Paul Laurence Dunbar Academy Lucas County

Financial Report June 30, 2009



Mary Taylor, CPA Auditor of State

Board of Directors Paul Laurence Dunbar Academy 4660 S. Hagadorn Road, Suite 500 East Lansing, Michigan 48823

We have reviewed the *Independent Auditor's Report* of the Paul Laurence Dunbar Academy, Lucas County, prepared by Plante & Moran, PLLC, for the audit period July 1, 2008 through June 30, 2009. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Paul Laurence Dunbar Academy is responsible for compliance with these laws and regulations.

Mary Saylor

Mary Taylor, CPA Auditor of State

April 7, 2010



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Independent Auditor's Report

To the Board of Directors
Paul Laurence Dunbar Academy

We have audited the accompanying basic financial statements of Paul Laurence Dunbar Academy (the "Academy") as of and for the year ended June 30, 2009 as listed in the table of contents. These basic financial statements are the responsibility of the Academy's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Academy as of June 30, 2009 and the changes in financial position and cash flows thereof and for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The accompanying financial statements have been prepared assuming that the Academy will continue as a going concern. As discussed in Note 13 to the financial statements, the Academy has been in a state of academic emergency for the past three years, which raises substantial doubt about its ability to continue as a going concern. The Academy's contract with the Ohio Council of Community Schools will be revoked at the conclusion of the 2009-2010 academic year. Management's plans in regard to these matters are described in Note 13. The financial statements do not include any adjustments that might result from the outcome of this uncertainty.

The management's discussion and analysis identified in the table of contents is not a required part of the basic financial statements, but is supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the supplemental information. However, we did not audit the information and express no opinion on it.



To the Board of Directors Paul Laurence Dunbar Academy

In accordance with *Government Auditing Standards*, we have also issued our report dated February II, 2010 on our consideration of the Academy's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide opinions on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Plante & Moran, PLLC

February 11, 2010



Suite 100 1111 Michigan Ave. East Lansing, MI 48823 Tel: 517.332.6200 Fax: 517.332.8502 plantemoran.com

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Directors
Paul Laurence Dunbar Academy

We have audited the financial statements of Paul Laurence Dunbar Academy as of and for the year ended June 30, 2009 and have issued our report thereon dated February 11, 2010. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Paul Laurence Dunbar Academy's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Paul Laurence Dunbar Academy's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Paul Laurence Dunbar Academy's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the following control deficiency to be a significant deficiency in internal control over financial reporting:

• The Academy capitalized approximately \$15,000 of library books while expensing \$25,334 of library books during the year. In the future, we recommend that the accounting personnel review the capitalization policies of the Academy to ensure only appropriate disbursements are capitalized and treatment remains consistent. Views of responsible officials and corrective action plan: The error in capitalizing library books occurred due to a misunderstanding of the nature of the purchase and the status of an existing library. All future book purchases for this school will be more closely monitored to ensure proper treatment.



To the Board of Directors
Paul Laurence Dunbar Academy

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Paul Laurence Dunbar Academy's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. We noted certain matters that we reported to the management of Paul Laurence Dunbar Academy in a separate letter dated February 11, 2010.

Paul Laurence Dunbar Academy's response to the significant deficiency identified in our audit and described above has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, the board of directors, the Sponsor, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Plante & Moran, PLLC

February 11, 2010

Management's Discussion and Analysis

The management's discussion and analysis of Paul Laurence Dunbar Academy's (the "Academy") financial performance provides an overall review of the Academy's financial activities for the fiscal year ended June 30, 2009. The intent of this discussion and analysis is to look at the Academy's financial performance as a whole; readers should also review the basic financial statements and notes to the basic financial statements to enhance their understanding of the Academy's financial performance.

The management's discussion and analysis (MD&A) is an element of the new reporting model adopted by the Governmental Accounting Standard Board (GASB) in their Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, issued in June 1999. Certain comparative information between the current year and the prior year is required to be presented in the management's discussion and analysis.

Financial Highlights

- In total, net assets decreased \$18,837, which represents a 9.67 percent decrease from 2008. This was due primarily to a more significant increase in operating expenses than revenue.
- Total assets decreased \$2,739, which represents a 0.91 percent decrease from 2008. This was due primarily to a decrease in net capital assets.
- Liabilities increased \$16,098, which represents a 15.03 percent increase from 2008. This increase was due to the timing of the payment of accounts and contracts payable.

