises	12,966	11,093	10,378	10,221	9,597	9,493	9,055	8,575
Total Operating Expenses	272,643	244,729	235,049	227,396	217,665	214,480	194,104	181,364
Interest on Capital Debt	3,028	2,699	2,502	2,476	1,981	1,969	1,682	66
Other	27	105	24	19	53	131	302	681
Total Nonoperating Expenses	3,055	2,804	2,526	2,495	2,034	2,100	1,984	747
Total Expenses	\$275,698	\$247,533	\$237,575	\$229,891	\$219,699	\$216,580	\$196,088	\$182,111

 $\textbf{Source:} \ \ \text{College Financial Audit Reports for years presented}.$ 

Schedule of Revenues by Source Last Eight Fiscal Years (Dollars in Thousands)

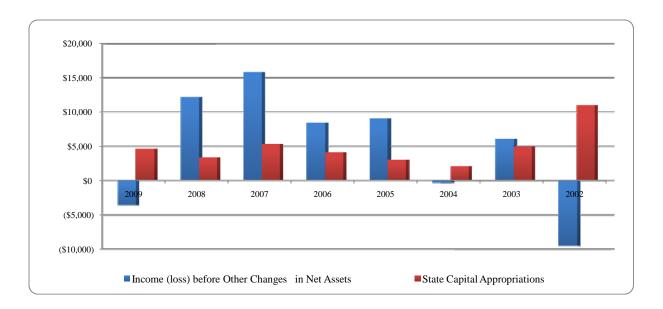
	2009	2008(1)	2007	2006	2005	2004	2003	2002
Student Tuition and fees	\$36,859	\$34,518	\$33,713	\$33,565	\$31,614	\$33,858	\$32,225	\$25,604
Federal Grants and Contracts	25,049	20,585	44,696	45,044	43,879	36,275	31,627	25,889
State Grants and Contracts	875	504	7,862	6,639	7,301	5,632	5,819	5,747
Local Grants and Contracts	48	31	131	13	5	464	47	0
Private Grants and Contracts	3,871	3,134	2,695	907	2,072	2,102	6,379	3,957
Sales and services	5,989	5,631	6,776	6,469	5,309	5,710	5,813	5,771
Auxiliary enterprises	13,349	11,250	10,572	10,456	10,288	10,214	9,921	8,555
Other Operating revenues	1,990	1,950	1,315	957	706	533	343	187
Total Operating Revenues	88,030	77,603	107,760	104,050	101,174	94,788	92,174	75,710
State Appropriations	63,465	61,611	59,175	57,312	52,974	46,674	45,129	44,469
Property Taxes	81,012	81,888	80,402	73,389	72,797	74,192	63,162	49,703
Federal Grants and Contracts	32,394	26,834						
State Grants and Contracts	8,706	7,123						
Unrestricted Investment Income	(1,711)	4,367	6,016	3,549	1,480	313	1,232	2,592
Restricted Investment Income	195	287	27	12	285	250	431	76
Total Nonoperating Revenues	184,061	182,110	145,620	134,262	127,536	121,429	109,954	96,840
Total Revenues	\$272,091	\$259,713	\$253,380	\$238,312	\$228,710	\$216,217	\$202,128	\$172,550

Source: College Financial Audit Reports for years presented.

<sup>(1)</sup> In 2009, the College reclassified certain federal and state grants to nonoperating based upon updated guidance from GASB.

Schedule of Other Changes in Net Assets Last Eight Fiscal Years (Dollars in Thousands)

	2009	2008	2007	2006	2005	2004	2003	2002
Income (loss) before Other Changes								
in Net Assets	(\$3,606)	\$12,180	\$15,805	\$8,421	\$9,011	(\$363)	\$6,040	(\$9,561)
State Capital Appropriations	4,592	3,358	5,304	4,070	2,997	2,059	4,957	10,958
Total Change in Net Assets	\$986	\$15,538	\$21,109	\$12,491	\$12,008	\$1,696	\$10,997	\$1,397



Source: College Financial Audit Reports for years presented.

Assessed and Estimated Actual Value of Taxable Property

Last Four Years (1) (Dollars in Thousands)

		Real Pro	pperty		Tangible Personal Property			
		4 137.1		-	General Business			
		Assessed Value		Estimated		Estimated		
Collection	Residential/	Commercial/		Actual	Assessed	Actual		
Year	Agricultural	Industrial	Total	Value	Value	Value		
2009	\$22,070,872	\$8,427,518	\$30,498,390	\$87,138,257	\$766,539	\$12,264,624		
2008	21,973,357	8,441,851	30,415,208	86,900,594	1,456,445	11,651,560		
2007	21,868,198	8,524,013	30,392,211	86,834,889	1,923,151	10,256,805		
2006	19,556,454	7,841,892	27,398,346	78,280,989	2,390,326	9,561,304		

Source: Office of the County Auditor, Cuyahoga County, Ohio

Real property is reappraised every six years with a State mandated update of the current market value in the third year following each reappraisal.

The assessed value for real property (including public utility real property) is 35 percent of estimated true value. Personal property tax is assessed on all tangible personal property used in business in Ohio. The assessed value of public utility personal property ranges from 25 percent of true value for railroad property to 88 percent for electric transmission and distribution property. General business tangible personal property was assessed in previous years at 25 percent for machinery and equipment and 23 percent for inventories. General business tangible personal property tax is being phased out beginning in collection year 2007. The listing percentage is 18.75 percent for 2006, 12.5 percent for 2007, 6.25 percent for 2008 and zero for 2009.

The tangible personal property values associated with each year are the values that, when multiplied by the applicable rates, generated the property tax revenue billed in that year. For real property, the amounts generated by multiplying the assessed values by the applicable rates would be reduced by the 10 percent, 2 1/2 percent and the homestead exemptions before being billed. Beginning in the 2006 collection year, the 10 percent rollback for commercial/industrial property has been eliminated.

 $<sup>^{(1)}</sup>$  - Information prior to 2006 was not available.