Using this Financial Report

This report consists of three parts: the management's discussion and analysis, the basic financial statements, and notes to those statements. The basic financial statements include a statement of net assets, a statement of revenues, expenses, and changes in net assets, and a statement of cash flows.

Statement of Net Assets

The statement of net assets answers the question, "how did we do financially during 2009?" This statement includes all assets and liabilities, both financial and capital, and short- and long-term using the accrual basis of accounting and economic resources focus, which is similar to the accounting used by most private sector companies. This basis of accounting takes into account all revenues and expenses during the year, regardless of when the cash is received or paid.

Management's Discussion and Analysis (Continued)

Table I provides a summary of the Academy's net assets for fiscal years 2009 and 2008:

TABLE I	June 30					
	2009			2008		
Assets						
Current assets	\$	252,601	\$	236,736		
Capital assets - Net		46,648		65,252		
Total assets		299,249		301,988		
Liabilities - Current liabilities		123,219		107,121		
Net Assets						
Invested in capital assets		46,648		65,252		
Board designated		45,000		-		
Unrestricted		84,382		129,615		
Total net assets	<u>\$</u>	176,030	\$	194,867		

Total assets decreased \$2,739 from 2008. This was due primarily to a decrease in net capital assets. Cash decreased by \$12,848 from 2008. Intergovernmental receivables increased by \$5,957 from 2008. This increase was due to the timing of the receipt of federal and state funding. Capital assets, net of depreciation, decreased by \$18,604 from 2008 primarily due to the depreciation of furniture, fixtures, equipment, and library books.

Management's Discussion and Analysis (Continued)

Table 2 shows the changes in net assets for fiscal years 2009 and 2008, as well as a listing of revenues and expenses:

TABLE 2		Year Ended June 30				
		2009	2008			
Operating Revenues						
Foundation payments	\$	959,220	\$	790,986		
Poverty-based assistance		200,458		155,568		
Charges for services		46		334		
Other		9,289		56		
Nonoperating Revenues						
Federal grants		377,140		301,063		
State grants		7,107		8,500		
Total revenues		1,553,260		1,256,507		
Operating Expenses						
Salaries		541,126		435,079		
Fringe benefits		187,061		168,750		
Purchased services		737,328		606,186		
Materials and supplies		72,119		37,000		
Depreciation (unallocated)		23,260		38,960		
Other expenses		8,333		5,420		
Nonoperating Expenses						
Loss on disposal of fixed asset		2,870		-		
Taxes				381		
Total expenses		1,572,097		1,291,776		
Change in Net Assets	<u>\$</u>	(18,837)	\$	(35,269)		

Net assets decreased by \$18,837 from 2008 to 2009. There was an increase in revenues of \$296,753 and an increase in expenses of \$280,321 from 2008 to 2009. Of the increase in revenues, total foundation payments increased by \$168,234. Community schools receive no support from tax revenues.

The expense for salaries increased \$106,047. This was primarily due to salaries in 2009 being restored to reasonable levels after staff took a pay reduction in 2008. Materials and supplies expense increased \$35,119 and depreciation expense decreased \$15,700 from 2008 to 2009.

Management's Discussion and Analysis (Continued)

Capital Assets

At the end of fiscal year 2009, the Academy had \$46,648 invested in library books and furniture, fixtures, and equipment, which represented a decrease of \$18,604 from 2008. Table 3 shows fiscal year 2009 and fiscal year 2008 capital assets (net of depreciation):

TABLE 3

		2008		
Library books Furniture, fixtures, and equipment	\$	5,765 40,883	\$	10,094 55,158
Total capital assets	<u>\$</u>	46,648	\$	65,252

For more information on capital assets, see Note 5 to the basic financial statements.

Current Financial Issues

Paul Laurence Dunbar Academy was formed in 2001 under contract with the Ohio Council of Community Schools. During the 2008-2009 school year, there were approximately 156 students enrolled in the Academy. The Academy receives its finances mostly from state sources. Foundation payments (including poverty-based assistance) for fiscal year 2009 totaled \$1,159,678.

As discussed in Note 13 to the financial statements, the Academy has been in a state of academic emergency for the past three years, which raises substantial doubt about its ability to continue as a going concern. The Academy's contract with the Ohio Council of Community Schools will be revoked at the conclusion of the 2009-2010 academic year.

Contacting the Academy's Financial Management

This financial report is designed to provide our citizens with a general overview of the Academy's finances and to show the Academy's accountability for the funds it receives. If you have questions about this report or need additional information, contact Don Ash, fiscal officer of Paul Laurence Dunbar Academy, 4660 S. Hagadorn Road, Suite 500, East Lansing, Michigan 48823 or e-mail at don.ash@leonagroup.com.

Statement of Net Assets June 30, 2009

Assets	
Current assets:	
Cash (Note 3)	\$ 144,587
Intergovernmental receivables (Note 4)	50,668
Other receivables	2,450
Prepaid expenses	54,896
Total current assets	252,601
Noncurrent assets - Depreciable capital assets - Net (Note 5)	46,648
Total assets	299,249
Liabilities - Current	
Accounts payable	34,115
Contracts payable (Note 12)	87,702
Intergovernmental payable	1,000
Deferred revenue	402
Total current liabilities	123,219
Net Assets	
Invested in capital assets	46,648
Unrestricted - Board designated (Note 14)	45,000
Unrestricted	84,382
Total net assets	\$ 176,030

Statement of Revenues, Expenses, and Changes in Net Assets Year Ended June 30, 2009

Operating Revenues	
Foundation payments	\$ 959,220
Poverty-based assistance	200,458
Charges for services	46
Other revenues	9,289
Total operating revenues	1,169,013
Operating Expenses	
Salaries	541,126
Fringe benefits	187,061
Purchased services (Note 10)	737,328
Materials and supplies	72,119
Depreciation	23,260
Other	8,333
Total operating expenses	1,569,227
Operating Loss	(400,214)
Nonoperating Revenues (Expenses)	
Federal grants	377,140
State grants	7,107
Loss on disposal of fixed asset	(2,870)
Total nonoperating revenues	381,377
Change in Net Assets	(18,837)
Net Assets - Beginning of year	194,867
Net Assets - End of year	<u>\$ 176,030</u>

Statement of Cash Flows Year Ended June 30, 2009

Cash Flows from Operating Activities		
Received from foundation payments	\$	959,220
Received from poverty-based assistance		200,458
Received from other operating revenues		9,335
Payments to suppliers for goods and services		(859,756)
Payments to employees for services		(512,167)
Payments for employee benefits		(187,061)
Net cash used in operating activities		(389,971)
Cash Flows from Noncapital Financing Activities		
Federal grants received		377,542
State grants received		7,107
Net cash provided by noncapital financing activities		384,649
Cash Flows from Capital and Related Financing Activities -		
Payments for capital acquisitions		(7,526)
Net Decrease in Cash		(12,848)
Cash - Beginning of year		157,435
Cash - End of year	\$	144,587
Reconciliation of Operating Loss to Net Cash from		
Operating Activities		
Operating loss	\$	(400,214)
Adjustments to reconcile operating loss to net cash from		
operating activities:		
Depreciation		23,260
Changes in assets and liabilities:		
Increase in intergovernmental receivables		(5,957)
Increase in other receivables		(2,199)
Increase in prepaids		(20,557)
Increase in accounts payable		4,504
Increase in contracts payable		10,192
Increase in intergovernmental payable		1,000
Total adjustments	_	10,243
Net cash used in operating activities	<u>\$</u>	(389,971)

Notes to Financial Statements June 30, 2009

Note I - Description of the Academy and Reporting Entity

Paul Laurence Dunbar Academy (the "Academy") is a nonprofit corporation established pursuant to Ohio Revised Code Chapters 3314 and 1702 to address the needs of students in grades kindergarten through sixth. The Academy's mission is to educate, excite, and empower students, educating them when choices in public education have been unsatisfactory for their need, exciting them in an atmosphere where a love of learning and the arts is pervasive, and empowering them by providing the tools of heightened self-esteem, tolerance for others, and respect for the dignity of others. At all times, excellence is the achievable goal. The Academy, which is part of the State's education program, is independent of any school district and is nonsectarian in its programs, admission policies, employment practices, and all other operations. The Academy may acquire facilities as needed and contract for any services necessary for the operation of the Academy.

On July 1, 2002, the Academy was approved for operation under contract with the Ohio Council of Community Schools (the "Sponsor") for a period of five years through June 30, 2007. The contract has since been extended for a period of seven years through June 30, 2014. The Sponsor is responsible for evaluating the performance of the Academy and has the authority to deny renewal of the contract at its expiration or terminate the contract prior to its expiration. The total sponsor fees paid to the Ohio Council of Community Schools for the fiscal year ended June 30, 2009 were approximately \$35,000.