Public U	Jtility	Tota	al	
Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Weighted Average Tax Rate
\$615,400	\$699,318	\$31,880,329	\$100,102,199	\$2.45452
588,833	669,128	32,460,486	99,221,283	2.45452
842,683	957,594	33,158,045	98,049,288	2.47204
857,331	974,240	30,646,003	88,816,533	2.45647

Cuyahoga Community College
Property Tax Rates - Direct and Overlapping Governments
(per \$1,000 of assessed value) Last Three Years (1)

	200	9	200	8	200	07
		Effective		Effective		Effective
	Gross Rate	Rate <sup>2</sup>	Gross Rate	Rate <sup>2</sup>	Gross Rate	Rate <sup>2</sup>
Voted Millage - by levy						
2002 Operating - continuing						
Effective Millage Rates						
Residential/Agricultural	\$1.6000	\$1.3115	\$1.6000	\$1.3100	\$1.6000	\$1.3095
Commercial/Industrial	1.6000	1.4580	1.6000	1.4544	1.6000	1.4599
Tangible/Public Utility Personal	1.6000	1.6000	1.6000	1.6000	1.6000	1.6000
2006 Operating - continuing						
Effective Millage Rates						
Residential/Agricultural	\$1.2000	1.0836	\$1.2000	1.0824	\$1.2000	1.0820
Commercial/Industrial	1.2000	1.1109	1.2000	1.1082	1.2000	1.1123
Tangible/Public Utility Personal	1.2000	1.2000	1.2000	1.2000	1.2000	1.2000
Total Effective Voted Millage by type of property						
Residential/Agricultural	\$2.8000	\$2.3951	\$2.8000	\$2.3924	\$2.8000	\$2.3915
Commercial/Industrial	2.8000	2.5689	2.8000	2.5626	2.8000	2.5722
Tangible/Public Utility Personal	2.8000	2.8000	2.8000	2.8000	2.8000	2.8000
Overlapping Rates by Taxing District						
Cuyahoga County	\$13.3200	\$12.6607	\$13.4200	\$11.8688	\$13.4200	\$11.8688
Cities						
Bay Village	\$14.9000	\$14.9000	\$14.9000	\$14.9000	\$14.9000	\$14.9000
Beachwood	4.0000	4.0000	4.0000	4.0000	4.0000	4.0000
Bedford	12.8000	12.8000	12.8000	12.8000	12.8000	12.8000
Bedford Heights	13.0000	13.0000	13.0000	13.0000	13.0000	13.0000
Bentleyville	8.9000	7.4564	8.9000	7.4530	8.9000	7.4528
Berea	17.2000	13.0431	16.2000	12.0540	16.2000	12.0669
Bratenahl	15.5000	14.1134	14.0000	11.6432	14.0000	10.9449
Brecksville	8.5000	8.5000	8.6000	8.6000	8.6000	8.6000
Broadview Heights	9.4000	6.2737	9.4000	6.2731	9.4000	6.2725
Brook Park	4.7500	4.6775	4.7500	4.6469	4.8000	4.6753
Brooklyn	6.9000	6.9000	6.9000	6.9000	6.9000	6.9000
Chagrin Falls	11.2000	8.8401	15.6000	13.2379	15.6000	13.2416
Cleveland	12.7000	12.7000	12.7000	12.7000	12.7000	12.7000
Cleveland Heights	12.9000	12.9000	12.9000	12.9000	13.0000	13.0000
Cuyahoga Heights	4.4000	4.4000	4.4000	4.4000	4.4000	4.4000
East Cleveland	12.7000	12.7000	12.7000	12.7000	12.7000	12.7000
Euclid	15.6000	6.5565	15.6000	6.5540	15.6000	6.5522
Fairview Park	11.8000	11.5054	11.8000	11.5044	11.8000	11.5041
Garfield Heights	23.3000	23.3000	21.9000	21.9000	21.9000	21.9000
Gates Mills	14.4000	12.1300	14.4000	12.0951	14.4000	12.0862
Glenwillow	3.3000	3.3000	3.3000	3.3000	3.3000	3.3000
Highland Hills	20.7000	12.8525	20.7000	12.8036	20.7000	12.9625
Highland Heights	4.0000	4.0000	4.0000	4.0000	4.0000	4.0000
Hunting Valley	5.1000	5.1000	5.1000	5.1000	5.1000	5.1000
Independence	2.8000	2.8000	2.8000	2.8000	2.8000	2.8000
Lakewood	17.4000	17.4000	17.4000	17.4000	17.4000	17.4000

(continued)

Cuyahoga Community College
Property Tax Rates - Direct and Overlapping Governments (per \$1,000 of assessed value) Last Three Years (1)