The Academy operates under the direction of a five-member board of directors. The board of directors is responsible for carrying out the provisions of the contract which include, but are not limited to, state-mandated provisions regarding student population, curriculum, academic goals, performance standards, admission standards, and qualifications of teachers. The board of directors controls the Academy's instructional/support facility staffed by seven certificated full-time teaching personnel who provide services to 156 students.

The governing board has entered into a management contract with The Leona Group, LLC (TLG), a for-profit limited liability corporation, for management services and operation of the Academy. TLG operates the Academy's instructional/support facility, is the employer of record for all personnel, and supervises and implements the curriculum. In exchange for its services, TLG receives a capitation fee and year-end fee (see Note 12).

Notes to Financial Statements June 30, 2009

Note 2 - Summary of Significant Accounting Policies

The basic financial statements of Paul Laurence Dunbar Academy have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental nonprofit organizations. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The Academy also applies Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989 provided they do not conflict with or contradict GASB pronouncements. The Academy has elected to also follow private sector guidance issued after November 30, 1989 for its business-type activities. The more significant of the Academy's accounting policies are described below.

Basis of Presentation - Enterprise accounting is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or where it has been decided that periodic determination of revenues earned, expenses incurred, and/or net income are appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The Academy's basic financial statements consist of a statement of net assets, a statement of revenues, expenses, and changes in net assets, and a statement of cash flows.

Enterprise fund reporting focuses on the determination of the change in net assets, financial position, and cash flows.

Measurement Focus - Enterprise accounting uses a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities are included on the statement of net assets. The statement of changes in net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in total net assets. The statement of cash flows provides information about how the Academy finances and meets the cash flow needs of its enterprise activities.

Basis of Accounting - Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. The Academy's financial statements are prepared using the accrual basis of accounting.

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place.

Notes to Financial Statements June 30, 2009

Note 2 - Summary of Significant Accounting Policies (Continued)

Non-exchange transactions, in which the Academy receives value without directly giving equal value in return, include grants, entitlements, and donations. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the Academy must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the Academy on a reimbursement basis.

Expenses are recognized at the time they are incurred.

Budgetary Process - Unlike other public schools located in the state of Ohio, community schools are not required to follow budgetary provisions set forth in Ohio Revised Code Chapter 5705, unless specifically provided in the contract between the Academy and its sponsor. The contract between the Academy and its sponsor prescribes an annual budget requirement in addition to preparing a five-year forecast which is to be updated on an annual basis.

Receivables - Receivables at June 30, 2009 consisted of intergovernmental receivables and other receivables. All receivables are considered collectible in full and will be received within one year.

Prepaid Expenses - Payments made to vendors for services that will benefit periods beyond June 30, 2009 are recorded as prepaid expenses using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase and an expense is reported in the year in which services are consumed.

Capital Assets - Capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The Academy maintains a capitalization threshold of \$1,000 for furniture and equipment, land, and buildings, or any one item costing under \$1,000 alone but purchased in a group for over \$2,500. Software costing more than \$10,000 per application will also be capitalized. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset nor materially extend the life of the asset are charged to expense when incurred.

Notes to Financial Statements June 30, 2009

Note 2 - Summary of Significant Accounting Policies (Continued)

All reported capital assets except land are depreciated. Leasehold improvements are depreciated over the remaining term of the operating lease. Depreciation is computed using the straight-line method over the following useful lives:

Furniture, fixtures, and equipment 3-7 years Library books 6 years

Net Assets - Net assets represent the difference between assets and liabilities. Invested in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. The Academy has no debt related to capital assets.

Operating Revenues and Expenses - Operating revenues are those revenues that are generated directly from the primary activities. For the Academy, these revenues are primarily foundation payments. Operating expenses are necessary costs incurred to provide the goods or service that is the primary activity of the Academy. Revenues and expenses not meeting this definition are reported as nonoperating.

Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Intergovernmental Revenues - The Academy currently participates in the State Foundation Program and the State Poverty Based Assistance (PBA) program. Revenues received from these programs are recognized as operating revenues in the accounting period in which all eligibility requirements have been met.

Tax Status - The Academy is exempt from taxes under $\S501(c)(3)$ of the Internal Revenue Code.

Notes to Financial Statements June 30, 2009

Note 3 - Deposits

The Academy has designated one bank for the deposits of its funds.

The Academy's deposits consist solely of a checking account at a local bank; therefore, the Academy has not adopted a formal investment policy. The Academy's cash is subject to custodial credit risk.

Custodial Credit Risk of Bank Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Academy's deposits may not be returned to it. The Academy's deposit policy requires that financial institutions be evaluated and only those with an acceptable risk level for custodial credit risk are used for the Academy's deposits; however, the Academy believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. In October 2008, the FDIC implemented the "Transaction Account Guarantee Program" fully guaranteeing noninterest and some interest-bearing checking account balances through December 31, 2009, regardless of the amount in the account. At June 30, 2009, the Academy's deposit balance of \$160,023 had no bank deposits (checking and savings accounts) that were uninsured and uncollateralized.

Note 4 - Intergovernmental Receivables

A summary of the principal items of intergovernmental receivables follows:

Title I	\$ 20,801
Title I School Improvement	8,647
Child Nutrition	12,696
Mentor Grant	 8,524
Total intergovernmental receivables	\$ 50,668

Notes to Financial Statements June 30, 2009

Note 5 - Capital Assets

Capital asset activity for the fiscal year ended June 30, 2009 is as follows:

	_	Balance			Dispo	sals and	_	Salance
	July	/ I, 2008		Additions	Adjus	tments	June	30, 2009
Business-type Activity								
Capital assets being depreciated:								
Library books	\$	25,981	\$	-	\$	-	\$	25,981
Furniture, fixtures, and equipment		170,943	_	7,526		(3,834)		174,635
Total capital assets being								
depreciated		196,924		7,526		(3,834)		200,616
Less accumulated depreciation:								
Library books		15,887		4,329		-		20,216
Furniture, fixtures, and equipment		115,785		18,931		(964)		133,752
Total accumulated depreciation		131,672		23,260		(964)		153,968
Total capital assets being								
depreciated - Net	\$	65,252	\$	(15,734)	\$	(2,870)	\$	46,648

Note 6 - Risk Management

Property and Liability - The Academy is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets, errors and omissions, injuries to employees, and natural disasters. During fiscal year 2009, the Academy contracted with Philadelphia Indemnity Insurance Company for general liability, property insurance, and educational errors and omissions insurance. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years. Coverages are as follows:

Educational errors and omissions:

Per occurrence	\$ 9,000,000
Total per year	9,000,000
General liability:	
Per occurrence	1,000,000
Total per year	2,000,000
Vehicle	1,000,000

Workers' Compensation - The Academy pays the State Workers' Compensation System a premium for employee injury coverage. The premium is calculated by multiplying the monthly total gross payroll by a factor that is calculated by the State.

Notes to Financial Statements June 30, 2009

Note 7 - Defined Benefit Pension Plans

School Employees' Retirement System

The Academy contributes to the School Employees' Retirement System (SERS), a cost-sharing multiple employer pension plan. SERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Authority to establish and amend benefits is provided by Chapter 3309 of the Ohio Revised Code. SERS issues a publicly available, stand-alone financial report that includes financial statements and required supplemental information. That report may be obtained by writing to the School Employees' Retirement System, 300 East Broad Street, Suite 100, Columbus, Ohio 43215-3746.

Plan members are required to contribute 10 percent of their annual covered salary and the Academy is required to contribute at an actuarially determined rate. The current Academy rate is 14 percent of annual covered payroll. A portion of the Academy's contribution is used to fund pension obligations with the remainder being used to fund healthcare benefits; for fiscal year 2008, 9.09 percent of annual covered salary was the portion used to fund pension obligations. The contribution requirements of plan members and employers are established and may be amended by the SERS' retirement board up to a statutory maximum amount of 10 percent for plan members and 14 percent for employers. Chapter 3309 of the Ohio Revised Code provides statutory authority for member and employer contributions. The Academy's required contributions for pension obligations to SERS for the fiscal years ended June 30, 2009, 2008, and 2007 were \$13,280, \$9,025, and \$12,684, respectively; 73 percent has been contributed for fiscal year 2009 and 100 percent for fiscal years 2008 and 2007.

State Teachers Retirement System

The Academy participates in the State Teachers Retirement System of Ohio (STRS Ohio), a cost-sharing, multiple employer public employee retirement plan. STRS Ohio provides retirement and disability benefits to members and death and survivor benefits to beneficiaries. STRS Ohio issues a stand-alone financial report that may be obtained by writing to STRS Ohio, 275 E. Broad St., Columbus, OH 43215-3771, by calling (888) 227-7877, or by visiting the STRS Ohio website at www.strsoh.org.