	200		200		200	
		Effective		Effective		Effective
	Gross Rate	Rate <sup>2</sup>	Gross Rate	Rate <sup>2</sup>	Gross Rate	Rate <sup>2</sup>
Linndale	\$2.8000	\$2.8000	\$2.8000	\$2.8000	\$2.8000	\$2.8000
Lyndhurst	11.5000	11.5000	11.5000	11.5000	11.0000	11.0000
Maple Heights	15.5000	15.5000	15.5000	14.7784	15.5000	14.7776
Mayfield	7.3000	4.1547	7.3000	4.1546	7.3000	4.1541
Mayfield Heights	10.0000	10.0000	10.0000	10.0000	10.0000	10.0000
Middleburg Heights	5.4500	4.6686	5.4500	4.6686	5.4500	4.6685
Moreland Hills	7.3000	7.3000	7.3000	7.3000	7.3000	7.3000
Newburg Heights	19.5000	16.8366	19.5000	16.8060	19.5000	16.7973
North Olmsted	13.2000	13.2000	13.2000	13.2000	13.2000	13.2000
North Randall	4.8000	4.1723	4.8000	4.1714	4.8000	4.1692
North Royalton	8.2000	5.7698	8.2000	5.7708	8.2000	5.7741
Oakwood	3.8000	3.8000	3.8000	3.8000	3.8000	3.8000
Olmsted Falls	15.7000	10.2462	16.5000	9.5842	16.5000	9.5844
Orange	7.1000	7.1000	7.1000	7.1000	7.1000	7.1000
Parma	7.1000	6.5166	7.1000	6.5160	5.1000	4.5157
Parma Heights	10.2000	10.2000	10.2000	10.2000	10.2000	10.2000
Pepper Pike	9.5000	9.0676	9.5000	9.0548	9.5000	9.0533
Richmond Heights	17.0000	14.3041	17.0000	14.3033	14.0000	11.3082
Rocky River	10.9000	10.9000	10.9000	10.9000	10.9000	10.9000
Seven Hills	9.2000	8.6128	9.2000	8.6075	9.3000	8.7096
Shaker Heights	9.9000	9.9000	9.9000	9.9000	9.9000	9.9000
Solon	4.1000	3.9417	4.1000	3.9411	4.1000	3.9405
South Euclid	14.9000	13.1066	14.7000	12.9048	14.7000	12.9037
Strongsville	9.9000	7.2089	10.1000	6.1886	10.1000	6.1981
University Heights	13.2000	13.2000	13.2000	13.2000	13.2000	13.2000
Valleyview	7.1000	5.3339	7.1000	5.3333	7.1000	5.3333
Walton Hills	0.3000	0.3000	0.3000	0.3000	0.3000	0.3000
Warresville Heights	9.7000	5.4808	13.2000	6.5852	13.2000	6.5906
Westlake	9.6000	9.6000	9.8000	9.8000	9.8000	9.8000
Woodmere	4.3000	4.3000	4.3000	4.3000	4.3000	4.3000
Townships						
Chagrin Falls	\$0.4000	\$0.4000	\$0.4000	\$0.4000	\$0.4000	\$0.4000
Olmsted	21.5000	11.0654	21.5000	11.0986	21.5000	11.0963
Special Districts						
Chagrin Falls Township Fire District	\$0.8000	\$0.8000	\$0.8000	\$0.8000	\$0.8000	\$0.8000
Cleveland Heights Library	7.8000	5.3894	5.9000	3.4793	5.9000	3.4762
Cleveland Library	6.8000	6.1703	6.8000	4.9006	6.8000	4.8883
Cleveland Metro Parks	1.8500	1.6698	1.8500	1.6720	1.8500	1.6715
Cleveland Cuyahoga Port Authority	0.1300	0.0947	0.1300	0.0946	0.1300	0.0946
Cuyahoga County Library	2.5000	2.5000	2.0000	1.8086	2.0000	1.8093
East Cleveland Library	7.0000	6.0101	7.0000	6.0080	4.0000	3.0034
Euclid Library	3.5000	3.1234	3.5000	3.1204	3.5000	3.1185
Lakewood Library	3.5000	2.1997	3.5000	2.1935	3.5000	2.1904
Rocky River Library	6.1000	4.7476	6.1000	4.7376	6.1000	4.7368
Shaker Heights Library	4.0000	4.0000	4.0000	3.1836	4.0000	3.1779
Westlake Library	2.8000	2.8000	2.5000	2.1276	2.5000	2.1278

(continued)

Property Tax Rates - Direct and Overlapping Governments (per \$1,000 of assessed value) Last Three Years (1)

	200	9	200	8	200	7
		Effective		Effective		Effective
	Gross Rate	Rate <sup>2</sup>	Gross Rate	Rate <sup>2</sup>	Gross Rate	Rate <sup>2</sup>
Joint Vocational Schools						
Cuyahoga Valley JVS	\$2.0000	\$2.0000	\$2.0000	\$2.0000	\$2.0000	\$2.0000
Polaris JVS	2.4000	2.0000	2.4000	2.0000	2.4000	2.0000
Schools						
Bay Village City	\$108.8500	\$45.8465	\$108.8500	\$45.7500	\$109.6500	\$46.5149
Beachwood City	83.9000	36.3519	82.3000	34.7835	82.3000	34.8002
Bedford City	67.6000	30.9966	67.6000	31.0146	67.6000	31.0134
Berea City	74.9000	35.9563	74.9000	35.9966	74.9000	36.0527
Brecksville-Broadview Heights City	77.1000	37.2338	77.1000	37.1756	77.2000	37.2513
Brooklyn City	46.4000	32.9276	39.5000	26.0149	39.5000	26.0062
Chagrin Falls Exempted Village	108.6000	47.8160	108.3000	47.4618	100.4000	39.6005
Cleveland Heights - University Heights City	136.7000	60.2978	136.7000	60.1573	129.6000	53.0145
Cleveland Muncipal	64.8000	29.0766	64.8000	29.0506	64.8000	29.0028
Cuyahoga Heights Local	28.9000	22.4516	28.9000	22.4422	28.8000	22.3479
East Cleveland City	92.1000	35.4764	92.1000	35.4561	92.1000	35.4148
Euclid City	85.2000	46.1446	78.2000	39.1132	78.2000	39.0934
Fairview Park City	96.1000	51.9219	96.0000	51.7746	95.6000	51.3583
Garfield Heights City	54.6000	40.1189	54.5000	40.0213	54.5000	40.0080
Independence Local	31.4000	29.2735	31.5000	29.3471	31.5000	28.5896
Lakewood City	107.2000	45.9650	106.9000	45.5754	106.6000	45.2304
Maple Heights City	63.4000	37.4302	62.9000	36.1949	62.9000	36.9111
Mayfield City	78.3200	38.1502	71.4200	31.2351	71.7000	31.5673
North Olmsted City	83.5000	41.1735	83.5000	41.1462	77.0000	34.6098
North Royalton City	58.8000	33.7000	59.6000	34.5000	59.8000	34.6999
Olmsted Falls City	91.9000	41.6942	91.8000	41.6553	89.8000	39.6874
Orange City	86.0000	40.1499	86.0000	40.0270	86.0000	40.0179
Parma City	65.1000	38.8681	61.4000	35.1460	64.7000	38.4394
Richmond Heights Local	78.6000	33.6185	78.6000	33.5915	78.6000	33.7406
Rocky River City	82.7000	40.8212	77.1000	35.1664	77.2000	35.2625
Shaker Heights City	170.6000	71.0032	170.3000	70.4688	170.3000	70.3573
Solon City	75.3000	39.9335	75.3000	39.8732	75.3000	39.8195
South Euclid-Lyndhurst City	101.5000	50.6368	96.2000	45.2685	96.3000	45.3339
Strongsville City	81.2000	38.2267	81.3000	38.3385	74.8000	31.9410
Warrensville City	90.1000	49.6729	90.1000	49.6674	90.2000	49.8122
Westlake City	66.5000	31.7454	66.5000	31.7267	66.5000	31.7280

Source: Ohio Department of Taxation, Cuyahoga County Auditor

The rates presented for a particular calendar year are the rates that, when applied to the assessed values presented in the Assessed Value Table, generated the property tax revenue billed in that year.

Rates may only be raised by obtaining the approval of a majority of the voters at a public election.

Real property tax rates for voted levies are reduced so that inflationary increases in value do not generate additional revenue.

<sup>&</sup>lt;sup>(1)</sup> Information prior to 2007 was not available.