Notes to Financial Statements June 30, 2009

Note 7 - Defined Benefit Pension Plans (Continued)

New members have a choice of three retirement plans: a defined benefit (DB) plan, a defined contribution (DC) plan, and a combined plan. The DB plan offers an annual retirement allowance based on final average salary times a percentage that varies based on years of service, or an allowance based on a member's lifetime contributions and earned interest matched by STRS Ohio funds divided by an actuarially determined annuity factor. The DC plan allows members to place all their member contributions and employer contributions equal to 10.5 percent of earned compensation into an investment account. Investment decisions are made by the member. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump-sum withdrawal. The combined plan offers features of both the DC plan and the DB plan. In the combined plan, member contributions are invested by the member, and employer contributions are used to fund the defined benefit payment at a reduced level from the regular DB plan. The DB portion of the combined plan payment is payable to a member on or after age 60; the DC portion of the account may be taken as a lump sum or converted to a lifetime monthly annuity at age 50. Benefits are established by Chapter 3307 of the Ohio Revised Code.

A DB or combined plan member with five or more years of credited service who becomes disabled may qualify for a disability benefit. Eligible spouses and dependents of these active members who die before retirement may qualify for survivor benefits. Members in the DC plan who become disabled are entitled only to their account balance. If a member of the DC plan dies before retirement benefits begin, the member's designated beneficiary is entitled to receive the member's account balance.

For fiscal year ended June 30, 2008, plan members were required to contribute 10 percent of their annual covered salaries. The Academy was required to contribute 14 percent; 13 percent was the portion used to fund pension obligations. For fiscal year 2007, the portion used to fund pension obligations was also 13 percent. Contribution rates are established by the State Teachers Retirement Board, upon recommendations of its consulting actuary, not to exceed statutory maximum rates of 10 percent for members and 14 percent for employers. Chapter 3307 of the Ohio Revised Code provides statutory authority for member and employer contributions.

The Academy's required contributions for pension obligations to STRS Ohio for fiscal years ended June 30, 2009, 2008, and 2007 were \$43,856, \$39,764, and \$71,455, respectively; 100 percent has been contributed for fiscal year 2009 and 100 percent for fiscal years 2008 and 2007. Contributions to the DC and combined plans for fiscal year 2008 were \$46,386 made by the Academy and \$33,132 made by the plan members.

Notes to Financial Statements June 30, 2009

Note 8 - Postemployment Benefits

School Employees' Retirement System

The Academy participates in two cost-sharing, multiple employer, defined benefit OPEB plans administered by the School Employees' Retirement System for non-certificated retirees and their beneficiaries: a healthcare plan and a Medicare Part B Plan. The healthcare plan includes hospitalization and physicians' fees through several types of plans including HMOs, PPOs, and traditional indemnity plans as well as a prescription drug program. The Medicare Part B Plan reimburses Medicare Part B premiums paid by eligible retirees and beneficiaries up to a statutory limit. Benefit provisions and the obligations to contribute are established by the system based on authority granted by state statute. The financial reports of both plans are included in the SERS Comprehensive Annual Financial Report which is available by contacting SERS at 300 East Broad St., Suite 100, Columbus, Ohio 43215-3746.

State statute permits SERS to fund the healthcare benefits through employer contributions. Each year, after the allocation for statutorily required benefits, the retirement board allocates the remainder of the employer contribution of 14 percent of covered payroll to the Health Care Fund. The Health Care Fund was established and is administered in accordance with Internal Revenue Code Section 401(h). For 2009, 4.16 percent of covered payroll was allocated to health care. In addition, employers pay a surcharge for employees earning less than an actuarially determined amount; for 2009, this amount was \$6,078.

Active employee members do not contribute to the healthcare plan. Retirees and their beneficiaries are required to pay a healthcare premium that varies depending on the plan selected, the number of qualified years of service, Medicare eligibility, and retirement status.

The Academy's contributions for health care for the fiscal years ended June 30, 2009, 2008, and 2007 were \$6,078, \$4,118, and \$3,889, respectively; 100 percent has been contributed for fiscal year 2009 and 100 percent for fiscal years 2008 and 2007.

The retirement board, acting with advice of the actuary, allocates a portion of the employer contribution to the Medicare B Fund. For 2009, this actuarially required allocation was 0.75 percent of covered payroll. The Academy's contributions for Medicare Part B for the fiscal years ended June 30, 2009, 2008, and 2007 were \$1,096, \$650, and \$109, respectively; 100 percent has been contributed for fiscal year 2009 and 100 percent for fiscal years 2008 and 2007.

Notes to Financial Statements June 30, 2009

Note 8 - Postemployment Benefits (Continued)

State Teachers Retirement System

The Academy contributes to the cost-sharing, multiple employer, defined benefit health plan administered by the State Teachers Retirement System of Ohio (STRS Ohio) for eligible retirees who participated in the defined benefit or combined pension plans offered by STRS Ohio. Benefits include hospitalization, physicians' fees, prescription drugs, and reimbursement of monthly Medicare Part B premiums. The plan is included in the report of STRS Ohio, which may be obtained by visiting www.strsoh.org or by calling (888) 227-7877.

Ohio law authorizes STRS Ohio to offer the plan and gives the retirement board authority over how much, if any, of the healthcare costs will be absorbed by STRS Ohio. Active employee members do not contribute to the plan. All benefit recipients pay a monthly premium. Under Ohio law, funding for postemployment health care may be deducted from employer contributions. For 2009, STRS Ohio allocated employer contributions equal to I percent of covered payroll to the Health Care Stabilization Fund. The Academy's contributions for health care for the fiscal years ended June 30, 2009, 2008, and 2007 were \$3,374, \$3,059, and \$5,497, respectively; 100 percent has been contributed for fiscal year 2009 and 100 percent for fiscal years 2008 and 2007.

Note 9 - Contingencies

Grants - The Academy received financial assistance from federal and state agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the Academy. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the Academy at June 30, 2009.

State Funding - The Ohio Department of Education reviews enrollment data and full-time equivalency (FTE) calculations made by the schools. These reviews ensure the schools are reporting accurate student enrollment data to the State, upon which state foundation funding is calculated. For fiscal year 2009, the results of this review are not concluded. However, in the opinion of management, any changes to enrollment data will not have a material adverse effect on the overall financial position of the Academy at June 30, 2009.

Notes to Financial Statements June 30, 2009

Note 10 - Purchased Service Expenses

For the year ended June 30, 2009, purchased service expenses were payments for services rendered by various vendors, as follows:

Repairs and maintenance	\$ 13,683
Legal	5,017
Insurance	12,293
Advertising	20,547
Ohio Council of Community Schools	34,844
The Leona Group, LLC (Note 12)	188,939
Cleaning services	8,361
Other rentals and leases	7,469
Utility	52,156
Dues and fees	3,974
Other professional services	270,045
Building lease agreements	 120,000
Total purchased services	\$ 737,328

Note II - Operating Leases

The Academy entered into a lease for the period from July 7, 2008 through July 6, 2013, with renewal options, for the use of the main building, gymnasium, and grounds as a school facility. Total payments under the lease totaled \$172,156 for the year ended June 30, 2009.

The following is a schedule of the future minimum payments required under the operating lease as of June 30, 2009:

Fiscal Years		
Ending June 30	Amount	
2010	\$	120,000
2011		120,000
2012		120,000
2013		120,000
Total minimum lease payments	\$	480,000
isase payments	<u> </u>	.55,666

Notes to Financial Statements June 30, 2009

Note 12 - Management Agreement

The Academy entered into a five-year contract, effective May 1, 2002 through June 30, 2007, with The Leona Group, LLC (TLG) for educational management services for all of the management, operation, administration, and education at the Academy. The management agreement was renewed effective December 11, 2007 for a period of seven years to continue through June 30, 2014. In exchange for its services, TLG receives a capitation fee of 12 percent of the per-pupil expenditures and a year-end fee of 50 percent of the audited financial statement excess of revenues over expenses, if any. The Academy incurred management fees totaling \$188,939 for the year ended June 30, 2009. At June 30, 2009, contracts payable includes \$8,885 for the payment of management fees and approximately \$79,000 for reimbursement of subcontracted employees and other operating costs. Terms of the contracts require TLG to provide the following:

- Implementation and administration of the educational program
- Management of all personnel functions, including professional development
- Operation of the school building and the installation of technology integral to school design
- All aspects of the business administration of the Academy
- The provision of food service for the Academy
- Any other function necessary or expedient for the administration of the Academy

The Academy may terminate this agreement with cause prior to the end of the term in the event that The Leona Group, LLC should fail to remedy a material breach within a period reasonable under the circumstances, but not less than 60 days after notice from the Academy.

The Leona Group, LLC may terminate this agreement with cause prior to the end of the specified term in the event the Academy fails to remedy a material breach within a period reasonable under the circumstances, but not less than 60 days after notice from The Leona Group, LLC.