<sup>&</sup>lt;sup>(2)</sup> Based on lower of Residential/Agricultural and Commercial/Industrial effective rates.

Principal Taxpayers Current and Nine Years Ago

			1999			
Taxpayer	Assessed Value	Rank	Percent of Real Property Assessed Value	Assessed Value	Rank	Percent of Real Property Assessed Value
Cleveland Electric Illuminating Company	\$457,014,000	1	1.43%	\$696,272,000	1	2.72%
Cleveland Clinic Foundation	210,410,000	2	0.66	*		
City of Cleveland	145,156,000	3	0.46	109,434,000	5	0.43
Ohio Bell Telephone	81,076,000	4	0.26	248,470,000	2	0.97
American Transmission	67,193,000	5	0.21	*		
East Ohio Gas	61,991,000	6	0.20	119,959,000	4	0.47
WEA Southpark LLSC	61,280,000	7	0.19	*		
Beachwood Place LTD	57,858,000	8	0.18	*		
Progressive Casualty, Inc.	51,775,000	9	0.16	*		
Cleveland Financial	49,232,000	10	0.15	*		
Ford Motor Company	*			170,065,000	3	0.66
LTV Steel Corporation	*			104,827,000	6	0.41
ZML-Cleveland Public Square	*			56,306,000	7	0.22
General Motors	*			48,939,000	8	0.19
Plain Dealer Publishing Company	*			46,127,000	9	0.18
Columbia Gas of Ohio	*			42,337,000	10	0.16
Totals	\$1,242,985,000		3.90%	\$1,642,736,000		6.41%

Source: Office of the County Auditor, Cuyahoga County, Ohio

**Note:** The 2008 taxpayers were selected based solely upon review of the 200 taxpayers or real, personal and public utility property with the highest assessed valuation. The 1999 taxpayers were selected based on a review of the 200 taxable parcels of real, personal and public utility property with the highest assessed valuation.

<sup>\*</sup> Taxpayers did not fall within the top 10 for the year identified.

Property Tax Levies and Collections
Last Five Years (1) (Dollars in Thousands)

Collection Year	Total Current Levy	Current Collection	Current Levy Collected	Delinquent Current	Delinquent Cumulative
2008	\$75,957	\$70,502	92.8%	\$4,718	\$9,780
2007	76,043	70,437	92.6%	4,787	9,094
2006	68,678	64,167	93.4%	3,889	7,677
2005	68,293	63,874	93.5%	3,680	6,889
2004	67,506	63,334	93.8%	1,955	6,876

**Source:** College and Cuyahoga County, Ohio financial records.

**Notes:** Includes Homestead/Rollback taxes assessed locally, but distributed through the State.

The amounts above represent collections relative to the tax levy, and

will not match amounts presented in the financial statements.

<sup>(1)</sup> Data prior to 2004 was not available.

Historic Tuition and Fees Last Ten Fiscal Years

	Tuition and Fees	Annual Cost Per		
	Per Credit	<b>Full-time</b>	Increase (	(Decrease)
Year	Hour	Student (1)	Dollars	Percent
2009	\$80.54	\$2,416.20	\$0.00	0.00%
2008	80.54	2,416.20	0.00	0.00
2007	80.54	2,416.20	115.20	5.01
2006	76.70	2,301.00	109.50	5.00
2005	73.05	2,191.50	103.50	4.96
2004	69.60	2,088.00	99.00	4.98
2003	66.30	1,989.00	130.50	7.02
2002	61.95	1,858.50	106.50	6.08
2001	58.40	1,752.00	(93.00)	(5.04)
2000	61.50	1,845.00	0.00	0.00

Source: College records and Student Business Services.

<sup>&</sup>lt;sup>(1)</sup> - Calculated at the full-time 30 credit hour load times the applicable cost per credit hour.

Ratio of Debt per Student Last Ten Fiscal Years

Fiscal Year	Series A & B Fixed Rate Bonds	Series C Fixed Rate Bonds	Tax Anticipation Notes	Capital Leases	Total Debt	Debt per Student (1)	Debt per Capita (2)
2009	\$26,561,398	\$122,999,953	\$0	\$28,557,945	\$178,119,296	\$5,873.68	N/A
2008	27,211,243	0	20,932,655	31,306,018	79,449,916	3,050.13	61.88
2007	44,526,087	0	0	12,867,122	57,393,209	2,372.89	44.29
2006	45,555,932	0	0	17,418,669	62,974,601	2,539.71	47.92
2005	46,560,777	0	0	18,279,370	64,840,147	2,556.99	48.74
2004	47,540,621	0	0	18,522,373	66,062,994	2,620.09	49.07
2003	47,850,466	0	0	11,244,763	59,095,229	2,482.16	43.48
2002	0	0	0	12,564,559	12,564,559	538.70	9.16
2001	0	0	0	12,000,000	12,000,000	563.96	8.68
2000	0	0	0	1,156,963	1,156,963	56.93	0.83

**Source:** College Financial Audit Reports for years presented.

**Notes:** N/A - Information not available at date of report. Future data will be added as it becomes available.

<sup>(1)</sup> Calculated based on total debt amount divided by historical enrollment from S-19.

<sup>(2)</sup> Calculated based on total debt amount divided by population from S-16.

General Receipt Bond Coverage Last Six Fiscal Years (1)

Fiscal	Gross General	Related	Net General	Debt S	ervice Requireme	nts	Coverage
Year	Receipts (2)	Expenses (3)	Receipts	Principal	Interest	Total	Ratio
2009	\$58,187,317	\$12,966,387	\$45,220,930	\$620,000	\$1,250,688	\$1,870,688	24.2
2008	53,349,539	11,093,337	42,256,202	1,030,000	1,842,746	2,872,746	14.7
2007	57,143,797	10,377,572	46,766,225	1,029,845	1,872,068	2,901,913	16.1
2006	55,882,044	10,221,296	45,660,748	1,004,845	1,838,425	2,843,270	16.1
2005	51,716,810	9,596,839	42,119,971	979,844	1,862,202	2,842,046	14.8
2004	50,314,537	9,493,481	40,821,056	309,845	1,874,986	2,184,831	18.7

Source: College financial records

Note: Repayment of General Receipts Bond debt is secured by the pledge of the General Receipts.

<sup>(1)</sup> Information prior to fiscal year 2004 is not available.