In the event this agreement is terminated by either party prior to the end of the specified term, the termination will not become effective until the end of the school year following the notice of termination, and The Leona Group, LLC shall provide the Academy reasonable assistance for up to 90 days to assist in the transition to a regular school program.

Notes to Financial Statements June 30, 2009

Note 12 - Management Agreement (Continued)

For the year ended June 30, 2009, The Leona Group, LLC incurred the following expenses on behalf of the Academy:

Direct expenses:

Salaries	\$ 541,126
Fringe benefits	187,061
Professional and technical services	75,190
Other direct costs	 10,587
Total expenses	\$ 813,964

Note 13 - Going Concern

The accompanying financial statements have been prepared in conformity with generally accepted accounting principles, which contemplate continuation of the Academy as a going concern. However, the Academy has been in a state of academic emergency for each of the past three years. As defined by the Ohio Council of Community Schools, academic emergency is a school district or building that does not make adequate yearly progress, does not meet at least 31 percent of the applicable state performance indicators, and has a performance index score established by the department. Management has proposed alternatives in an attempt to remove the Academy from academic emergency without success. In view of these matters, the Academy's contract with the Ohio Council of Community Schools will be revoked at the conclusion of the 2009-2010 academic year.

Note 14 - Board-designated Assets

The board has designated \$45,000 for the implementation of a transportation program including the purchase of two buses. Designations of fund balance represent tentative board plans that are subject to change.



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Independent Accountant's Report on Applying Agreed-upon Procedures

Paul Laurence Dunbar Academy Lucas County 3248 Warsaw Street Toledo, Ohio 43608

To the Board of Directors:

Ohio Rev. Code Section 117.53 states "the auditor of state shall identify whether the school district or community school has adopted an anti-harassment policy in accordance with Section 3313.666 of the Revised Code. This determination shall be recorded in the audit report. The auditor of state shall not prescribe the content or operation of any anti-harassment policy adopted by a school district or community school."

Accordingly, we have performed the procedures enumerated below, which were agreed to by the board, solely to assist the board in evaluating whether Paul Laurence Dunbar Academy (the "Academy") has adopted an anti-harassment policy in accordance with Ohio Rev. Code Section 3313.666. Management is responsible for complying with this requirement. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of the board. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

- We noted the board adopted an anti-harassment policy at its meeting on November 10, 2009.
- 2. We read the policy, noting it included the following requirements from Ohio Rev. Code Section 3313.666(B):
 - (I) A statement prohibiting harassment, intimidation, or bullying of any student on school property or at school-sponsored events
 - (2) A definition of harassment, intimidation, or bullying that includes the definition in division (A) of Ohio Rev. Code Section 3313.666
 - (3) A procedure for reporting prohibited incidents
 - (4) A requirement that school personnel report prohibited incidents of which they are aware to the school principal or other administrator designated by the principal



Paul Laurence Dunbar Academy Lucas County

- (5) A requirement that parents or guardians of any student involved in a prohibited incident be notified and, to the extent permitted by Section 3319.321 of the Revised Code and the "Family Educational Rights and Privacy Act of 1974," 88 Stat. 571, 20 U.S.C. 1232q, as amended, have access to any written reports pertaining to the prohibited incident
- (6) A procedure for documenting any prohibited incident that is reported
- (7) A procedure for responding to and investigating any reported incident
- (8) A strategy for protecting a victim from additional harassment, intimidation, or bullying, and from retaliation following a report
- (9) A disciplinary procedure for any student guilty of harassment, intimidation, or bullying, which shall not infringe on any student's rights under the first amendment to the Constitution of the United States
- (10) A requirement that the district administration semiannually provide the president of the district board a written summary of all reported incidents and post the summary on its web site, if the district has a web site, to the extent permitted by Section 3319.321 of the Revised Code and the "Family Educational Rights and Privacy Act of 1974," 88 Stat. 571, 20 U.S.C. 1232q, as amended.

We were not engaged to and did not conduct an examination, the objective of which would be the expression of an opinion on compliance with the anti-harassment policy. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you. This report is intended solely for the information and use of the board and is not intended to be and should not be used by anyone other than these specified parties.

Plante & Moran, PLLC

February 11, 2010



Mary Taylor, CPA Auditor of State

PAUL LAURENCE DUNBAR ACADEMY

LUCAS COUNTY

CLERK'S CERTIFICATION

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

CLERK OF THE BUREAU

Susan Babbitt

CERTIFIED MAY 6, 2010