<sup>(2)</sup> General Receipts pledged to the security and payment of the Bonds include all the receipts of the District, excepting moneys raised by taxation (State and local) and State appropriations until and unless their pledge to Bond Service Charges is authorized by law (not anticipated to occur) and is made by a supplemental trust agreement; any grants, gifts, donations and pledges, and receipts therefrom, which under restrictions imposed in the grant or promise or as a condition of the receipt are not available for payment of Bond Service Charges; and any special fee charged pursuant to Section 154.21(D) and of the Revised Code receipts therefrom (that fee, relating to bonds of the State issued by the Ohio Public Facilities Commission, has never been required to be imposed and is not anticipated to be required to be imposed).

<sup>(3)</sup> Related Expenses for Auxiliary Enterprises operations must be netted from General Receipts.

Computation of Legal Debt Service Margin
Current Fiscal Years (Dollars in Thousands) (2)

	2009 (4)	2008 (3)	2007
Property Tax Collections	\$75,579	\$72,502	\$70,437
Debt Service Limit - 75% of Property Tax Collections <sup>(1)</sup>	\$56,684	\$54,377	\$52,828
Amount of Debt Service Applicable to Limit: Tax Anticipation Notes	0	0	0
Legal Debt Service Margin	\$56,684	\$54,377	\$52,828
Legal Debt Service Margin as a Percentage of the Debt Service Limit	100.00%	100.00%	100.00%

Source: College Financial Records

<sup>(1) -</sup> Section 2 of Article XII of the Ohio Constitution and Ohio Revised Code sections 3354.11 and 3354.12 limits voted debt to an amount whereby the debt service requirement each year is seventy five percent or less of the property taxes collections for that year.

<sup>(2)-</sup> The College had no tax related debt prior to 2008.

 $<sup>^{(3)}</sup>$  - Tax Anticipation Notes, including premium, of \$20,932,655 were outstanding at June 30, 2008; however, there is no amount due in 2008. The entire balance is due during 2009.

<sup>(4) -</sup> The Tax Anticipation Notes of \$20,932,655 were retired through the issuance of the Tax Anticipation Note, including premium of \$30,200,700, in December 2008. These Tax Anticipation Notes were retired with a portion of the General Receipts Bonds, Series C issued in June 2009. The College has no tax related debt outstanding as of June 30, 2009.

Demographic and Economic Statistics Last Ten Years

Year	Population	Total Personal Income (In Thousands)	Personal Income Per Capita	Cuyahoga County Unemployment Rate	Total Assessed Property Value <sup>(1)</sup> (In Thousands)
2008	1,283,925	n/a	n/a	7.1 %	\$31,880,329
2007	1,295,958	\$52,893,000	40,814	6.1	32,460,486
2006	1,314,241	50,637,000	38,529	5.5	33,158,047
2005	1,330,428	48,776,000	36,662	6.1	30,646,005
2004	1,346,194	47,719,783	35,448	6.2	30,647,572
2003	1,359,187	45,655,393	33,590	6.8	30,305,032
2002	1,371,563	45,703,641	33,322	6.7	28,454,714
2001	1,382,578	45,282,921	32,753	4.5	28,699,372
2000	1,393,845	45,276,523	32,483	4.5	28,572,250
1999	1,399,752	43,153,567	30,829	4.6	25,633,181

**Source:** U.S. Census Bureau, Bureau of Economic Analysis, Office of the County Auditor, Cuyahoga County, Ohio.

**Note:** Total personal income not available for 2008. All 2009 information not available.

<sup>(1) -</sup>Based on tax year

Principal Employers (Ranked by the number of full-time equivalent employees) 2008 and Five Years Ago

		2008 (2)		2003 (1)		
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Cleveland Clinic Health System	32,415	1	5.4%	23,567	1	3.8%
U. S. Office of Personnel Management	13,101	2	2.2	*		
University Hospitals Health System	10,904	3	1.8	14,270	2	2.3
Cuyahoga County	9,566	4	1.6	9,376	4	1.5
Progressive Corp.	9,057	5	1.5	7,557	6	1.2
Giant Eagle, Inc.	8,880	6	1.5	*		
Cleveland Municipal School District	8,602	7	1.4	10,510	3	1.7
United States Postal Service	8,032	8	1.3	5,548	10	0.9
City of Cleveland	7,950	9	1.3	8,658	5	1.4
State of Ohio	7,783	10	1.3	*		
KeyCorp	*			7,381	7	1.2
National City Corp.	*			5,900	9	0.9
Ford Motor Co.	*			6,050	8	0.9
Totals	116,290		19.3%	98,817		15.8%
Total Employment within the County	583,300			629,600		

Source: Crain's Cleveland Business.

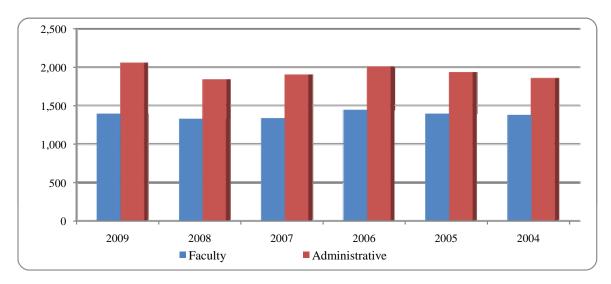
<sup>(1)</sup> Data prior to January 1, 2003 is not available.

<sup>&</sup>lt;sup>(2)</sup> Data is only available through June 30, 2008. Employers listed are exclusively or essentially located in Cuyahoga County.

<sup>\*</sup> Tax payers did not fall within the top 10 for the year identified.

Employee Statistics Last Six Fiscal Years (1)

	2009	2008	2007	2006	2005	2004
Faculty						
Part-time	1,007	940	948	1,069	1,017	996
Full-time	386	384	383	373	376	375
Total Faculty	1,393	1,324	1,331	1,442	1,393	1,371
Administrative and support staff	2,054	1,836	1,901	2,001	1,929	1,851
Total employees	3,447	3,160	3,232	3,443	3,322	3,222
Students per faculty member	22	20	18	17	18	18
Students per staff member	15	14	13	12	13	14



Source: College's Records - Human Resource Department.

<sup>(1)</sup> Information prior to fiscal year 2004 is not available.
Additional information for future years will be displayed as it becomes available

Historical Headcount Last Ten Fiscal Years

### **Fall Semester Headcount**

Major/Program	2009	2008	2007	2006	2005
Health Careers	4,381	3,649	3,234	3,117	3,173
Nursing (1)	3,823	3,298	2,817	2,908	3,064
Business	4,586	4,173	3,685	3,844	4,080
Engineering	1,729	1,633	1,379	1,323	1,182
Public Service	2,076	2,023	1,634	1,605	1,736
Applied Industrial Technology/					
Associate of Technical Study	812	381	708	627	153
Associate of Arts/					
Associate of Science	9,349	8,244	8,236	8,531	9,014
Certificate Programs	1,406	1,096	878	1,070	1,198
Other	2,163	1,551	1,616	1,771	1,758
Total	30,325	26,048	24,187	24,796	25,358

### **Fall Semester Headcount**

Major/Program	2004	2003	2002	2001	2000
Health Careers (1)	3,118	2,676	5,877	4,685	4,515
Nursing (1)	2,857	2,685	0	0	0
Business	4,341	4,187	4,207	4,062	3,918
Engineering	1,065	754	653	632	587
Public Service	1,750	1,642	911	767	718
Applied Industrial Technology/					
Associate of Technical Study	191	133	19	18	11
Associate of Arts/					
Associate of Science	8,851	8,547	9,183	8,469	8,163
Certificate Programs	1,049	1,127	322	227	178
Other	1,992	2,057	2,152	2,418	2,231
Total	25,214	23,808	23,324	21,278	20,321

**Source:** College Records - Institutional Research.

<sup>&</sup>lt;sup>(1)</sup> Before 2003, Nursing and Health Careers were combined into one category.

Graduation Staistics Last Three Fiscal Years (1)

	20	09	200	08	2007		
- -	Count	Percent	Count	Percent	Count	Percent	
Ethnicity							
Native American	6	0.33 %	6	0.31 %	4	0.23 %	
Black	459	25.40	500	26.03	463	26.46	
Asian	47	2.60	59	3.07	60	3.43	
Hispanic	42	2.32	62	3.23	55	3.14	
White	1,191	65.91	1,240	64.55	1,121	64.06	
Other	18	1.00	28	1.46	27	1.54	
Unknown	44	2.43	26	1.35	20	1.14	
Total =	1,807	100.00 %	1,921	100.00 %	1,750	100.00 %	
Age							
<20	43	2.38 %	47	2.45 %	45	2.57 %	
20-24	496	27.45	554	28.84	462	26.40	
25-29	398	22.03	388	20.20	368	21.03	
30-34	263	14.55	264	13.74	252	14.40	
35-39	203	11.23	204	10.62	222	12.69	
40-59	392	21.69	455	23.69	385	22.00	
>60	12	0.66	9	0.47	16	0.91	
Total	1,807	100.00 %	1,921	100.00 %	1,750	100.00 %	
Average Age	31.8		31.9		32.1		
Sex							
Female	1,303	72.11 %	1,388	72.25 %	1,294	73.94 %	
Male	504	27.89	533	27.75	456	26.06	
Total	1,807	100.00 %	1,921	100.00 %	1,750	100.00 %	
Degree Type							
Associate of Arts	534	29.55 %	566	29.46 %	494	28.23 %	
Associate of Applied Business	289	15.99	316	16.45	263	15.03	
Associate of Applied Science	639	35.36	717	37.32	694	39.66	
Associate of Science	92	5.09	83	4.32	102	5.83	
Associate of Technical Science	21	1.16	4	0.21	102	0.57	
Certificate  Certificate	122	6.75	157	8.17	145	8.29	
Post-Degree Certificate	36	1.99	38	1.98	34	1.94	
Short Term Certificate	74	4.10	40	2.08	8	0.46	
Total	1,807	100.00 %	1,921	100.00 %	1,750	100.00 %	

Source: College Records - Institutional Research.

<sup>(1)</sup> Information prior to fiscal year 2007 is not available. Additional information for future years will be displayed as it becomes available.

### Cuyahoga Community College Capital Asset Information

Capital Asset Information
Last Three Fiscal Years (1)

Location	2009	2008	2007
District Administration Building			
Total Square Footage	47,245	47,245	47,245
Total Acreage	2.5	2.5	2.5
Eastern Main Campus			
Total Square Footage	487,493	487,493	487,493
Total Acreage	220.9	220.9	220.9
Metropolitan Campus			
Total Square Footage	918,752	843,752	843,752
Total Acreage	51.7	51.7	51.7
Western Campus			
Total Square Footage	674,957	674,957	648,525
Total Acreage	194.3	194.3	194.3
Corporate College West			
Total Square Footage	127,632	127,632	127,632
Total Acreage	18.0	18.0	18.0
Corporate College East			
Total Square Footage	103,790	103,790	103,790
Total Acreage	18.0	18.0	18.0
Total Square Footage	2,359,869	2,284,869	2,258,437
Total Acreage	505.4	505.4	505.4
Dining			
Dining - Seating Capacity	952	952	952
Dining - Average Daily Customers	3,039	2,718	1,775
Number of Vehicles			
Private Passenger	35	32	32
Light Trucks	18	17	17
Medium Trucks	16	16	16
Heavy Trucks	4	2	2
Extra Heavy Trucks	4	4	0
Trailers	8	6	2
Fire Trucks	2	2	2
Motorcycles	2	2	3
Total Vehicles	89	81	74
Parking Capacity			
Metro	1,595	1,585	1,585
District	106	105	105
East	1,615	1,574	1,574
West	3,262	3,215	3,215
Total parking capacity	6,578	6,479	0 6,479

**Source:** College Records

 $<sup>^{(1)}</sup>$  Information prior to fiscal year 2007 is not available.



### Where futures begin<sup>™</sup>

Cuyahoga Community College 700 Carnegie Avenue Cleveland, OH 44115 www.tri-c.edu

Federal Grantor/Pass Through Grantor/Program Title	Pass-Through Number	Federal CFDA Number or Primary Grant Number	Expenditures
STUDENT FINANCIAL AID CLUSTER (SFA)			
U.S. Department of Education:			
Direct Programs:			
Federal Pell Grant Program		84.063	31,037,456
Federal Direct Student Loan		84.268	18,020,385
Federal Supplemental Education Opportunity Grant		84.007	1,176,439
Federal Perkins Loan Program		84.038	243,159
Federal Work-Study Program		84.033	784,864
Academic Competitiveness Grant (ACG)		84.375	179,792
Total Student Financial Aid Cluster			51,442,095
OTHER PROGRAMS Academic Support—U.S. Department of Education: Pass-Through Programs from			
Ohio Department of Education:	NT.	04.043	250 540
Tech-Prep	None	84.243	250,549
Total Other Programs—Academic Support			250,549
PUBLIC SERVICE			
U.S. Department of Education:			
Direct Programs:			
Trio Cluster: Student Support Services	P042A050455	84.042A	260,739
Total CFDA #84.042	1042/030433	04.042A	260,739
Total CIDA #84.042			200,739
Project Talent Search	P044A020973	84.044A	545,458
Upward Bound Math and Science	P047M070262	84.047	304,631
Upward Bound	P047A030041	84.047A	403,595
Veterans Upward Bound	P047A030440	84.047A	296,906
Total CFDA #84.047			1,550,590
Education Opportunity Center	P066A070262	84.066A	309,717
Total Trio Cluster	1 000/10/0202	01.00021	2,121,046
A CHAIR A CHAIRM			2,121,070
See Notes to Supplemental Schedule of Expenditures of Federal Awards.			(Continued)

Federal Grantor/Pass Through	Pass-Through	Federal CFDA Number or Primary Grant	
Grantor/Program Title	Number	Number	Expenditures
PUBLIC SERVICE U.S. Department of Education (continued): Direct Programs: Student and Faculty Success through Distance Learning		84.031	130,023
Pass-Through Programs from Ohio Department of Education:			
Adult Basic and Literacy Education Total CFDA #84.002	PROJECT #063404-AB-S2-2006 PROJECT #063404-AB-S2-2008 PROJECT #063404-AB-S1-2007 PROJECT #063404-AB-S1-2009 PROJECT #063404-AB-S2-2009	84.002 84.002 84.002 84.002 84.002	2,838 20,646 9,142 25,847 32,030 90,503
Pass-Through Program from Ohio Department of Education: We Are IT Program	None	84.048	2,212
Pass-Through Program from Ohio Department of Education: Educational Opportunity Programs Vocational Education—Women in Transition Vocational Education—Student Support Vocational Education—Access Total CFDA #84.048	None None None None	84.048 84.048 84.048 84.048	191,417 65,703 48,412 214,398 522,142
Total Public Service			2,863,714
Total U.S. Department of Education			54,556,358
National Institute of Health: Direct Program: Engaging Communities and Institutions to Reduce Health Disparities Bridges to Success Total National Institute of Health	1P60MD00265 2 R25 GM49010	93.307 93.859	11,299 141,751 153,050
See Notes to Supplemental Schedule of Expenditures of Federal Awards.			(Continued)

Federal Grantor/Pass Through Grantor/Program Title	Pass-Through Number	Federal CFDA Number or Primary Grant Number	Expenditures
PUBLIC SERVICE			
U.S. Department of Health and Human Services:			
Direct Programs: TANF Educational Awards Program		93.593	(50)
Pass-Through Program from Starting Point:		93.393	(50)
TEACH Counseling Services	None	93.577	3,488
Pass-Through Programs from Cuyahoga County Board of Commissioners':	- 14-2-2	70.07	2,
PACE Program	None	93.558	100,579
Total U.S. Department of Health and Human Services			104,017
National Science Foundation:			
Pass-Through Program from Brevard Community College:			
Spacetec-NSF	DUE-0532618	47.076	5,061
Pass-Through Program from Saddleback College:			
Rapid Prototyping Instructional Delivery Support	FL-07/05-ATE DUE 0501527	47.076	11,082
Pass-Through Program from Kentucky Community and Technical College System:			
Automotive Collaborative	None	47.076	(1,115)
Direct Programs:		45.056	277 200
Robotics Corridor Collaborative		47.076	277,200
Total CFDA #47.076			292,228
Total National Science Foundation			292,228
U.S. Department of Housing and Urban Development:			
Direct Programs:			
Empowerment Zone Digital Community Inititative		14.244	(30)
Pass-Through Program from City of East Cleveland:			
SPG-33 HOPE Job Training Program	None	14.412	2
Pass-Through Program from Cuyahoga County Board of Health:			
Lead Safe Work Practices Training	None	14.900	8,670
Total U.S. Department of Housing and Urban Development			8,642
See Notes to Supplemental Schedule of Expenditures of Federal Awards.			(Continued)

Federal Grantor/Pass Through Grantor/Program Title	Pass-Through Number	Federal CFDA Number or Primary Grant Number	Expenditures
PUBLIC SERVICE			
U.S. Department of Labor			
Pass-Through Program from Cuyahoga County, Ohio:		17.050	£0 £0.1
ARRA - Summer Pathways Project Pass-Through Program from Cuyahoga County, Ohio and		17.259	58,591
City of Cleveland, Ohio:			
Youth Technology Academy (YTA)	CE 0600316-01	17.259	622,904
Total CFDA #17.259			681,495
Pass-Through Program from Employment & Training Admin (ETA)			
Allieviating Health Care Worker Shortage	CB-15208-06-60	17.269	588,377
Pass-Through Program from Vocational Guidance Services:		15.040	50 OF1
Youth Opportunity Pass-Through Program from Cuyahoga County:	None	17.263	50,271
Manufacturing Access	None	17.269	95,272
Pass-Through Program from Greater Cleveland Partnership:	TVOIC	17.207	75,272
Third Frontier Internship Program	ECDD 06-102A	17.255	2,822
Pass-Through Program from Ohio Department of Jobs and Family Services			,
Ohio Skills Bank Training		17.258	56,832
Total U.S. Department of Labor  National Endowment for the Arts			1,475,069
Direct Program:			
JazzFest 2009	*	45.024	15,000
Pass-Through Program from Arts Midwest:			
JazzFest 2009	None	45.024	30,000
Total CFDA #45.024			45,000
Pass-Through Program from Arts Midwest:			
Ballet Hispanico	None	45.025	5,000
Total CFDA #45.025			5,000
Total National Endowment for the Arts			50,000
U.S. Department of Justice			
Direct Programs:			
Bullet Proof Vest Program	None	16.607	1,893
Pass-Through Program from the Cleveland Municipal Court	NI	16.579	1 200
Get On Track Pass-Through Program from the Ohio Dept of Public Safety	None	10.379	1,200
Northeast Ohio Juvenile Detention Professional Development	None	16.738	38,633
Total U.S. Department of Justice			41,726
See Notes to Supplemental Schedule of Expenditures of Federal Awards.			Continued

Federal Grantor/Pass Through Grantor/Program Title	Pass-Through Number	Federal CFDA Number or Primary Grant Number	Expenditures
U.S. Environmental Protection Agency Direct Program:			
Euclid Creek Watershed Project		66.951	8,550
Total U.S. U.S. Environmental Protection Agency			8,550
National Aeronautics and Space Administration			
Pass-Through Program from Paragon TEC, Inc.: SEMAA	C-77599-F	43.001	128,729
Pass-Through Program from FIRST:	C-//399-F	45.001	128,729
FIRST Robotics Competition	None	43.001	13,235
Total CFDA #43.001			141,964
U.S. Department of Energy			
Direct Program:			
Alternative Energy Workforce Training		81.086	585,232
U.S. Department of Transportation			
Direct Program:			
Truck Driving Academy		20.235	73,748
U.S. Small Business Services			
Direct Program:			
Veterans Outreach and Business Development Center		59.000	100,536
TOTAL EXPENDITURES OF FEDERAL AWARDS			57,591,120
See Notes to Supplemental Schedule of Expenditures of Federal Awards.			(Concluded)

### CUYAHOGA COMMUNITY COLLEGE NOTES TO SUPPLEMENTAL SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2009

#### 1. BASIS OF PRESENTATION

The accompanying Supplemental Schedule of Expenditures of Federal Awards (the "Schedule") reflects the expenditures of Cuyahoga Community College (the "College") under programs financed by the U.S. Government for the year ended June 30, 2009. The Schedule has been prepared using the accrual basis of accounting.

For purposes of the Schedule, federal awards include the following:

- Direct federal awards
- Pass-through funds received from non-federal organizations made under federally sponsored programs conducted by those organizations.

All programs are presented by federal department. Pass-through programs are also presented by the entity through which the College received the federal award. Catalog of Federal Domestic Assistance ("CFDA") Numbers or Primary Grant Numbers are presented for those programs for which such numbers are available.

### 2. FEDERAL LOAN PROGRAMS

**Federal Perkins Loan Program** - The outstanding balance under this federal loan program administered by the College is as follows:

	CFDA Number	Outstanding Balance at June 30, 2009
Federal Perkins Loan Program	84.038	<u>\$243,159</u>

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Board of Trustees Cuyahoga Community College Cleveland, Ohio

# Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

We have audited the financial statements of Cuyahoga Community College as of and for the year ended June 30, 2009, and have issued our report thereon dated November 19, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered Cuyahoga Community College's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements but not for the purpose of expressing an opinion on the effectiveness of Cuyahoga Community College's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Cuyahoga Community College's internal control over financial reporting.

A control deficiency in an entity's internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.



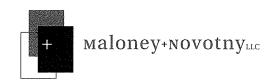
### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Cuyahoga Community College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters which are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Board of Trustees and management of Cuyahoga Community College, the U.S. Department of Education, applicable pass-through agencies, and the Auditor of the State of Ohio, and is not intended to be and should not be used by anyone other than these specified parties.

Melony + Horstry LLC

Cleveland, Ohio November 19, 2009



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Board of Trustees Cuyahoga Community College Cleveland, Ohio

Report on Compliance With Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance With OMB Circular A-133

### Compliance

We have audited the compliance of Cuyahoga Community College with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended June 30, 2009. Cuyahoga Community College's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Cuyahoga Community College's management. Our responsibility is to express an opinion on Cuyahoga Community College's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Cuyahoga Community College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Cuyahoga Community College's compliance with those requirements.

In our opinion, the College complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2009.

### **Internal Control Over Compliance**

The management of Cuyahoga Community College is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered Cuyahoga Community College's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Cuyahoga Community College's internal control over compliance.



A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be a material weakness as described above.

### **Schedule of Expenditures of Federal Awards**

We have audited the financial statements of the business-type activities and the discretely presented component unit of Cuyahoga Community College as of and for the year ended June 30, 2009, and have issued our report thereon dated November 19, 2009. Our audit was performed for the purpose of forming our opinion on the financial statements that collectively comprise the College's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material aspects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the Board of Trustees and management of Cuyahoga Community College, the U.S. Department of Education, applicable pass-through agencies, and the Auditor of the State of Ohio, and is not intended to be and should not be used by anyone other than these specified parties.

Melosey + floratry LLC

Cleveland, Ohio November 19, 2009

## CUYAHOGA COMMUNITY COLLGE SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended June 30, 2009

### Section I – Summary of Auditor's Result

Auditee qualified as a low risk auditee?

Financial Statements	
Type of auditor's report issued:	Unqualified
Internal control over financial reporting: Material weakness(es) identified?	yesX no
Significant deficiency(ies) identified not considered to be material weaknesses?	yesX none reported
Noncompliance material to financial statements noted?	yesX no
Federal Awards	
Internal control over major programs:  Material weakness(es) identified?  Significant deficiency(ies) identified not	yesX no
considered to be material weaknesses?	yesX none reported
Type of auditor's report issued on compliance for major programs:	<u>Unqualified</u>
Any audit findings disclosed that are required to be reported in accordance with Section .510(a) of Circular A-133?	yesX no
Identification of major programs:	
CFDA Numbers	Name of Federal Program or Cluster
84.007, 84.033, 84.038, 84.063, 84.268, 84.375	Student Financial Aid Cluster
Dollar threshold used to distinguish between Type A and Type B programs:	\$1,727,734

X yes

## CUYAHOGA COMMUNITY COLLEGE SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

For the Year Ended June 30, 2009

Section II - Financial Statement Findings - No findings were noted.

Section III - Federal Award Findings and Questioned Costs - No findings were noted.

### CUYAHOGA COMMUNITY COLLEGE SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

For the Year Ended June 30, 2009

### **Prior Year Findings:**

### Finding 08-1

Student Financial Aid was awarded in excess of need.

### **Status**

The errors noted in the prior year resulted primarily from clerical oversight. After performing our testing of student aid awarded for school year 2008-2009, it appears that the College has correctly calculated the eligible aid amount. No similar exceptions were noted during testing.



# Mary Taylor, CPA Auditor of State

### CUYAHOGA COMMUNITY COLLEGE

### **CUYAHOGA COUNTY**

### **CLERK'S CERTIFICATION**

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

**CLERK OF THE BUREAU** 

Susan Babbitt

CERTIFIED JANUARY 19, 2010